# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

**CURRENT REPORT** Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): April 9, 2018

# TopBuild Corp. (Exact Name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation)

001-36870 (Commission File Number)

47-3096382 (IRS Employer Identification No.)

475 North Williamson Boulevard Daytona Beach, Florida 32114 (Address of Principal Executive Office)

Registrant's telephone number, including area code (386)304-2200

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).
Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 7.01 Regulation FD Disclosure.

TopBuild Corp., a Delaware corporation (the "Company"), today announced its private offering (the "Offering") of \$375.0 million aggregate principal amount of Senior Notes due 2026 (the "Notes") to qualified institutional buyers in accordance with Rule 144A under the Securities Act of 1933, as amended (the "Securities Act"), and to non-U.S. persons in offshore transactions in accordance with Regulation S under the Securities Act. The Offering is to be made by means of a confidential offering memorandum. In order to ensure compliance with Regulation FD under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), the Company is hereby furnishing to the Securities and Exchange Commission (the "Commission") selected information contained in such confidential offering memorandum, which selected information is attached as Exhibit 99.1 to this Current Report on Form 8-K and incorporated by reference in this Item 7.01.

Additionally, the Company is reaffirming its 2018 annual guidance. It is projecting total revenue to be between \$2,050 million and \$2,115 million and Adjusted EBITDA to be between \$222 million and \$242 million. This guidance assumes a range of residential new housing starts of between 1.24 million and 1.28 million. It does not include any effects related to potential acquisitions that may occur after the date of this Current Report on Form 8-K. For a reconciliation of Adjusted EBITDA to net income, please refer to the Company's press release issued on February 27, 2018 and furnished as Exhibit 99.1 to the Company's Current Report on Form 8-K furnished to the Commission on February 27, 2018.

The information contained in this Item 7.01 of this Current Report on Form8-K, including the information contained in Exhibit 99.1 furnished herewith, does not constitute an offer to sell, or the solicitation of an offer to buy, any securities and shall not constitute an offer, solicitation or sale in any jurisdiction in which such offer, solicitation or sale would be unlawful. The Notes will not be registered under the Securities Act or any state securities laws and may not be offered or sold in the United States absent registration under the Securities Act or an applicable exemption from registration requirements.

The information contained in this Item 7.01 of this Current Report on Form8-K, including Exhibit 99.1, contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act. These forward-looking statements may address, among other things, the Company's expected financial and operational results and the related assumptions underlying its expected results. These forward-looking statements are distinguished by the use of words such as "will," "would," "anticipate," "expect," "believe," "designed," "plan," or "intend," the negative of these terms, and similar references to future periods. These views involve risks and uncertainties that are difficult to predict and, accordingly, the Company's actual results may differ materially from the results discussed in its forward-looking statements. The Company's forward-looking statements contained herein speak only as of the date of this Current Report on Form 8-K. Factors or events the Company cannot predict, including those described in the risk factors contained in its filings with the Commission, may cause the Company's actual results to differ materially from those expressed in forward-looking statements. Although the Company believes the expectations reflected in such forward-looking statements are based on reasonable assumptions, the Company can give no assurance that its expectations will be achieved, and the Company undertakes no obligation to update publicly any forward-looking statements as a result of new information, future events, or otherwise

The information contained in Item 7.01 of this Current Report on Form8-K, including Exhibit 99.1 furnished herewith, shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing by the Company under the Securities Act.

## Item 8.01 Other Events.

On April 9, 2018, the Company issued a press release in accordance with Rule 135c promulgated under the Securities Act in respect of its private offering of the Notes. In accordance with Rule 135c(d), a copy of such press release is filed as Exhibit 99.2 to this Current Report on Form 8-K and incorporated by reference in this Item 8.01.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Number	<u>Description</u>
99.1	Selected information contained in a confidential offering memorandum in connection with the Company's private offering of Notes.
99.2	Rule 135c Press Release dated April 9, 2018

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

# TOPBUILD CORP.

Date: April 9, 2018 By: /s/ John S. Peterson

John S. Peterson

Vice President and Chief Financial Officer

#### SUMMARY

#### The Combination of TopBuild and USI

We are the leading purchaser, installer and distributor of insulation products to the United States construction industry based on revenue, with over 250 locations across 46 states. Our installation segment, TruTeam, is a leading provider of insulation installation services. TruTeam handles every stage of the insulation process, including material procurement, project scheduling and logistics, multi-phase professional installation and installation quality assurance. Our distribution segment, Service Partners, is a leading distributor of residential fiberglass insulation and insulation related products in the United States. We believe we have a leading national position within the insulation and distribution industries, as our footprint currently covers 95% of all housing starts and places us in 99 of the top 100 metropolitan statistical areas, or MSAs, in the United States. For the twelve months ended December 31, 2017, we generated net sales and Adjusted EBITDA of \$1,906 million and \$198 million, respectively.

On March 1, 2018, we entered into an Agreement and Plan of Merger to acquire USI (excluding the construction services business) in amilicash transaction valued at \$475 million on a cash-free, debt-free basis. USI is a leading provider of insulation installation and distribution services to the residential and commercial construction markets. USI has a diversified product and service offering, including fiberglass, spray foam and window and glass installation. USI has 38 locations in 13 states, including high growth regions in the Pacific Northwest, Mountain West, Southwest and Southeast.

The USI Acquisition demonstrates the continued successful execution of our business strategy. We believe the USI Acquisition will strengthen our position as the domestic leader in insulation installation and distribution by enhancing our scale, increasing our customer base, strengthening our position in the supply chain, and diversifying our product offerings. For the twelve months ended December 31, 2017, on a pro forma basis after giving effect to the USI Acquisition, we would have generated combined net sales of \$2,268 million and pro forma Adjusted EBITDA of \$259 million, including \$15 million of expected synergies.

#### **Combination Rationale**

We believe that, following the USI Acquisition, our scale, geographic scope, and product diversification will be significantly enhanced. The combined company will have a market-leading national installation and distribution platform positioned to deliver the best service to our customers. With significant operational alignment, and comparable go-to-market strategies, we believe that the USI Acquisition also provides important synergy opportunities, which we expect to execute on within two years post-closing.

#### Strengthens TopBuild's position as the leader in the insulation installation and distribution markets

We believe that we will be a market leader in the insulation installation and distribution markets. On a pro forma basis after giving effect to the USI Acquisition, net sales for the twelve months ended December 31, 2017 would have been \$2,268 million, with exposure to regions with more than 95% of residential housing starts

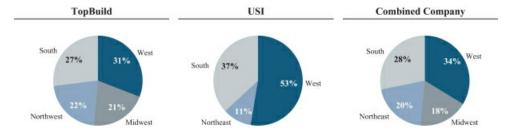
across 46 states. We believe that our expansive pro forma footprint will allow us to be the first choice for the industry's leading homebuilders, and our ability to both install and distribute allows us to provide value to various customer bases in differing market environments. We see opportunity for the implementation of best practices across the organization that will further enhance our ability to provide well-trained, experienced operators delivering our value proposition to customers. In a market filled with independent contractors, our respected reputation, strong operating history, and stable, skilled labor force position us to be the first choice for our customers.

## Enhances geographic footprint and penetration in key growth markets

We believe that our expanded and augmented national platform will allow us to better serve our customers. The USI Acquisition broadens our scale and geographic reach to over 290 facilities across 46 states. While we currently operate in all of the states covered by USI, the acquisition will increase our exposure to many of the higher-growth regions, including the Pacific Northwest, Mountain West, Southwest, and Southeast regions of the United States.

For the twelve months ended December 31, 2017, after giving pro forma effect to the USI Acquisition, our geographic revenue would have been most exposed to the West region, including high-growth states such as Washington, Oregon, Utah, Colorado and Arizona. The USI Acquisition also increases our exposure to the South, where USI has operations in North Carolina, South Carolina, Georgia, Florida and Texas.

#### Net Revenue by Geography for Twelve Months Ended December 31, 2017



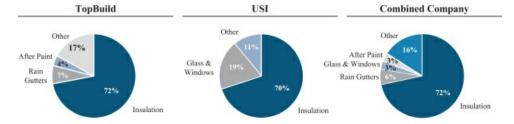
#### Combined National Footprint



#### Diversifies business and product mix, enhancing value proposition for customers

We expect that the USI Acquisition will solidify our core insulation business while also expanding our product offerings. We believe that our increased scale will support our positioning within the insulation value chain, allowing us to provide more attractive solutions to our customers. The acquisition also presents the opportunity to expand our non-insulation product offerings. Our current offerings include rain gutters, garage doors, fireplaces, fireproofing, shower enclosures and mirrors. The USI Acquisition will expand our offerings to items such as custom windows and doors and increase our offerings of shower enclosures and mirrors. We believe that we will have significant opportunities to cross-sell these products across our post-acquisition customer base.

Net Sales by End Market Exposure for Twelve Months Ended December 31, 2017



## Accretive to TopBuild's growth and margin profile; robust free cash flow generation supports ability to deleverage quickly

We believe that the USI Acquisition will be highly complementary with the current financial profile of TopBuild. For the twelve months ended December 31, 2017, on a proforma basis after giving effect to the USI Acquisition, including the \$15 million of synergies, our Adjusted EBITDA margin would have grown approximately 100 basis points. On a proforma basis for 2017, capital expenditures accounted for less than 2 % of revenue, aiding the strong free cash flow generation that has long been a TopBuild hallmark. We plan to continue to focus on driving efficiencies to support our financial performance.

#### Attractive synergy opportunities within two years of close

We believe the USI Acquisition will result in approximately \$15 million ofrun-rate cost synergies two years after closing on an annual basis. We expect that these synergies will be realized at both the corporate and branch levels, as well as in our direct materials supply chain.

- Corporate Synergies: Initiatives include corporate facility rationalization, elimination of redundant professional fees, headcount reductions, and other SG&A-level costs, such as travel and entertainment.
- Branch Level Savings: primarily coming from location rationalization across at least 15 MSAs. We also see opportunities for savings through fleet
  reductions, general overhead reductions, and non-direct expenses including labor, business insurance, marketing and licensing costs.
- Supply Chain: savings on direct materials such as fiberglass, foam mineral wool, and cellulose. These savings are expected to be driven by our increased scale and buying power relative to USI, allowing us to apply TopBuild's historically lower material costs to USI's supply needs.

It is expected that synergies will be phased in over the 24 months following close. We anticipate \$5-10 million of savings within one year, with the balance being implemented by the end of year two. We estimate \$12 million of one-time costs in 2018 to achieve these identified synergies.

#### Optimal use of capital, delivering strong shareholder returns

We believe the synergies expected to be produced in this transaction will help drive returns. The USI Acquisition, we believe, will improve our ability to consistently generate cash flow by realizing greater supply chain efficiencies and expanding our offerings and national footprint. Among other things, our ability to generate cash allows us to both reduce our debt and position ourselves for future attractive investments.

#### **TopBuild Overview**

TopBuild Corp., headquartered in Daytona Beach, Florida, is the leading purchaser, installer, and distributor of insulation products to the U.S. construction industry, with leading positions in key metropolitan markets. As of December 31, 2017, we operated over 250 locations across 46 states.

Prior to June 30, 2015, we operated as a subsidiary of Masco Corporation, which trades on the NYSE under the symbol "MAS." We were incorporated in Delaware in February 2015 as Masco SpinCo Corp., and we changed our name to TopBuild Corp. on March 20, 2015. On June 30, 2015, we separated from Masco, and on July 1, 2015, we began trading on the NYSE under the symbol "BLD."

We operate in two segments: our installation segment, TruTeam, and our distribution segment, Service Partners, which we believe provides us with several distinct competitive advantages. We believe the combined buying power of our two businesses strengthens our ties to the national manufacturers of insulation and other building products, which helps ensure that we are buying competitively and can maintain adequate material and supplies at our local branches and distribution centers. In addition, the overall effect drives efficiencies throughout our supply chain. Being a leader in both installation and distribution allows us to effectively reach a broader set of builder customers, regardless of their size or geographic location in the United States.

Our installation segment, TruTeam, has over 175 installation branches located in 41 states across the nation. TruTeam handles every stage of the insulation process, including material procurement, project

scheduling and logistics, multi-phase professional installation, and installation quality assurance. In addition to insulation products, we also install other building products including rain gutters, fireproofing, garage doors, fireplaces, shower enclosures, and closet shelving. We also offer several services and tools designed to assist builders with applying principles of building science to new home construction through our Home Services subsidiary and our Environments for Living® program. We believe that our diversified product offerings along with our relationships with contactors are key competitive advantages.

Our distribution segment, Service Partners, has over 70 distribution centers in 32 states across the nation. We distribute insulation and other building products, including rain gutters, fireplaces, closet shelving, and roofing materials. We believe that our key differentiators are our national scale, stocking of recognized brands along with offering our customers less-than-truckload ("LTL") shipments, and same-day and next-day service.

Both our installation (64% of 2017 total sales) and distribution (36% of 2017 total sales) segments maintain a significantly diversified customer base within the Residential<sup>3</sup> (80% of 2017 total sales) and Commercial (20% of 2017 total sales) markets. Our TruTeam segment serves custom builders (34% of 2017 sales), national builders (33% of 2017 sales), regional builders (20% of 2017 sales), and multi-family builders (12% of 2017 sales). Our business structure allows us to build customer relationships from the ground up. We rely heavily on our local branches to cultivate builder relationships, regardless of their company size. Concurrently, our regional and national team members develop and sustain relationships with the larger builders to better serve them across their platforms. Our multi-faceted approach allows us to engage and retain builders of all types. Our Service Partners segment has a customer base consisting of thousands of insulation contractors of all sizes, gutter contractors, weatherization contractors, other contractors, dealers, metal building erectors, and modular home builders. We believe this diverse customer base reduces the impact of the inherent cyclicality in the homebuilding industry.

Our role in the market as one of the largest single purchasers of insulation has helped us maintain strong relationships with manufacturers of insulation and other building product suppliers. This positioning helps ensure that we can purchase products at competitive prices, supply our local branches and distribution centers, and drive efficiencies throughout our supply chain.

#### Major Customers

We have a diversified portfolio of customers, and no single customer accounted for 3% or more of our total sales for the twelve months ended December 31, 2017. Our top ten customers accounted for approximately 10% of our total sales in 2017. The USI Acquisition will not only expand our customer base, but we believe that it will also increase our exposure to custom homebuilders, with whom USI has long-standing relationships and high estimated wallet share.

#### Suppliers

Our businesses depend on our ability to obtain an adequate supply of high quality products and components from manufacturers and other suppliers. We rely heavily on third party suppliers for our products and key components. We source the majority of our building products from four primary U.S.-based residential fiberglass insulation manufacturers: Knauf; CertainTeed; Johns Manville; and Owens Corning. Failure by our suppliers to provide us with an adequate supply of high quality products on commercially reasonable terms, or to comply with applicable legal requirements, could have a material adverse effect on our financial condition and operating results. We believe we currently have positive relationships with our suppliers.

3 Includes repair and remodel end market.

#### **Employees**

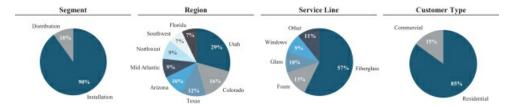
At December 31, 2017, we had approximately 8,400 employees. Approximately 700 of our employees are currently covered by collective bargaining or similar labor agreements. The USI Acquisition will expand our labor headcount by more than 1,800 persons to over 10,200 employees.

#### **USI Overview**

USI, headquartered in St. Paul, Minnesota, is a leading provider of insulation installation and distribution services to the residential and commercial construction markets. USI (specifically, United Subcontractors, Inc.) was formed in 1998 and has grown both organically and through acquisitions over the years. Recent acquisitions include Cardalls Insulation (2015), Smith Insulation (2015), Silver State Specialties (2015), IDS Specialty Building Products (2016), Southern Foam & Coatings (2016), Diamond Glass and Mirror (2017) and Glasshouse (2018). These acquisitions helped drive USI's continued expansion across its geographical end markets, as well as continue to diversify its product offerings beyond traditional insulation services. Like TopBuild, USI operates in two segments: installation (90% of 2017 sales) and distribution (10% of 2017 sales). USI has a wide range of product offerings, including various fiber and foam insulation products, residential and commercial windows & glass products, as well as custom closets & shelving, residential garage doors, gutters, and fireproofing & firestop. Currently, USI has over 1,800 employees at 38 locations in 13 states with significant presence in high-growth markets.

USI's operations span 13 states and are located in high-growth states in the western and southern United States. Core markets for USI include western states such as Colorado, Arizona, Utah, Washington and Oregon. Meanwhile, in the South, USI has a strong footprint in states including North Carolina, South Carolina, Georgia, Florida and Texas.

#### USI Net Sales for Twelve Months Ended December 31, 2017



#### **Industry Overview**

The national insulation market was estimated by Grand View Research to be approximately \$13.6 billion in 2017 and expected to grow to approximately \$26.7 billion by 2025, at a CAGR of 8.8%. We participate in the residential new build and repair and remodel market, as well as the commercial market.

Insulation continues to play a vital role in the construction practice as the construction industry is trending towards more energy efficient, sustainable designs. Production of fiberglass insulation products is largely confined to four primary U.S.-based residential fiberglass insulation manufacturers: Knauf; Owens Corning; Johns Manville; and CertainTeed. Insulation installers and distributors play a pivotal role in the distribution of these manufacturers' products. Installation and distribution companies provide a consistent, sizable source of demand, reducing the volatility of demand (and production) for manufacturers, which generally allows the manufacturing process to continue uninterrupted, therefore reducing costly downtime. From the

construction standpoint, insulation installation is a pivotal point in the building process because it acts as a gateway for numerous processes to commence, such as Drywall, underlayment, electrical, HVAC and interior design. Given the tight timelines of construction, a readily available supply of labor becomes imperative in maintaining the timeline, especially as residential construction timelines contract. Employment in the construction sector was severely reduced during the recession and total employment in the sector remains below peak levels. The ability to retain and supply labor will continue to be an important focus point for installers and contractors alike

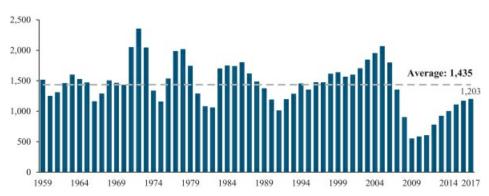
In general, the insulation installation and distribution market's growth is influenced by general economic cycles, as well as other factors ranging from socioeconomic, demographic, and lifestyle changes to housing start projections. The shift to urban living that has given rise to multi-family housing starts, which use less insulation per unit, is now being countered by a resurgence in single-family housing starts in recent years, with strong growth anticipated for 2018. We believe that an overall lack of housing supply along with the increasing age of the U.S. housing stock, currently with a median age of 37 years, will provide support for growth in housing starts. In the coming years, we expect single-family construction growth to outperform the multi-family space.

Within the insulation market, changes in building codes coupled with evolving environmental and social dynamics have helped elevate the importance of insulation. From an environmental sustainability standpoint, more insulation results in reduced energy consumption and lower electricity bills. The International Energy Conservation Code ("IECC") 2012 and 2015 reports proposed substantial increases in insulation density, which numerous states have adopted in their building codes. IECC resolutions have led to a reduction of energy use intensity of over 40% since the 1970s, with the bulk of the progress seen in the 2009, 2012, and 2015 IECC resolutions. Social, environmental, and economic rationale will continue to determine the development of stricter building codes and could favorably impact the insulation industry.

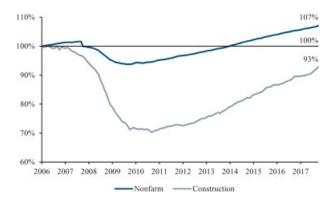
As a result of stricter building codes shifting consumer preferences, and product innovation, the spray foam insulation market has grown over the past five years. By creating an air-tight, water resistant seal and offering superior insulating properties, spray foam helps builders adhere to stricter building codes and saves on energy costs. Whereas spray foam was traditionally used only in custom, high-end homes due to price, the added cost over fiberglass has narrowed, paving the way for the product to be affordable for a larger portion of the market.

The insulation installation and distribution market is highly fragmented with independent regional and local insulation contractors that are generally family-owned with annual sales of less than \$10 million. We believe industry consolidation is driving further supply chain efficiencies and allows for more leveraging of best practices in an effort to deliver a consistent, best-in-class service.

#### U.S. New Housing Starts (thousands)



U.S. Monthly Employment (Nonfarm vs. Construction) as Percent of Peak



#### **Competitive Strengths**

The market for the distribution and installation of building products is highly fragmented and competitive. Barriers to entry for local competitors are relatively low, increasing the risk that additional competitors will emerge. Our ability to maintain our competitive position within our industry depends on a number of factors including our national scale, sales channels, diversified product lines, strong local presence, and strong cash flows.

*National scale.* With our national footprint, we provide products and services at all stages of the construction process within the United States. Our national scale, together with our centralized executive management team, allow us to compete locally by:

- Providing national and regional builders with broad geographic reach, while maintaining consistent policies and practices that enable reliable, high-quality
  products and services across many geographies and building sites;
- Establishing strong ties to major manufacturers of insulation and other building products, which helps ensure that we buy competitively, maintain availability of supply to our local branches and distribution centers, and drive efficiencies throughout our supply chain;

- Providing consistent, customized support and geographic coverage to our customers;
- Maintaining an operating capacity that allows us to ramp-up rapidly, without major incremental investment, to target forecasted growth in housing starts
  and construction activity in each of our lines of business anywhere in the United States; and
- · Leveraging investments in systems and processes and sharing best practices across both our installation and distribution segments.

Two avenues to reach the builder. We believe that having both an installation and distribution business provides a number of advantages to reach our customers and drive share gains. Our installation business customer base includes builders of all sizes. Our branches go to market with the local brands that small builders recognize and value, and we believe that our national footprint is appealing to large builders who value consistency across a broad geography. Our distribution business focuses on selling to small contractors who are particularly adept at cultivating local relationships with small custom builders. Being a leader in both installation and distribution allows us to more effectively reach a broader set of builder customers, regardless of their size or geographic location within the United States, as well as leverage housing growth wherever it occurs.

Diversified lines of business. In response to the housing downturn in prior years, we enhanced our ability to serve the commercial construction market. Although the commercial construction market is affected by many of the same macroeconomic and local economic factors that drive residential new construction, commercial construction has historically followed different cycles than residential new construction. We believe that we have therefore positioned our business to benefit from a greater mix of commercial construction activity than we have historically, which we expect will help reduce volatility due to reduced dependence on residential new construction while enabling us to better respond to changes in customer demand.

Strong local presence. Competition for the installation and sale of insulation and other building products to builders occurs in localized geographic markets throughout the country. Builders in each local market have different choices among insulation installers and distributors for their projects, and most builders generally value local relationships, quality, and timeliness. Our installation branches are locally-branded businesses that are recognized within the communities in which they operate. Our distribution centers service primarily local contractors, lumberyards, retail stores and others who, in turn, service local homebuilders and other customers. Our operating model, in which individual branches and distribution centers maintain local customer relationships, enables us to develop local, long-tenured relationships with these customers, build local reputations for quality, service and timeliness, and provide specialized products and personalized services tailored to a geographic region. At the same time, our local operations benefit from centralized functions such as information technology, credit and purchasing, and the resources and scale efficiencies of an installation and distribution business that has a presence across the United States.

Reduced exposure to residential housing cyclicality. During industry downturns many insulation contractors, who typically buy directly from manufacturers during industry peaks, return to purchasing through distributors for small, LTL shipments, reducing warehousing needs, and requiring access to purchases on credit. We believe that this drives incremental customers to Service Partners during these downturns in the business cycle, offsetting decreases at TruTeam as a result of a downturn. Our leadership position in both installation and distribution helps to reduce exposure to cyclical swings in our lines of business.

Strong cash flow, low capital investment, and favorable working capital fund organic growth. Over the last several years, we have reduced fixed costs and improved our labor utilization. As a result, we can achieve profitability at lower levels of demand as compared to historical periods. For further discussion on our cash flows and liquidity, see "Management's Discussion and Analysis of Financial Condition and Results of Operations of TopBuild Corp.—Liquidity and Capital Resources".

#### **Business Strategy**

Maximizing opportunities related to favorable macro drivers. We believe that we are well positioned to capitalize on the positive macro trends in both the residential and commercial markets. While still a tight labor market, construction hiring has improved in recent years with increased activity, as has commercial and residential construction spending. Housing starts have recovered significantly since the downturn; however, current starts remain below the 20-year average, indicating there is still opportunity for significant growth. The U.S. Bureau of Census expects housing starts to grow between 8% and 10% in 2018, and the national ratio of jobs creation to single family home construction is nearly double the long-term average. Commercial starts have grown at double digit rates in recent years and are expected to continue to grow at this rate in the near term.

Leverage national scale to increase market share organically and through acquisitions. Between TruTeam and Service Partners, we have the largest network of branches in the United States, with 290+ pro forma locations servicing over 50,000 builders of all sizes nationwide. This scale, paired with our unique operating model, gives us an advantage with smaller, local builders. Additionally, our localized presence helps us cultivate strong customer relationships and brand loyalty that enhances customer acquisition. We continue to make accretive and strategic acquisitions a top priority. We look for targets that are complementary to our existing footprint, particularly in high growth regions, that augment our business product mix and capabilities, have a sustainable customer base, and provide experienced entrepreneurial leaders. We successfully integrated six acquisitions in 2017, and we have completed two acquisitions to date in 2018. These deals were primarily self-sourced and generated through a local pipeline that remains robust.

Drive operational excellence throughout our company to expand margins. Exceptional labor and sales productivity within TruTeam and seamless supply chain management within Service Partners are key drivers of our margin expansion. Operational efficiency in both segments optimizes our footprint starts and allows us to grow profitably. To adapt to market conditions, we have added and consolidated branches, cut back on redundancies in work efforts, and concentrated workforces in areas of high demand. While we have executed upon operational initiatives in recent years, we believe that the USI Acquisition presents new opportunities. We have currently identified \$15 million of cost savings that we expect to realize within two years post-closing, and we expect that there is the opportunity to capture more. These synergies are driven by the significant operational overlap between the two companies, as well as our ability to assume many of USI's corporate-level responsibilities.

Combine our local relationships with our national resources. TruTeam and Service Partners each have a national reach across all major MSAs but operate with a local focus. With our national resources, we can offer superior supply chain efficiencies to suppliers in exchange for volume discounts, as well as service national builders across multiple geographies. Simultaneously, in both segments we exhibit localized knowledge, and we believe that we have optimal service capability and a reputable and well-known brand. The combination of our strong local relationships and national scale has led to the diversification of our earnings base, as we service a full spectrum of customers and provide supply chain efficiencies to manufacturers of insulation and other products.

Continue product, end market and geographical diversification to mitigate cyclicality. While our core business is insulation, we offer an extensive array of related products to help service customers of all sizes and needs. We have an established and visible presence across 46 states with many deep-rooted and strong customer relationships with builders of all sizes. The geographic diversity in these relationships hedges against the potential impacts of losing customers during a cyclical downturn. In addition, during industry downturns, many insulation contractors who typically buy directly from manufacturers during industry peaks return to purchasing through distributors for small, LTL shipments, reducing warehousing needs and requiring access to purchases on credit. Our ability to service these orders helped shield us from some of the impacts of the most recent economic

downturn. To continue to help mitigate cyclicality, we have increased our exposure to the commercial end-market from 9% in 2005 to 30% in 2017, and we plan to continue to diversify our end-market exposure in favor of the commercial market. The commercial market offers access to new customers and follows a different operating cycle than the residential market.

#### Summary Historical and Unaudited Pro Forma Financial Data of TopBuild Corp.

The following table presents summary historical and unaudited pro forma condensed consolidated financial data for the Company and its subsidiaries. The historical financial data for the years ended December 31, 2015, December 31, 2016, and December 31, 2017 are derived from the Company's audited financial statements. As the Transactions are being presented as if they occurred at the Company's fiscal year-end, only audited financial information is presented as part of the historical financial data.

The summary historical financial and other data do not reflect the completion of the Transactions or our capital structure following the completion of the Transactions and are not indicative of results that would have been reported had the Transactions occurred as of the dates indicated. Data as of and for periods ending on December 31, 2017 or any prior date do not necessarily reflect what our financial condition and results of operations would have been had we operated as a separate, stand-alone entity during such prior periods. This information is only summary and should be read in conjunction with the information included in the section entitled "Risk Factors," "Management's Discussion and Analysis of Financial Condition and Results of Operations of TopBuild Corp.," and the Company's historical financial statements and the related notes included elsewhere in this exhibit and the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

The following summary unaudited pro forma condensed consolidated financial information gives effect to the Transactions. The unaudited pro forma condensed consolidated statement of operations for the period ended December 31, 2017 reflects the Transactions as if they had occurred on January 1, 2017. The unaudited pro forma condensed consolidated balance sheet as of December 31, 2017 reflects the Transactions as if they had occurred on December 31, 2017. The pro forma adjustments are based on the information available at the time of the preparation of this exhibit.

The summary unaudited pro forma condensed consolidated financial information that follows is presented for informational purposes only and is not intended to represent or be indicative of the consolidated results of operations or financial position that would have been reported had the Transactions been completed as of January 1, 2017 (with respect to the statement of operations data), or as of December 31, 2017 (with respect to balance sheet data), and should not be taken as representative of our future consolidated results of operations or financial position had the Transactions occurred as of such dates. In connection with the summary unaudited pro forma condensed consolidated financial information, we allocated the preliminary purchase price for the USI Acquisition to the acquired assets and liabilities based upon their estimated fair value. These estimates are based on financial information available at the time of the preparation of this exhibit. Based on the timing of the closing of the Transactions and other factors, we cannot assure you that the actual adjustments will not differ materially from the pro forma adjustments reflected in the summary unaudited pro forma combined financial information. It is expected that, following the consummation of the Transactions, we will incur non-recurring expenses associated with the Transactions and integration of the operations of the two companies. These expenses and integration costs are not reflected in this summary unaudited pro forma condensed consolidated financial information. Except where specified below, the summary unaudited pro forma condensed consolidated financial information also does not give effect to the potential impact of any anticipated synergies, operating efficiencies or cost savings that may result from the Transactions.

Historical and Unaudited Pro Forma Statement of Operations Data:				
(dollars in thousands)	Year ended December 31, 	Year ended December 31, 2016	Year ended December 31, 2017	Year ended December 31, 2017 Unaudited Pro Forma
Statement of Operations Data:				
Net sales	\$ 1,616,580	\$ 1,742,850	\$ 1,906,266	\$ 2,267,942
Cost of sales	1,258,551	1,342,506	1,445,157	1,710,697
Gross profit	358,029	400,344	461,109	557,245
Operating expenses:				
Selling, general and administrative	274,498	278,740	294,245	378,274
Significant legal settlement	<u></u>		30,000	30,000
Total operating expenses	274,498	278,740	324,245	408,274
Operating income	83,531	121,604	136,864	148,971
Other income (expense) net:				
Interest expense:	(9,465)	(5,608)	(8,019)	(30,942)
Loss on extinguishment of debt	_	_	(1,086)	(1,086)
Other, net	<u> </u>	277	281	249
Other expense (net)	(9,416)	(5,331)	(8,824)	(31,779)
Income before provision for income taxes	74,115	116,273	128,040	117,191
Provision for income taxes	5,008	(43,667)	30,093	45,004
Net income attributable to continuing operations	\$ 79,123	\$ 72,606	\$ 158,133	\$ 162,195
Loss from discontinued operations, net	\$ (152)	<u>\$</u>	<u>\$</u>	
Net income	<u>\$ 78,971</u>	\$ 72,606	\$ 158,133	\$ 162,195

# Historical and Unaudited Pro Forma Balance Sheet Data:

(dollars in thousands)	Year ended December 31, 2016	Year ended December 31, 2017	Year ended December 31, 2017 Unaudited Pro Forma
Balance Sheet Data (at end of period):			
Cash and cash equivalents	\$ 134,375	\$ 56,521	\$ 38,551
Property and equipment, net	92,760	107,121	139,569
Total assets	1,690,119	1,749,549	2,305,036
Total liabilities	717,572	753,030	1,319,397
Equity	972,547	996,519	985,639

(dollars in thousands)	Year ended December 31, 2015	Year ended December 31, 2016	Year ended December 31, 2017	Year ended December 31, 2017 Unaudited Pro Forma
Other Historical and Unaudited Pro Forma Selected Data:				
EBITDA(1)	\$ 95,487	\$ 133,615	\$ 152,231	\$ 188,431
Adjusted EBITDA(1)	107,452	144,547	197,602	\$ 259,334
Adjusted EBITDA Margin(1)	6.6%	8.3%	10.4%	11.4%
Gross Profit	358,029	400,344	461,109	\$ 557,245
Gross Profit Margin	22.1%	23.0%	24.2%	24.6%
Long-term debt				\$ 692,297
Long-term debt to Adjusted EBITDA				2.7x

<sup>1)</sup> In addition to net income determined in accordance with GAAP, we evaluate our operating performance using EBITDA, Adjusted EBITDA, and Adjusted EBITDA Margin. For a description of our use of these non-GAAP financial metrics and their limitations as tools of evaluation, see "Non-GAAP Financial Information."

We define EBITDA as net income adjusted for interest expense, net, provision (benefit) for income taxes and depreciation and amortization. Adjusted EBITDA represents EBITDA as further adjusted for the line items listed in the table below.

(dollars in thousands)	Year ended December 31, 2015	Year ended December 31, 2016	Year ended December 31, 2017	Year ended December 31, 2017 Unaudited Pro Forma
Net income, as reported	\$ 78,971	\$ 72,606	\$ 158,133	\$ 162,195
Depreciation & amortization	12,108	12,011	16,453	40,578
Provision for income taxes	(5,008)	43,667	(30,093)	(45,004)
Interest expense and other, net	9,416	5,331	7,738	30,661
EBITDA	95,487	133,615	152,231	188,431
Share-based compensation(a)	4,651	7,669	9,274	9,274
Significant legal settlement(b)	2,430	_	30,000	30,000
Rationalization charges(c)	4,672	3,139	3,755	3,755
Loss on extinguishment of debt(d)	_	_	1,086	1,086
Acquisition related costs(e)	_	124	1,256	3,672
Other(f)	212	_	_	4,772
Glasshouse(g)	_	_	_	3,344
Estimated Synergies(h)				15,000
Adjusted EBITDA	\$ 107,452	\$ 144,547	\$ 197,602	\$ 259,334

<sup>(</sup>a) Principally includes stock-based compensation.

<sup>(</sup>b) Significant legal settlements occurred in 2015 relating to workers compensation and general insurance claims. A significant legal settlement occurred in 2017 relating to the settlement of a breach of contract action due to our termination of an insulation supply agreement with Owens Corning.

<sup>(</sup>c) Includes compensation associated with eliminated headcount and other restructuring activities.

<sup>(</sup>d) A loss on the extinguishment of debt relating to the Credit Agreement.

- (e) Costs related to six acquisitions completed in 2017 and one acquisition completed in 2016. In 2017, acquisitions were completed for substantially all the assets of Midwest, EcoFoam, MR Insulfoam, Capital, Superior, and Canyon. In 2016, the acquisition of substantially all the assets of Valley was completed.
- (f) Consists of estimated results for 2017 with respect to acquisitions by USI, net of results for discontinued operations for 2017. Additionally contains management's estimated adjustments for 2017 with respect to expenses not expected to recur in subsequent periods (including, among other things, consulting expenses, board fees, recruiting expenses, transaction expenses and weather-related impacts, including with respect to hurricanes Harvey and Irma).
- (g) Represents estimated, unaudited results in 2017 for Glasshouse, an entity acquired by USI, prior to its date of acquisition.
- (h) Represents synergies that we expect to realize over time from the acquisition. We will incur significant cash costs in the next twelve months to realize these synergies, and will not fully realize the synergies for several years. Actual synergies could vary materially from our estimate.

#### Risks Related to the USI Acquisition

We may not be able to successfully integrate USI and other businesses that we may acquire in the future.

Our ability to successfully implement our business plan and achieve targeted financial results is dependent on our ability to successfully integrate USI and other businesses that we may acquire in the future. The process of integrating USI, and any other acquired businesses, involves risks. These risks include, but are not limited to:

- · demands on management related to the increase in the size of our business;
- · diversion of management's attention from the management of daily operations;
- · difficulties in the assimilation of different corporate cultures and business practices;
- difficulties in conforming the acquired company's accounting policies to ours;
- retaining employees who may be vital to the integration of departments, information technology systems, including accounting systems, technologies, books
  and records, and procedures, and maintaining uniform standards, such as internal accounting controls, procedures, and policies; and
- · costs and expenses associated with any undisclosed or potential liabilities.

Failure to successfully integrate USI, or any other acquired businesses, may result in reduced levels of revenue, earnings, or operating efficiency than might have been achieved if we had not acquired such businesses.

In addition, the USI Acquisition will result, and any future acquisitions could result, in the incurrence of additional debt and related interest expense, contingent liabilities, and amortization expenses related to intangible assets, which could have a material adverse effect on our financial condition, operating results, and cash flow.

We may not be able to achieve the benefits that we expect to realize as a result of the USI Acquisition. Failure to achieve such benefits could have an adverse effect on our financial condition and results of operations.

We may not be able to realize anticipated cost savings, revenue enhancements, or other synergies from the USI Acquisition, either in the amount or within the time frame that we expect. In addition, the costs of achieving these benefits may be higher than, and the timing may differ from, what we expect. Our ability to realize anticipated cost savings, synergies, and revenue enhancements may be affected by a number of factors, including, but not limited to, the following:

· the use of more cash or other financial resources on integration and implementation activities than we expect;

- unanticipated increases in expenses unrelated to the USI Acquisition, which may offset the expected cost savings and other synergies from the USI
  Acquisition;
- · our ability to eliminate duplicative back office overhead and redundant selling, general, and administrative functions; and
- · our ability to avoid labor disruptions in connection with the integration of USI, particularly in connection with any headcount reduction.

Specifically, while we expect the USI Acquisition to create significant opportunities to reduce our combined operating costs, these cost savings reflect estimates and assumptions made by our management, and it is possible that our actual results will not reflect these estimates and assumptions within our anticipated timeframe or at all.

If we fail to realize anticipated cost savings, synergies, or revenue enhancements, our financial results may be adversely affected, and we may not generate the cash flow from operations that we anticipate.

#### USI may have liabilities that are not known to us.

USI may have liabilities that we failed, or were unable, to discover in the course of performing our due diligence investigations of USI. We cannot assure you that the indemnification available to us under the acquisition agreement in respect of the USI Acquisition or the representation and warranty insurance procured by us in connection with such agreement will be sufficient in amount, scope or duration to fully offset the possible liabilities associated with USI's business or property that we will assume upon consummation of the USI Acquisition. We may learn additional information about USI that materially adversely affects us, such as unknown or contingent liabilities and liabilities related to compliance with applicable laws. Any such liabilities, individually or in the aggregate, could have a material adverse effect on our business, financial condition and results of operation.

#### UNAUDITED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL INFORMATION

The following unaudited pro forma condensed consolidated financial information is based on the historical audited consolidated financial statements of TopBuild and USI appearing elsewhere in this exhibit and in the Company's annual report on Form 10-K for the year ended December 31, 2017, as adjusted to illustrate the estimated pro forma effects of the Transactions. The unaudited pro forma condensed consolidated financial information should be read in conjunction with the consolidated financial statements and related notes of TopBuild and USI and other financial information appearing elsewhere in this exhibit and in the Company's annual report on Form 10-K for the year ended December 31, 2017

The unaudited pro forma balance sheet gives effect to the Transactions as if they had occurred on December 31, 2017. The unaudited pro forma statement of operations give effect to the Transactions as if they had occurred as of January 1, 2017.

The unaudited pro forma adjustments are based upon available information and certain assumptions that we believe are reasonable. The pro forma adjustments and certain assumptions underlying these adjustments are described in the accompanying notes, which should be read in conjunction with the unaudited pro forma financial information. The pro forma adjustments are included only to the extent they are (i) directly attributable to the Transactions, (ii) factually supportable and (iii) with respect to the pro forma statements of operations, expected to have a continuing impact on results. In addition, the unaudited pro forma financial information has been compiled in accordance with the accounting policies of TopBuild as set out in the historical financial statements of TopBuild included in TopBuild's annual report on Form 10-K for the year ended December 31, 2017.

Our acquisition of USI will be accounted for and is presented in the unaudited pro forma condensed consolidation financial information as a purchase business combination in accordance with Accounting Standards Codification ("ASC") 805, Business Combinations. Under ASC 805, the excess of the purchase price over the fair value of net assets acquired and liabilities assumed is recorded as goodwill. The pro forma adjustments reflect our preliminary estimates of the purchase price allocation related to our acquisition of USI. However, as of the date of this exhibit, we have not performed the valuation studies necessary to determine with any certainty the fair values of the assets that we will acquire and the liabilities that we will assume and the related allocation of purchase price. The purchase price allocation is subject to change based upon finalization of appraisals and other valuation studies that we will arrange to obtain, and the amounts contained in the final purchase price allocation may differ materially from our preliminary estimates. For purposes of computing pro forma adjustments, we have assumed that historical values of assets acquired and liabilities assumed reflect fair value. The pro forma balance sheet includes a preliminary estimate of fair value adjustments for property and equipment and identifiable intangible assets such as tradenames and customer contracts, and the pro forma condensed consolidated statements of operations includes preliminary estimates of incremental depreciation and amortization expenses associated with the above described fair value adjustments. However, these amounts are subject to change as we have not completed the appraisal process as of the date of this exhibit. The pro forma adjustments do not include adjustments to deferred tax assets or liabilities other than with respect to USI's historical goodwill and our preliminary estimate of the purchase price to be allocated to property and equipment and identifiable intangible assets and goodwill.

Revisions to the preliminary purchase price allocation, interest rates and financing costs could materially change the pro forma amounts of total assets, total liabilities, invested equity, depreciation and amortization, interest expense and income tax expense presented herein. The structure of the Transactions and certain elections that we may make in connection with our acquisition of USI and subsequent tax filings may impact the amount of deferred tax liabilities that are due and the realization of any deferred tax assets.

The unaudited pro forma condensed consolidated financial information contained in this exhibit is for informational purposes only and is not intended to represent or be indicative of the consolidated results of operations or financial position that we would have reported had the Transactions been completed as of the dates presented and should not be taken as representative of our future consolidated results of operations or financial position.

# Condensed Consolidated Balance Sheet (Unaudited) (dollars in thousands)

		As of December 31, 2017			
	Historical TopBuild	Historical USI	Acquisition Adjustments (a)	Financing Adjustments	Pro Forma
ASSETS					
Current assets:					
Cash and cash equivalents	\$ 56,521	\$ 18,167	\$ (493,167)(b)	\$ 457,030(b)	\$ 38,551
Receivables, net of an allowance for doubtful accounts of \$3,673 and \$3,374 at					
December 31, 2017, and December 31, 2016, respectively	308,508	57,593			366,101
Inventories, net	131,342	15,605			146,947
Prepaid expenses and other current assets	15,221	3,291			18,512
Total current assets	511,592	94,656	(493,167)	457,030	570,111
Property and equipment, net	107,121	25,243	7,205(a)		139,569
Goodwill	1,077,186	160,623	80,391(a)		1,318,200
Other intangible assets, net	33,243	100,253	117,347(a)		250,843
Deferred tax assets, net	18,129	_	4,540(a)		22,669
Other assets	2,278	1,366			3,644
Total assets	\$1,749,549	\$382,141	\$ (283,684)	\$ 457,030	\$2,305,036
LIABILITIES AND EQUITY					
Current liabilities:					
Accounts payable	\$ 263,814	12,563	\$	\$	\$ 276,377
Current portion of long-term debt	12,500	1,200	(1,200)(c)	5,000(c)	17,500
Accrued liabilities	75,087	27,350			102,437
Total current liabilities	351,401	41,113	(1,200)	5,000	396,314
Long-term debt	229,387	118,294	(118,294)(c)	462,910(c)	692,297
Deferred tax liabilities, net	132,840	20,375	38,169(d)		191,384
Long-term portion of insurance reserves	36,160	_			36,160
Other liabilities	3,242				3,242
Total liabilities	753,030	179,782	(81,325)	467,910	1,319,397
Commitments and contingencies					
Equity					
Preferred stock, \$0.01 par value: 10,000,000 shares authorized; 0 shares issued and					
outstanding at December 31, 2017, and December 31, 2016	_				_
Common stock, \$0.01 par value: 250,000,000 shares authorized; 38,626,378 issued and					
35,586,916 outstanding at December 31, 2017, and 38,488,825 shares issued and					
37,815,199 outstanding at December 31, 2016	386				386
Treasury stock, 3,039,462 shares at December 31, 2017, and 673,626 shares at December 31, 2016, at cost	(141,582)				(141,582)
Additional paid-in capital	830,600	202,359	(202,359)(e)		(141,582) 830,600
Retained earnings	307,115	202,339	(202,339)(8)	(10,880)(a)(h)	296,235
		202.250	(202.250)		
Total equity	996,519	202,359	(202,359)	(10,880)	985,639
Total liabilities and equity	\$1,749,549	\$382,141	\$ (283,684)	\$ 457,030	\$2,305,036

TopBuild Corp.
Condensed Consolidated Statement of Operations (Unaudited) (in thousands, except common share amounts)

			Year Ended December 31		
	Historical TopBuild	Historical USI	Acquisition Adjustments	Financing Adjustments	Pro Forma
Net sales	\$ 1,906,266	\$361,676	\$ —	\$ —	\$ 2,267,942
Cost of sales	1,445,157	271,102	(5,562)(f)		1,710,697
Gross profit	461,109	90,574	5,562	_	557,245
Selling, general, and administrative expense (exclusive of					
significant legal settlement, shown separately below)	294,245	77,329	6,700(f),(g)	_	378,274
Significant legal settlement	30,000				30,000
Operating profit	136,864	13,245	(1,138)	_	148,971
Other income (expense), net:					
Interest expense	(8,019)	(11,353)	_	(11,570)(i)	(30,942)
Loss on extinguishment of debt	(1,086)	_	_	_	(1,086)
Other, net	281	(32)			249
Other expense, net	(8,824)	(11,385)		(11,570)	(31,779)
Income from continuing operations before income taxes	128,040	1,860	(1,138)	(11,570)	117,191
Income tax benefit (expense) from continuing operations	30,093	9,827	455(i)	4,628(j)	45,004
Income from continuing operations	158,133	11,687	(683)	(6,942)	162,195
Net income	\$ 158,133	\$ 11,687	\$ (683)	\$ (6,942)	\$ 162,195
Income per common share:	<u>-</u>	<u> </u>	<u></u>	<u> </u>	
Basic:					
Weighted average number of common shares outstanding	35,897,641				35,897,641
Income from continuing operations	4.41				4.52
Loss from discontinued					
operations, net	_				_
Net income	4.41				4.52
Diluted:					
Weighted average number of common shares outstanding	36,572,146				36,572,146
Income from continuing operations	4.32				4.43
Loss from discontinued					
operations, net	_				_
Net income	4.32				4.43

# TopBuild Corp., Inc. Notes to Unaudited Condensed Consolidated Financial Statements (dollars in thousands)

(a) A summary of the sources of funds for the USI Acquisition, prepared as if the USI Acquisition had occurred on December 31, 2017, is as follows:

Cash	\$ 17,970
Term Loan A	100,000
New Senior Notes issued hereby	375,000
Total sources of funds	\$ 492,970

The above funds are being utilized as follows:

Cash paid to current stakeholders of USI.	475,000
Debt issuance costs	7,090
Transaction fees and expenses	10,880
Remaining cash proceeds	\$

The preliminary pro forma allocation of the purchase price, prepared as if the USI Acquisition had occurred on December 31, 2017, is based on management's preliminary estimates of the fair value of the assets acquired and the liabilities assumed. These estimates, based on management's judgment and analysis, resulted in the following preliminary pro forma allocation of purchase price:

Accounts receivable	\$ 57,593
Inventory	15,605
Prepaid expenses and other	3,291
Property and equipment	32,448
Identifiable intangible assets	217,600
Other assets	1,366
Deferred tax assets	4,540
Total assets	\$ 332,443
Accounts payable	\$ 12,563
Accrued liabilities	27,350
Deferred tax liability	58,544
Total liabilities	\$ 98,457
Net identifiable assets acquired	\$ 233,986
Goodwill	 241,014
Net assets acquired	\$ 475,000

Net assets acquired do not include \$10,880 of Transaction fees and expenses that represent costs that cannot be capitalized and should be expensed in accordance with ASC 805 guidance. These costs are reflected as part of Retained earnings in the proforma balance sheet as of December 31, 2017.

A summary of the preliminary estimated fair market values and remaining useful lives of identifiable intangible assets are as follows:

	Estimated value	Estimated useful lives (in years)
Trade name portfolio	\$ 11,300	8.5
Customer relationships—residential	167,800	12.5
Customer relationships—commercial	38,500	9.5
Total Identifiable intangible assets	\$217,600	

The pro forma adjustment reflects management's preliminary fair value estimates. As a result of finalizing the fair market values and related purchase price allocation, the value attributable to identifiable intangible assets may change and result in a corresponding increase or decrease to amortization expense.

Goodwill reflects the preliminary estimate of the excess of the purchase price over the fair value of the identifiable assets to be acquired and liabilities to be assumed in the Transactions and is not amortized.

(b) The following tables summarize the adjustments to Cash and cash equivalents, prepared as if the Transactions had occurred on December 31, 2017:

	De	cember 31, 2017
Acquisition adjustments:		
Cash paid to current stakeholders of USI.	\$	(475,000)
Elimination of USI historical Cash and cash equivalents		(18,167)
Acquisition adjustment	\$	(493,167)
	De	cember 31, 2017
Financing adjustments:	_	
Funds from borrowing under Term Loan A.	\$	100,000
Funds from borrowing under New Senior Notes issued hereby		375,000
Payment of debt issuance costs		(7,090)
Payment of transaction fees and expenses		(10,880)
Financing adjustment	\$	457,030

(c) The following table summarizes the adjustments to Current portion of long-term debt and Long-term debt balances, prepared as if the USI Acquisition had occurred on December 31, 2017:

	ent portion g-term debt	Long-term debt
Borrowing under Term Loan A	\$ 5,000	\$ 95,000
Borrowing under New Senior Notes issued hereby		375,000
Debt issuance costs		(7,090)
Sub-total	\$ 5,000	\$ 462,910
Elimination of historical current & long-term debt	(1,200)	(118,294)

(d) The change in deferred tax liabilities results from adjustments to property and equipment and identifiable intangible assets and is based on management's preliminary estimates of fair value. The table below summarizes the adjustment:

Fair value of deferred tax liabilities on date of Acquisition	\$ 58,544
Less: Historical deferred tax liabilities for USI	_(20,375)
Adjustment	\$ 38,169

(e) Represents the impact of eliminating historical balances of USI, as of December 31, 2017.

(f) Represents the change in amortization expense resulting from preliminary purchase accounting adjustments assuming the Transactions occurred on January 1, 2017. The following table summarizes the adjustments to Cost of sales and Selling, general, and administrative expense as a result of change in amortization expense:

	Year ended December 31, 2017
Cost of Sales:	
Historical amortization	\$ (5,562)
Adjusted amortization	
Adjustment	\$ (5,562)
Selling, general, and administrative expense:	
Historical amortization	\$ (9,044)
Adjusted amortization	18,806
Adjustment	\$ 9,762

(g) Represents the change in depreciation expense resulting from preliminary purchase accounting adjustments assuming the Transaction occurred on January 1, 2017. The following table summarizes the adjustment to Selling, general, and administrative expense as a result of change in depreciation expense:

	ecember 31, 2017
Selling, general, and administrative expense:	
Historical depreciation	\$ (8,381)
Adjusted depreciation	 5,319
Adjustment	\$ (3,062)

The net impact on Selling, general and administrative expense as a result of above adjustment and adjustment described in (f) above is \$6,700.

- (h) Represents fees and expenses of \$10,880 that cannot be capitalized and should be expensed in accordance with ASC 805 guidance. These costs are reflected as part of retained earnings in the pro forma balance sheet as of December 31, 2017.
- (i) Represents estimated interest expense assuming the Transactions occurred on January 1, 2017. The interest expense adjustment for the Transactions was calculated as follows:

	Year ended December 31, 2017
Interest on New Term Loan A and Senior Notes issued hereby at assumed interest rate	\$ (23,809)
Amortization of deferred financing costs	886
Less: Historical interest expense	11,353
Total interest expense adjustment	\$ (11,570)

(j) Reflects a 40% effective tax rate (35% federal tax and 5% state tax) for the year ended December 31, 2017. Transaction costs have been deemedhon-deductible and no benefits from permanent differences have been considered in determining the tax expense.

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#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Stockholder of USI Legend Parent, Inc. St. Paul, Minnesota

We have audited the accompanying combined financial statements of the Installation Services Business of USI Legend Parent, Inc. (the "Company"), which comprise the combined balance sheet as of December 31, 2017, and the related combined statements of income, changes in equity, and cash flows for the year then ended, and the related notes to the combined financial statements.

#### Management's Responsibility for the Combined Financial Statements

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the combined financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on the combined financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of the Installation Services Business of USI Legend Parent, Inc., as of December 31, 2017, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Emphasis of Matter**

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As discussed in Note 1 to the combined financial statements, the combined financial statements of the Company have been prepared from USI Legend Parent's accounting records and include allocations of certain costs from USI Legend Parent, Inc. These allocations may not be reflective of the actual expenses that would have been incurred had the Company operated as a stand-alone entity apart from USI Legend Parent, Inc. Our opinion is not modified with respect to this matter.

March 29, 2018

#### COMBINED BALANCE SHEET AS OF DECEMBER 31, 2017 (In thousands)

ASSETS	
CURRENT ASSETS:	
Cash and cash equivalents	\$ 18,167
Accounts receivable—net	44,691
Inventory	15,605
Prepaid expenses and other	3,291
Costs and estimated earnings in excess of billings on uncompleted contracts	12,902
Total current assets	94,656
PROPERTY AND EQUIPMENT—Net	25,243
GOODWILL	160,623
OTHER INTANGIBLE ASSETS—Net	100,253
OTHER ASSETS	1,366
TOTAL ASSETS	\$ 382,141
LIABILITIES AND EQUITY	
CURRENT LIABILITIES:	
Current maturities of long-term debt	1,200
Accounts payable	12,563
Accrued insurance reserve	9,801
Accrued compensation	7,158
Other current liabilities	6,942
Billings in excess of costs and estimated earnings on uncompleted contracts	1,832
Accrued expenses	1,617
Total current liabilities	41,113
LONG-TERM DEBT—Net of current maturities	118,294
LONG-TERM DEFERRED TAX LIABILITY	20,375
Total liabilities	179,782
COMMITMENTS AND CONTINGENCIES (Note 11)	
EQUITY:	
Net Parent investment	202,359
TOTAL LIABILITIES AND EQUITY	\$ 382,141

See accompanying notes to combined financial statements.

#### COMBINED STATEMENT OF INCOME FOR THE YEAR ENDED DECEMBER 31, 2017 (In thousands)

NET SALES	\$ 361,676
COST OF SALES (includes \$4.8 million of amortization of contract backlog intangibles)	271,102
GROSS PROFIT	90,574
OPERATING EXPENSES:	
Selling expenses	20,611
General and administration expenses	45,258
Amortization of intangible assets (excludes \$4.8 million of amortization of contract backlog intangible)	9,044
Acquisition related expenses	2,416
INCOME FROM OPERATIONS	13,245
OTHER (EXPENSE) INCOME:	
Interest income	25
Interest expense	(11,378)
Other expense	(32)
	(11,385)
INCOME BEFORE INCOME TAX	1,860
INCOME TAX BENEFIT	9,827
NET INCOME	<u>\$ 11,687</u>

See accompanying notes to combined financial statements.

### COMBINED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED DECEMBER 31, 2017 (In thousands)

	Net Parent Investment
BALANCE—January 1, 2017	\$ 190,048
Net income	11,687
Net transfers from Parent	624
BALANCE—December 31, 2017	\$ 202,359

See accompanying notes to combined financial statements.

#### COMBINED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2017 (In thousands)

Net income	\$ 11,687
Adjustments to reconcile net income to net cash provided by operating activities:	*,***
Depreciation	8,381
Amortization	14,606
Loss (gain) on sale of branches	(72)
Loss (gain) on sale of property and equipment	389
Provision for doubtful accounts (net of recoveries)	251
Deferred income taxes	(16,959)
Changes in operating assets and liabilities—net of effect of acquisitions:	
Accounts receivable	(3,977)
Inventory	(2,326)
Prepaid expenses and other	1,075
Costs in excess of billings—net	(1,698)
Other assets	2,111
Accounts payable	(1,436)
Accrued expenses	(3,602)
Income taxes payable	1,972
Other current liabilities	3,192
Net cash provided by operating activities	13,594
CASH FLOWS FROM INVESTING ACTIVITIES:	
Acquisition of the Installation Services Business of USI Legend Parent, Inc., net of cash acquired	(230,431)
Other acquisitions, net of cash acquired	(2,928)
Purchase of property and equipment	(7,481)
Proceeds from sale of branches	5,453
Proceeds from sale of the sale of property and equipment	226
Net cash used in investing activities	(235,161)
CASH FLOWS FROM FINANCING ACTIVITIES:	
Proceeds of equity issuance	160,617
Proceeds from issuance of long-term debt	123,020
Repayments of long term debt	(40,040)
Deferred financing costs	(3,863)
Net cash provided by financing activities	239,734
NET INCREASE IN CASH AND CASH EQUIVALENTS	18,167
CASH AND CASH EQUIVALENTS:	
Beginning of year	_
End of year	\$ 18,167
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:	
Cash paid for interest	\$ 10,539
Cash paid for income taxes	\$ 4,155
Cush part to media talk	- 1,100

See accompanying notes to consolidated financial statements.

#### NOTES TO COMBINED FINANCIAL STATEMENTS AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2017 (In thousands)

#### 1. Nature of Business, Proposed Transaction and Basis Of Presentation

Nature of Business—The Installation Services Business of USI Legend Parent, Inc. (the "Company") provides a variety of installation services primarily to residential construction markets. The Company's principal services are installation of insulation and other specialty products. Based in St. Paul, Minnesota, the Company has 39 locations located across 13 states.

**Proposed Transaction**—Sale of Installation Services Business of USI Legend Parent, Inc.—On March 1, 2018, Legend Holdings, LLC ("Holdco"), entered into a definitive agreement to sell the Installation Services Business of USI Legend Parent, Inc. to TopBuild Corp. in an all cash transaction valued at \$475 million (the "Proposed Transaction"). To facilitate the Proposed Transaction, Holdco will sell all the shares of its wholly-owned subsidiary, USI Legend Parent, Inc. (Parent). Parent operates two lines of business, Installation Services ("IS") and Construction Services ("CS"). In connection with the closing of the Proposed Transaction, Parent will sell or distribute USI Construction Services, LLC, the entity within which the Construction Services Business operates, to a newly-formed subsidiary of Holdco, and accordingly, Holdco will not sell any of the CS business in connection with the Proposed Transaction.

The Proposed Transaction is expected to be completed inmid-2018; however, there can be no assurance regarding the ultimate timing of the Proposed Transaction or that the Proposed Transaction will be completed. Completion of the Proposed Transaction is subject to certain customary conditions, including, among other things, completion of the Hart-Scott-Rodino process.

#### Basis of Presentation-

#### The Installation Services Business

The Company has historically operated as part of Parent and not as a standalone Company. The combined financial statements of the Company have been derived from Parent's consolidated financial statements and historical accounting records, and are presented on a carve-out basis. All revenues and costs, as well as assets and liabilities directly associated with the business activity of the Company, are included in the financial statements. The financial statements also include allocations of certain assets and liabilities, and general and administration expenses. The allocation of general and administration expenses relates to corporate expenses for certain support functions that are provided on a centralized basis, such as expenses related to executive management, finance, audit, legal, information technology, human resources, and facilities. These corporate functions largely support the historical Installation Services Business. With the exception of \$116, all of the historical corporate support costs have been allocated to the Company's Combined Statement of Income within general and administration expenses. See further discussion of allocations in Note 2.

The combined financial statements include the accounts of the Installation Services Business of USI Legend Parent, Inc., including certain assets and liabilities that have historically been held at Parent's corporate level but are specifically identifiable or otherwise attributable to Installation Services, or are expected to be transferred to, or assumed by, the buyer upon consummation of the Proposed Transaction. Net Parent investment represents Parent's interest in the recorded net assets of the Company. All transactions between the Company and Parent have been included in the accompanying combined financial statements. Transactions with Parent are reflected in the accompanying Combined Statements of Changes in Equity as "Net transfers to Parent" and in the accompanying Combined Balance Sheets within "Net Parent investment". Intercompany accounts and transactions have been eliminated.

The amounts recognized by the Company are not necessarily representative of the amounts that would have been reflected in the financial statements had the Company operated independently of Parent. The combined financial statements have been prepared in accordance with accounting principles generally accepted in the U.S. ("GAAP").

#### Acquisition of USI by Parent on January 5, 2017

Pursuant to the Agreement and Plan of Merger (the "Transaction"), on January 5, 2017, the Parent acquired 100% of the equity interests of USI Senior Holdings, Inc. ("USI"). Parent was formed to make the acquisition and is owned by Holdco, which is owned by Trilantic Capital Partners V (North America) L.P. ("Trilantic"), a private equity fund, and by certain employees and former shareholders of USI who exchanged certain of their shares in USI for shares in Holdco.

Transaction consideration, and fees and expenses, were funded through a combination of equity financing from Trilantic and management, rollover of equity from certain existing USI shareholders, and borrowings under a term loan.

The Company has evaluated the Transaction and has determined Parent to be the acquirer for accounting purposes, and USI is the acquiree. The Transaction was accounted for as a business combination using the acquisition method of accounting, and the financial statements reflect a new basis of accounting that is based on the fair value of the net assets acquired. See Note 7 for further discussion of the Transaction. For accounting purposes, January 1, 2017 has been designated as the acquisition date as the difference between January 1, 2017 and January 5, 2017 is not material. Accordingly, the 2017 combined financial statements include the activities of the Installation Services Business for the full year.

#### 2. Significant Accounting Policies

Use of Estimates—The preparation of combined financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities as of the date of the combined financial statements, and the reported amounts of revenues and expenses during the reporting period. The key estimates made by management include the determination of fair values in conjunction with the Transaction, allocation of costs, allowance for doubtful accounts receivable, useful lives for property and equipment, useful lives for intangible assets, insurance reserves, and estimated costs to be incurred on contracts accounted for under the percentage-of-completion method. Actual results could differ from these estimates.

Cash and Cash Equivalents—Cash is managed centrally. All cash and cash equivalents of Parent at December 31, 2017 were allocated to the Company. The Company considers highly liquid investments with maturities of three months or less to be cash equivalents. The balances in cash accounts, at times, may exceed federally insured limits.

Fair Value Measurements—Accounting Standards Codification ("ASC") Topic No. 820, Fair Value Measurements and Disclosures, establishes a framework for measuring fair value for related disclosures. Broadly, the framework requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. It also establishes a three-level valuation hierarchy based upon observable and nonobservable inputs.

For financial assets and liabilities, fair value is the price the Company would receive to sell an asset or pay to transfer a liability in an orderly transaction with a market participant at the measurement date. In the absence of active markets for the identical assets or liabilities, such measurements involve developing assumptions based on market observable data and, in the absence of such data, internal information that is

consistent with what market participants would use in a hypothetical transaction that occurs at the measurement date. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions. Preference is given to observable inputs. These two types of inputs create the following fair value hierarchy:

- Level 1—Quoted prices for identical instruments in active markets.
- Level 2—Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
  - Level 3—Significant inputs to the valuation model are unobservable.

Accounts Receivable—Net—The Company does business with a large number of individual customers, primarily residential home and commercial builders. The Company monitors its exposure for credit losses and maintains related allowances for doubtful accounts (see Note 4). Allowances are estimated based upon specific customer balances, where a risk of default has been identified, and also include a provision for noncustomer-specific defaults based upon the aging of invoices.

**Inventory**—Inventory consists primarily of finished goods-insulation materials and supplies used or sold in the ordinary course of business. Inventory is stated at the lower of cost (on a first-in, first-out basis) or market, defined as net realizable value.

**Property and Equipment**—Property and equipment, including leasehold improvements to existing facilities, acquired in a business combination are initially recorded at their estimated fair value. Property and equipment acquired in the normal course of business are initially recorded at cost. Depreciation expense is computed using the straight-line method over the estimated useful lives of 20 to 39 years for buildings, remaining lease term or useful life (whichever is less) for leasehold improvements; three to seven years for office furniture and technology; seven years for machinery and equipment; and five to seven years for trucks and autos. Maintenance and repair costs are charged against earnings as incurred.

Goodwill—Goodwill results from business combinations and represents the excess of the purchase price over the fair value of acquired tangible assets and liabilities and identifiable intangible assets. Annually on December 31, or if conditions indicate an additional review is necessary, the Company assesses qualitative factors to determine if it is more likely than not that the fair value of the reporting unit is less than its carrying amount and if it is necessary to perform the quantitative goodwill impairment test. If the Company performs the quantitative test, it compares the carrying value of the reporting unit to an estimate of the reporting unit's fair value to identify potential impairment. The fair value of the reporting unit is estimated using a discounted cash flow model. Where available, and as appropriate, comparable market multiples are also used to corroborate the results of the discounted cash flow models. In determining the estimated future cash flow, the Company considers and applies certain estimates and judgments, including current and projected future levels of income based on management's plans, business trends, prospects and market and economic conditions and market-participant considerations. If the estimated fair value of the reporting unit is less than the carrying value, a goodwill impairment loss is recorded for the difference, up to the amount of the total goodwill. At December 31, 2017, the Company tested the goodwill for impairment and concluded that the fair value of the reporting unit exceeded its carrying value. There was no goodwill impairment loss for the year ended December 31, 2017.

Other Intangible Assets and Impairment of Long-Lived Assets—Other intangible assets consist of customer relationships, business trade names, leasehold interests and non-compete agreements. Amortization of finite-lived intangible assets is recorded to reflect the pattern of economic benefits based on projected revenues over their respective estimated useful lives. The Company does not have any indefinite-lived intangible assets other than goodwill.

The Company reviews long-lived assets whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. In the event that the sum of the expected undiscounted cash flows of the long-lived asset group is less than the carrying amount of such assets, an impairment loss would be recognized. When impairment is identified, the carrying amount of the asset is reduced to its estimated fair value. Assets to be disposed of are recorded at the lower of net book value or fair market value less cost to sell at the date management commits to a plan of disposal. There was no impairment loss for the year ended December 31, 2017.

Insurance Reserves—The Company is self-insured for certain losses related to auto, workers' compensation, and general liability insurance. Although the Company obtains third-party insurance coverage to limit its exposure to these claims, the legal liability remains with the Company. The liabilities represent the Company's best estimate of its costs, using generally accepted actuarial reserving methods, of the obligations for reported claims plus those incurred but not reported claims through December 31, 2017. The accruals are adjusted as new information develops or circumstances change that would affect the estimated liability.

Revenue Recognition—The Company uses fixed price contracts and recognizes revenues from contracts on the percentage-of-completion method, measured by the percentage of direct cost incurred to date to estimated total direct costs for each contract. The percentage-of-completion method is used because management considers total cost to be the best available measure of progress on the contracts. Because of inherent uncertainties in estimating direct costs, management estimates are periodically evaluated and adjusted over time. Such adjustments have not historically been material. Contract costs include all direct material and labor costs as well as other direct costs incurred to complete a specific job. Other indirect costs related to contract performance, such as indirect labor, supplies, tools, fuel, repairs, and depreciation are not included in contract costs and, along with selling, general, and administrative costs, are charged to expense as incurred.

Revenue from the contracts on the percentage of completion method is not recognized until all of the following have occurred: (i) persuasive evidence of an arrangement exists; (ii) the price is fixed or determinable; and (iii) the ability to collect is reasonably assured. Revenue is recognized net of adjustments and discounts.

Cost Allocations—The combined financial statements of the Company include the majority of Parent's general and administration corporate function support expenses ("support expenses"). Support expenses include items such as executive management, finance, audit, legal, information technology, human resources, and facilities. Parent reviewed the support expenses and allocated the expenses between the Company and Construction Services on the basis of direct usage. With the exception of \$116 that was allocated to CS, all of the support expenses historically incurred by Parent on behalf of its consolidated group have been allocated to the Company's Combined Statement of Income and are presented within general and administration expenses.

In connection with the Transaction, IS was assigned goodwill and identifiable intangible assets that were directly attributable to the Installation Services Business. Accordingly, the combined financial statements reflect goodwill and the identifiable intangibles and related amortization expense that was directly attributable to the Company as a result of the Transaction described above.

USI is the primary obligor of the outstanding debt as of December 31, 2017 and will remain part of the Company upon completion of the Proposed Transaction. Parent is a guarantor of the debt, and through the Proposed Transaction the debt will be legally transferred to the buyer or extinguished contemporaneous with the close of the Proposed Transaction. Accordingly, all of the debt and all of the related interest expense has been included in the combined financial statements of the Company.

The Company considers the allocation methodology regarding the support expenses, to be reasonable for the year ended December 31, 2017. Nevertheless, the combined financial statements of the Company may not reflect the actual expenses that would have been incurred and may not reflect the Company's combined statement

of income, balance sheet and cash flows had it been a stand-alone company during the year ended December 31, 2017. Actual costs that would have been incurred if the Company had been a stand-alone company would depend on multiple factors including organization structure, capital structure and strategic decisions made in various areas, including information technology and infrastructure.

Advertising Costs—Advertising costs are expensed as incurred. Advertising expense was \$858 for the year ended December 31, 2017 and is included in selling expenses on the combined statements of income.

Income Taxes—The operations of the historical consolidated group of Parent have been included in a consolidated federal return. Income tax expense and other income tax related information contained in these combined financial statements are presented on a separate return approach as if the Company filed its own tax returns. Under this approach, the provision for income taxes represents income tax paid or payable (or received or receivable) for the current year plus the change in deferred taxes during the year calculated as if the Company were a stand-alone taxpayer filing hypothetical income tax returns where applicable.

The Company utilizes an asset and liability approach for financial accounting and reporting for income taxes. Deferred income taxes are provided for temporary differences on the basis of assets and liabilities as reported for financial statement purposes and income tax purposes. Deferred tax assets and liabilities, which are classified as long-term in the combined balance sheet, are adjusted for the effects of changes in tax laws and rates are adjusted for tax laws enacted during the period, and are recorded at the tax rate at which the Company expects them to be realized. The likelihood that the deferred tax assets will be realized is assessed, and to the extent that recovery is not considered to be more likely than not, a valuation allowance is established. Any valuation allowance is recognized as an expense or benefit within the tax provision in the combined statement of income

Comprehensive Income—The only component of comprehensive income for the year ended December 31, 2017 was net income.

Recently Issued Accounting Pronouncements Not Yet Adopted—In May 2014, the Financial Accounting Standards Board ("FASB") issued ASU2014-09, Revenue from Contracts with Customers (Topic 606), as amended by ASU 2015-14, "Deferral of Effective Date," which requires an entity to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 sets forth a new revenue recognition model that requires identifying the contract, identifying the performance obligations, determining the transaction price, allocating the transaction price to performance obligations and recognizing the revenue upon satisfaction of performance obligations. For nonpublic entities, this ASU is effective for annual reporting periods beginning after December 15, 2018. The Company plans to adopt the ASU using a modified retrospective transition method. Periods prior to the date of adoption are not retroactively revised, but a cumulative effect of adoption will be recognized for the impact of the ASU on uncompleted contracts at the date of adoption. The Company has not yet determined the impact that this ASU will have on the combined financial statements.

In February 2016, the FASB issued ASU2016-2, *Leases*, under which lessees will recognize most leases on-balance sheet. This will generally increase reported assets and liabilities. For nonpublic entities, this ASU is effective for annual reporting periods beginning after December 15, 2019. The Company has not yet determined the impact this ASU will have on the Company's combined financial statements.

## 3. Fair Value Measurements

Current assets and liabilities approximate fair value because of the short maturity of these instruments. The carrying value of the long-term debt approximates fair value, as the debt has a variable rate.

# 4. Accounts Receivable, Net

Accounts receivable, net, consist of the following:

	As of December 31 2017
Construction contracts:	
Amount currently due	\$ 39,544
Retentions receivable	4,321
Other receivables	1,075
Total receivables	44,940
Less allowance for doubtful accounts	(249)
Account receivable—net	\$ 44,691

# 5. Costs and Estimated Earnings on Uncompleted Contracts

Costs and estimated earnings on uncompleted contracts consist of the following:

	As of I	December 31 2017
Costs incurred on uncompleted contracts	\$	26,796
Estimated earnings thereon		11,976
Less billings to date		(27,702)
Total costs and estimated earnings on uncompleted contracts	<u>\$</u>	11,070

Such amount is included in the accompanying combined balance sheet under the following captions:

	As of I	December 31
		2017
Costs and estimated earnings in excess of billings on uncompleted contracts	\$	12,902
Billings in excess of costs and estimated earnings on uncompleted contracts		(1,832)
Total costs in excess of billings—net	\$	11,070

# 6. Property and Equipment

Property and equipment consist of the following:

	As of December 31 2017
Land	\$ 388
Buildings	677
Leasehold improvements	1,386
Office furniture and technology	3,073
Machinery and equipment	8,569
Trucks and autos	19,088
Total property and equipment	33,181
Less accumulated depreciation	(7,938)
Property and equipment—net	\$ 25,243

## 7. Business Combinations

# Acquisition of USI

On January 5, 2017, the Parent acquired 100% of the equity interests of USI for \$279,400, consisting of cash of \$249,900 and an exchange of certain of the equity of certain former USI shareholders for equity in Holdco with a value of \$29,500. The acquisition was accounted for in accordance with ASC Topic 805, "Business Combinations," using the acquisition method of accounting with Parent as the acquirer.

The total purchase price was allocated to the net tangible and intangible assets acquired, based on their fair values at the date of the acquisition. Of the total purchase price, \$266,714 was allocated to the Company. The allocation of the Installation Services Business purchase price to assets acquired and liabilities assumed was finalized and is as follows in the aggregate:

Cash	\$ 6,823
Accounts receivable	41,577
Inventory	13,743
Prepaid assets	3,462
Cost and estimated earnings in excess of billings on uncompleted contracts	11,600
Property and equipment	27,987
Goodwill	160,970
Other intangibles	113,300
Tax receivable	2,682
Other assets	 10,339
Total assets acquired	\$ 392,483
Current maturities of long-term debt	\$ 19,353
Accounts payable	13,541
Accrued insurance reserve	9,138
Accrued compensation	11,010
Other current liabilities	3,823
Billings in excess of cost and estimated earnings on uncompleted contracts	1,855
Accrued expenses	2,107
Long-term debt, net of current maturities	19,457
Deferred income taxes	 45,485
Total liabilities assumed	\$ 125,769
Total purchase price—cash & rollover equity	\$ 266,714

The allocation of the purchase price to the net assets acquired and liabilities assumed resulted in the recognition of the following intangible assets:

		Useful Life
Customer relationships	\$ 68,000	11.0
Trade names	40,000	15.0
Backlog on contracts	4,800	0.3
Leasehold interests	500	3.2
Total	<u>\$113,300</u>	

The goodwill recognized is primarily attributable to the growth potential of the Company and is not deductible for tax purposes. The fair value of customer relationships was estimated using a discounted present

value income approach. Under the income approach, an intangible asset's fair value is equal to the present value of future economic benefits to be derived from ownership of the asset. Indications of value are developed by discounting future net cash flows to their present value at market-based rates of return. The fair value of the trade names was estimated using an income approach, specifically known as the relief from royalty method. The relief from royalty method is based on the hypothetical royalty stream that would be received if the Company were to license the trade name and was based on expected revenues. The useful life of the intangible assets was determined considering the period of expected cash flows used to measure the fair value of the intangible assets adjusted as appropriate for the entity-specific factors including legal, regulatory, contractual, competitive, economic or other factors that may limit the useful life of intangible assets.

USI incurred \$2,322 of transaction related expenses that are included in acquisition related expenses in the combined statement of income for the year ended December 31, 2017.

The Company also acquired the assets of one business during the year ended December 31, 2017 under an asset purchase agreement with a purchase price of \$2,928, which was paid in cash. The acquisition has been accounted for in accordance with ASC Topic 805, "Business Combinations," using the acquisition method of accounting.

For the business acquired, the total purchase price was allocated to the net tangible and intangible assets acquired, based on their fair values at the date of the acquisition. The allocation of the purchase price to assets acquired and a liability assumed was finalized and is as follows in the aggregate:

Accounts receivable	\$ 834
Inventory	250
Property and equipment	133
Goodwill	1,250
Other intangibles	946
Total assets acquired	3,413
Accounts payable	485
Total liabilities assumed	485
Total purchase price	\$ 2,928

The allocation of the purchase price to the net assets acquired and liabilities assumed resulted in the recognition of the following intangible assets:

Customer relationships	\$883
Trade names	53
Non-compete agreements	10
Total	\$946

The goodwill recognized for the acquisition is primarily attributable to the value of the workforce and expected synergies, and, is expected to be deductible for tax purposes. The goodwill was all allocated to Installation Services Business. The fair value of the identified intangibles and related useful lives were determined with the same approaches as used for the intangibles in the Transaction described above.

Sales and net loss of the entity acquired in 2017, since the date of its acquisition, included in the combined statement of income for the year ended December 31, 2017, were \$2,526 and \$81, respectively.

The Company incurred \$94 of acquisition-related costs that were expensed during the year ended December 31, 2017. These costs are included in acquisition related expenses in the combined statement of income.

# 8. Goodwill and other Intangible Assets

The following table summarizes the changes in goodwill:

	Amount
Balance as of January 1, 2017	\$ 160,970
Acquisition during 2017	1,250
Divestitures during 2017	(1,597)
Balance as of December 31, 2017	\$ 160,623

The divestitures relate to the sale of two branches for aggregate proceeds of \$5,243 which resulted in a gain of \$72 that is included in the combined statement of income.

Other intangible assets and related amortization are as follows at December 31, 2017:

	Gross	Useful		Net
	Carrying	Life	Accumulated	Carrying
	Amount	(Years)	Amortization	Amount
Customer relationships	\$ 68,883	7-11	\$ (6,214)	\$ 62,669
Trade names	39,904	3-15	(2,670)	37,234
Backlog on contracts	4,800	0.3	(4,800)	_
Leasehold interests	500	3	(158)	342
Non-compete agreements	10	2	(2)	8
	<u>\$114,097</u>		<u>\$ (13,844)</u>	<u>\$ 100,253</u>

For the year ended December 31, 2017, amortization of intangible assets expensed to operations was \$13,844, of which \$4,800 was included in cost of sales related to the backlog on contracts and \$9,044 was included in operating expenses. The weighted average remaining amortization period for intangible assets as of December 31, 2017 was approximately 11 years.

Remaining estimated aggregate annual amortization expense is as follows:

2018	\$	9,145
2019		9,144
2020		9,004
2021		8,965
2022		8,965
Thereafter	<u></u>	55,030
	\$	100,253

# 9. Debt

The components of long-term debt are as follows:

	As of December 31 2017
Term loan	\$ 121,820
Less debt issuance costs—net	(2,326)
	119,494
Less current maturities	(1,200)
Long term debt—net of current maturities	\$ 118,294

On January 5, 2017, Parent entered into new revolving credit and term loan agreements that replaced the prior secured term note facility and the secured asset-based revolving credit agreement. Parent has a \$120,000 secured term loan (Term Loan) and a \$30,000 secured asset-based revolving credit facility (ABL). Incremental term loans of up to \$25,000 are available if certain financial ratios and other conditions are met. Parent borrowed an additional \$3,020 under this provision during 2017. The Term Loan and ABL have a maturity date of January 5, 2022.

Under the ABL agreement, the facility is available on a revolving basis, subject to availability under a borrowing base consisting of 85% of eligible accounts receivable and generally 60% of eligible inventory. The line is available for issuance of letters of credit to a specified limit of \$20,000.

Under the ABL agreement, to determine interest due, Parent can elect the base rate (greatest of prime rate, federal funds rate plus 0.5%, or LIBOR for three-month period plus 1.0%) plus 0.75% to 1.25%, depending on the amount of borrowings outstanding, or LIBOR for a period of one, two, three or six months as selected by Parent plus 1.75% to 2.25%, depending on the amount of borrowings outstanding. The interest rate as of December 31, 2017 was 5.25%. Parent also pays a commitment fee equal to 0.50% of the average commitment not utilized. Interest payments are due monthly.

The ABL includes a financial covenant requiring that during any covenant testing trigger period (anytime the excess availability is less than the greater of 12.5% of the maximum revolver amount or \$5.0 million) Parent maintains a fixed charge coverage ratio of at least 1.0 to 1.0 on a rolling twelve-month basis. The fixed charge ratio is defined as earnings before interest, taxes, depreciation and amortization (EBITDA), less capital expenditures, over fixed charges generally defined as cash interest and income taxes, scheduled principal payments on loans, and restricted payments such as dividends. EBITDA, as defined, includes adjustments for such items as unusual gains, purchase accounting adjustments, interest income, stock-based compensation, non-cash write-offs, debt issuance costs, board of director costs, as well as other adjustments. As of December 31, 2017, Parent is in compliance with this financial covenant.

The Term Loan agreement is repayable in equal quarterly installments in an aggregate amount equal to 0.25% of the original amount of the Term Loan, with the balance payable on January 5, 2022. Parent must offer principal prepayments to the lender for certain proceeds of equity, debt and disposition of assets, and for extraordinary receipts. Parent must also offer principal prepayments annually in an amount of 50% of any excess cash flow, as defined (the 50% is subject to step-downs to 25% and 0% depending on the leverage ratio as defined in the Term Loan agreement). For 2017, there was no principal prepayment required.

Under the Term Loan agreement, to determine interest due, Parent can elect the base rate (greatest of prime rate, federal funds rate plus 0.5%, LIBOR foone-month period plus 1.0%, or 2%) plus 6.25%; or a LIBOR rate (of at least 1.0%) for a period of one, two, three or six months as selected by Parent plus 7.25%. The interest rate as of December 31, 2017 was 8.9%.

The Term Loan includes a financial covenant requiring that Parent maintain a leverage ratio of not greater than 4.75:1.00 through December 31, 2017, 4.25:1.00 through December 31, 2018, and 3.75:1.00 thereafter. The leverage ratio, as defined, is the amount of funded indebtedness minus unrestricted cash, compared to adjusted EBITDA for the last twelve months. As of December 31, 2017, Parent is in compliance with this financial covenant.

The ABL and Term Loan agreements generally contain similar covenants, and include restrictions on indebtedness, liens, mergers, consolidations, investments, acquisitions, disposals of assets, and transactions with affiliates. Dividends, redemptions and other payments on equity (restricted payments) are generally limited to excess cash flow, less amounts prepaid on the loan and less previous restricted payments. Customary events of default (with customary grace periods, notice and cure periods and thresholds) include payment default, breach of representation in any material respect, breach of certain covenants, default to material indebtedness,

bankruptcy, ERISA violations, material judgments, change in control and termination of invalidity of guaranty or security documents.

The ABL and Term Loan are secured by a security interest in all of the Company's assets, except minor excluded assets.

As of December 31, 2017, \$2,326 of debt issuance costs related to the Term Loan, net of amortization of \$572, were recorded as a direct deduction from long-term debt and \$775 of debt issuance costs related to the ABL, net of amortization of \$191, were recorded in other assets.

Aggregate maturities of long-term debt in future years, are as follows:

2018	\$	1,200
2019		1,200
2020		1,200
2021		1,200
2022	1	17,020
	1	21,820
Less debt issuance costs—net		(2,326)
	\$ 1	19,494

# 10. Income Taxes

The net income tax expense (benefit) consisted of the following:

	For the Year Ended December 31 2017
Current:	
Federal	\$ 6,910
State	219
Total current	7,129
Deferred:	
Federal	(16,788)
State	(168)
Total deferred	(16,956)
Total tax expense (benefit)	\$(9,827)

The provision (benefit) for income taxes, as a percentage of income before income tax, differs from the statutory US federal income tax rate due to the following:

	For the Yea Decembe 2017	er 31
Income tax at federal statutory rate	651	35.0%
State—net of federal benefit	201	10.8
Domestic manufacturing deduction (Section 199)	(333)	(17.9)
Divestitures	560	30.1
IRS audit settlement	354	19.0
Change in tax rate—deferred taxes	(11,620)	(624.9)
Other permanent items	360	19.4
Total tax expense	\$ (9,827)	(528.4)%

The significant components of the deferred tax assets (liabilities) are as follows:

	As of December 31 2017
Deferred tax assets:	
Allowance for doubtful accounts	\$ 152
Accrued bonus	463
Inventory	734
Accrued expenses	465
Deferred rent	87
Insurance reserve	2,341
State net operating losses	183
Term loan expenses	115
Total deferred tax assets	4,540
Deferred tax liabilities:	
Prepaid expenses	(572)
Deferred profit on customer contracts	(810)
Property and equipment	(3,844)
Intangible assets	(19,689)
Total deferred tax liabilities	(24,915)
Net deferred tax liability	<u>\$ (20,375)</u>

The Company assesses the available positive and negative evidence to estimate if sufficient future taxable income will be generated to utilize the existing deferred tax assets on a jurisdiction and by tax filing entity basis. As of December 31, 2017, the Company has net operating loss (NOL) carryforwards of \$3,542 for state income tax purposes. The state NOLs are generally available to offset future taxable income through the year 2032.

The Company's U.S. federal income tax returns for 2014 through 2016 are open to examination. The Company's fiscal 2014 US federal income tax return had been under audit by the Internal Revenue Services ("IRS") and the Company received a final determination from the IRS in June 2017 on the Revenue Agent Report ("RAR") adjustments, effectively settling this audit with the IRS during the year ended December 31, 2017. The Company has several state tax jurisdictions open to examination for tax years 2010 through 2016. No liability for uncertain tax positions was considered necessary at December 31, 2017. Determining uncertain tax positions and the related estimated amounts requires judgment and carries estimation risk. If future tax law

changes or interpretations should come to light, or additional information should become known, the conclusions regarding unrecognized tax benefits may change.

On December 22, 2017, the U.S. government enacted comprehensive tax legislation commonly referred to as the Tax Cuts and Jobs Act (the "TCJA"). The TCJA makes broad and complex changes to the U.S. tax code, including, but not limited to, reducing the U.S. statutory corporate income tax rate from 35 percent to 21 percent, effective January 1, 2018. GAAP requires that deferred income tax assets and liabilities be remeasured at the income tax rate expected to apply when those temporary differences reverse, and that the effects of any change to such income tax rate be recognized in the period when the change was enacted. In connection with the Company's initial analysis of the impact of the TCJA, the Company recorded a discrete net tax benefit of \$11,705 in the year ended December 31, 2017. This net benefit is primarily due to the remeasurement of the Company's existing deferred tax assets and liabilities.

The Securities and Exchange Commission (SEC) staff issued Staff Accounting Bulletin No. 118 ("SAB 118"), which provides guidance on accounting for the tax effects of the TCJA. The FASB has confirmed acceptance of this for non-SEC reporting companies. SAB 118 provides a measurement period that should not extend beyond one year from the TCJA enactment date for companies to complete the accounting under ASC 740. To the extent that a company's accounting for certain income tax effects of the TCJA is incomplete but it is able to determine a reasonable estimate, it must record a provisional estimate in the financial statements.

The Company recorded the effects of the TCJA in 2017 using its best estimates and the information available through the date the financial statements were issued. However, the Company's analysis is ongoing and as such, the income tax effects recorded are provisional. As we collect and prepare necessary data, and interpret the TCJA and any additional guidance issued by the U.S. Treasury Department, the IRS, and other standard-setting bodies, we may make adjustments to the provisional amounts. Those adjustments may materially impact our provision for income taxes and effective tax rate in the period in which the adjustments are made. The accounting for the tax effects of the TCJA will be completed in 2018.

## 11. Commitments and Contingencies

**Operating Lease Commitments**—The Company leases its headquarters and most branch locations under noncancelable operating lease arrangements that expire in various years through 2023. Several may be renewed for additional periods ranging from one to five years.

Lease expense for the year ended December 31, 2017, was \$5,797.

Future minimum payments under all noncancelable leases with initial terms of one year or more as of December 31, 2017, consisted of the following:

2018	\$ 5,452
2019	4,873
2020	2,959
2021	1,959
2022	831
Thereafter	 30
Total	\$ 16,104

Letter of Credit—Under the Company's general liability insurance policy it is obligated to post collateral against future claims. Those collateral obligations totaled \$11,939 at December 31, 2017.

In 2017, the Company satisfied its collateral obligations with a letter of credit issued under its loan facility.

**Legal Matters**—The Company is involved in certain litigation matters in the normal course of business which, in the opinion of management, will not result in any material adverse effects on the combined financial position, results of operations, or net cash flows of the Company.

#### 12. Retirement Plan

The Parent has a defined contribution 401(k) profit-sharing plan (the "Plan"). Company employees who are 21 years of age or older and have three months of service are eligible to participate in the Plan. Under the Plan, the Company contributes to the Plan by matching a portion of employee contributions. The Company contributed to the Plan \$376 for the year ended December 31, 2017.

## 13. Equity

**Net Parent investment**—In the combined balance sheet, net Parent investment represents Parent's historical investment in the Company, the net effect of cost allocations from transactions with CS, net transfers of cash and the Company's accumulated earnings.

Profits Units Plan—In 2017, Holdco issued profits unit to certain employees of the Company. Profits units provide for recipients to receive the appreciated value of the profits units from the date of grant to the date of an approved sale of Parent. The profits units are typically subject to a vesting schedule of up to five years with portions based on passage of time, achieving annual performance targets, or sale of Parent. Recipients of the profits units have liquidity only upon occurrence of a defined payment event such as an approved sale. The Plan calls for a lump sum payment in the same form of consideration and on the same terms as being paid to the owners of Holdco upon a change of control. The Company accounts for the profits units as liability awards. The likelihood of a payment event as defined is unknown and not measurable; therefore, the Company has not recorded any liability or recognized any compensation expense relating to the issuance of profits units. The Company will continue to reassess the likelihood of a payment event and record a liability if facts and circumstances change.

## 14. Related Parties

Sales between the Company and CS were insignificant for the year ended December 31, 2017.

Transactions between the Company and CS are considered to be effectively settled at the time the transaction is recorded.

#### 15. Subsequent Events

Management of the Company has analyzed the potential for subsequent events through March 29, 2018, which is the date the combined financial statements were issued.

On January 4, 2018, the Company acquired a business under an asset purchase agreement for a price of \$13,157, which was paid in cash. The allocation of the purchase price to the underlying tangible and intangible assets has not been completed.

As described in Note 1, on March 1, 2018, Holdco, entered into a definitive agreement to sell the Installation Services Business of USI Legend Parent, Inc. to TopBuild Corp. To facilitate the Proposed Transaction, Holdco will sell all the shares of its wholly-owned subsidiary, Parent. The Construction Services Business will not be included in the Proposed Transaction.

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## FOR IMMEDIATE RELEASE:

## Ref: 18-06

# TopBuild Announces Senior Notes Offering in Connection with its Previously Announced Acquisition of USI

DAYTONA BEACH, FL – April 9, 2018 — TopBuild Corp. (NYSE:BLD), the leading purchaser, installer and distributor of insulation products to the U.S. construction industry, today announced a private offering of \$375.0 million aggregate principal amount of Senior Notes due 2026 to qualified institutional buyers in accordance with Rule 144A under the Securities Act of 1933 (the "Securities Act") and to certain non-U.S. persons in offshore transactions in accordance with Regulation S under the Securities Act. TopBuild intends to use the net proceeds from the sale of the notes to fund its previously announced acquisition of United Subcontractors, Inc. ("USI").

The notes may initially be issued by a newly-formed wholly owned subsidiary of TopBuild pending consummation of the acquisition of USI. In that event, the net proceeds from the issuance and sale of the notes, together with certain additional funds, will be deposited in a segregated escrow account. Upon release of the funds from escrow following satisfaction of certain conditions, TopBuild expects to use the net proceeds from the offering of the notes, together with proceeds from a \$100.0 million delayed draw term loan commitment currently available under its existing secured credit facility and cash on hand to finance the acquisition of USI, including the repayment of certain of USI's indebtedness and the payment of related fees and expenses.

If the acquisition of USI is not completed, the notes will be redeemed. Upon consummation of the acquisition of USI and the release of the escrowed funds, TopBuild would assume all of the obligations under the notes, and the notes would be guaranteed, on an unsecured senior basis, by all of TopBuild's subsidiaries, including USI.

The notes offering is subject to market and other conditions, and there is no assurance that the offering will be completed or, if completed, as to the terms on which it will be completed.

The notes will not be registered under the Securities Act or any state securities laws and may not be offered or sold in the United States absent registration under the Securities Act or an applicable exemption from registration requirements. This announcement does not constitute an offer to sell, or the solicitation of an offer to buy, any securities and shall not constitute an offer, solicitation or sale in any jurisdiction in which such offer, solicitation or sale would be unlawful.



This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act. These forward-looking statements may address, among other things, the Company's expected financial and operational results and the related assumptions underlying its expected results. These forward-looking statements are distinguished by the use of words such as "will," "would," "anticipate," "expect," "believe," "designed," "plan," or "intend," the negative of these terms, and similar references to future periods. These views involve risks and uncertainties that are difficult to predict and, accordingly, the Company's actual results may differ materially from the results discussed in its forward-looking statements. The Company's forward-looking statements contained herein speak only as of the date of this press release. Factors or events the Company cannot predict, including those described in the risk factors contained in its filings with the Securities and Exchange Commission, may cause the Company's actual results to differ from those expressed in forward-looking statements. Although the Company believes the expectations reflected in such forward-looking statements are based on reasonable assumptions, the Company can give no assurance that its expectations will be achieved, and the Company undertakes no obligation to update publicly any forward-looking statements as a result of new information, future events, or otherwise.

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