UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): October 31, 2019

TopBuild Corp.

| (F | | |
|--|---|---|
| (Exact | name of registrant as specified | in its charter) |
| Delaware (State or other Jurisdiction of Incorporation) | 001-36870 (Commission File Number) | 47-3096382 (IRS Employer Identification No.) |
| 475 North Williamson Boulevard Daytona Beach, Florida (Address of Principal Executive Offic | | 32114 (Zip Code) |
| Registrant's telephone number, including area code | e: <u>(386)</u> 304-2200 | |
| Written communications pursuant to Rule Soliciting material pursuant to Rule 14a-1: □ Pre-commencement communications purs Pre-commencement communications purs Securities registered pursuant to Section 12(b) of the | 2 under the Exchange Act (17) uant to Rule 14d-2(b) under the uant to Rule 13e-4(c) under the | CFR 240.14a-12) e Exchange Act (17 CFR 240.14d-2(b)) |
| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| Common stock, par value \$0.01 per share | BLD | NIVOE |
| Common stock, par value \$0.01 per snare | BLD | NYSE |

Item 2.02. Results of Operations and Financial Condition.

On October 31, 2019, TopBuild Corp., a Delaware corporation (the "Company"), issued a press release announcing its financial results for the quarter ended September 30, 2019 (the "Press Release"). The Press Release, which is furnished as Exhibit 99.1, and the information included in Item 7.01 of this Current Report on Form 8-K (this "Report") are incorporated by reference in this Item 2.02.

The information in the Press Release and in this Item 2.02 is "furnished" and not "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section. Such information shall not be incorporated by reference in another filing under the Exchange Act or the Securities Act of 1933, as amended (the "Securities Act"), except to the extent such other filing specifically incorporates such information by reference.

Item 7.01. Regulation FD Disclosure.

On October 31, 2019, the Company issued the Press Release. The Press Release, which is furnished as Exhibit 99.1, and the information included in Item 2.02 of this Report are incorporated by reference in this Item 7.01.

The information in the Press Release and in this Item 7.01 is "furnished" and not "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that section. Such information shall not be incorporated by reference in another filing under the Exchange Act or the Securities Act except to the extent such other filing specifically incorporates such information by reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

| Exhibit Number | Description |
|-------------------|--|
| 99.1 | Press release issued by TopBuild Corp., dated October 31, 2019, announcing its financial results for the quarter ended September 30, 2019. |
| 104 | Cover Page Interactive Data File (formatted as Inline XBRL) |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

TOPBUILD CORP.

By: /s/ John S. Peterson
Name: John S. Peterson

Title: Vice President and Chief Financial Officer

Dated: October 31, 2019



NYSE:BLD

A leading installer and distributor of insulation and building material products to the U.S. construction industry

TopBuild Reports Third Quarter 2019 Results

- 5.4% increase in net sales
- · 130 basis point gross margin expansion to 26.3%
- · 160 basis point operating margin expansion to 11.8%
- · 140 basis point adjusted EBITDA margin expansion to 14.4%
- \$1.60 net income per diluted share, \$1.53 on an adjusted basis

Announces \$50 Million Accelerated Share Repurchase

Third Quarter Financial Highlights

(unless otherwise indicated, comparisons are to the quarter ended September 30, 2018)

- Net sales increased 5.4% to \$682.3 million, primarily driven by increased selling prices and volume.
- ✓ Gross margin increased 130 basis points to 26.3%.
- Operating profit was \$80.4 million, compared to operating profit of \$66.2 million.
 On an adjusted basis, operating profit was \$80.6 million, compared to \$69.5 million, a 16.0% improvement.
- Operating margin was 11.8%, up 160 basis points. Adjusted operating margin was also 11.8%, up 110 basis points.
- Net income was \$55.0 million, or \$1.60 per diluted share, compared to \$42.7 million, or \$1.19 per diluted share. Adjusted income was \$52.7 million, or \$1.53 per diluted share, compared to \$44.0 million, or \$1.23 per diluted share.
- Adjusted EBITDA was \$98.0 million, compared to \$84.3 million, a 16.3% increase, and adjusted EBITDA margin improved 140 basis points to 14.4%.
- ✓ Incremental EBITDA margin was 39.1%
- At September 30, 2019, the Company had cash and cash equivalents of \$171.6 million and availability under its revolving credit facility of \$188.6 million for total liquidity of \$360.2 million.

"We continue to demonstrate the strength of our uniquely diversified operating model and our focus on profitable growth as we once again report a very strong quarter. Our national scale, strong customer and supplier relationships and operational efficiency initiatives are driving our top line growth and margin expansion.

"Looking ahead, we believe the residential and commercial markets will continue to grow and TopBuild is well positioned to leverage its existing platform to take advantage of the many opportunities in both of these areas."

JERRY VOLAS, CEO, TOPBUILD

Nine Month Financial Highlights

(unless otherwise indicated, comparisons are to nine months ended September 30, 2018)

- ✓ Net sales increased 12.4% to \$1,961.8 million.
- Gross margin expanded 200 basis points to 26.0%.
- Operating profit was \$213.1 million, compared to operating profit of \$143.8 million. On an adjusted basis, operating profit was \$216.1 million, compared to \$165.5 million, a 30.6% improvement.
- Operating margin was 10.9% a 270-basis point improvement. On an adjusted basis, operating margin improved 150 basis points to 11.0%.
- Net income was \$145.0 million, or \$4.20 per diluted share, compared to \$96.2 million, or \$2.69 per diluted share. Adjusted income was \$138.8 million, or \$4.02 per diluted share, compared to \$107.1 million, or \$2.99 per diluted share.
- $Adjusted\ EBITDA\ was\ \$266.5\ million,\ compared\ to\ \$200.8\ million,\ a\ 32.7\%\ increase.\ Adjusted\ EBITDA\ margin\ was\ 13.6\%,\ a\ 210-basis\ point\ improvement.\ Incremental\ EBITDA\ margin\ was\ 30.3\%.$
- On a same branch basis, adjusted EBITDA grew 20.7% to \$242.4 million and incremental EBITDA margin was 46.1%.

Operating Segment Highlights (\$ in 000s) (comparisons are to the period ended September 30, 2018)

| △TruTeam | 3 Months Ended 9/30/19 | 9 Months Ended 9/30/19 | | | |
|-----------------------|------------------------------|------------------------------|--|--|--|
| Sales | \$498,390 | \$1,430,800 | | | |
| Change | | | | | |
| Volume | 3.8% | 3.1% | | | |
| Price | 3.0% | 4.3% | | | |
| M&A | 0.4% | 9.5% | | | |
| Total Change | 7.3% | 17.0% | | | |
| Operating Margin | 14.0% | 13.2% | | | |
| Change | 90 bps | 180 bps | | | |
| Adj. Operating Margin | 14.0% | 13.3% | | | |
| Change | 80 bps | 180 bps | | | |

| SERVICE partners | 3 Months Ended 9/30/19 | 9 Months Ended 9/30/19 |
|-----------------------|------------------------------|------------------------------|
| Sales | \$220,947 | \$638,899 |
| Change | | |
| Volume | -0.7% | -1.8% |
| Price | 4.4% | 5.4% |
| M&A | 0.0% | 1.8% |
| Total Change | 3.8% | 5.4% |
| Operating Margin | 10.6% | 10.2% |
| Change | 160 bps | 80 bps |
| Adj. Operating Margin | 10.6% | 10.2% |
| Change | 150 bps | 70 bps |

Capital Allocation

Acquisitions

The Company completed the acquisition of Viking Insulation in the third quarter. Viking focuses on fiberglass installation in a wide variety of light commercial and residential projects and is based in Southern California.

Share Repurchases

In the third quarter of 2019, the Company repurchased 364,074 shares at an average price of \$89.76 per share. These shares were purchased as part of the Company's \$200 million share repurchase authorization announced on February 26, 2019. As of September 30, 2019, \$147.8 million of the \$200 million authorization remained.

Additionally, under the above-mentioned share repurchase authorization, the Company intends to enter into an agreement to repurchase \$50 million of its common stock under an accelerated share repurchase (ASR) program. This will be the third ASR the Company has undertaken since first quarter 2017.

"We are evaluating a robust pipeline of acquisition candidates. The deliberate approach taken by our seasoned M&A team helps to ensure our strategic goals are met and only the best opportunities are pursued.

"We are also committed to optimizing the efficiency of our capital structure and while acquisitions remain our top capital allocation priority, our strategy also includes a return of excess capital to our shareholders through our share repurchase program."

JERRY VOLAS, CEO, TOPBUILD

2019 Revenue and Adjusted EBITDA Outlook

The Company has raised its outlook for housing starts for 2019 to a range of 1.245 million to 1.275 million starts from the previous range of 1.23 million to 1.27 million starts. Accordingly, the low end of the Company's revenue outlook has been raised by \$15 million while the high end of its revenue range has been raised by \$5 million. The Company has also raised the low and high end of its adjusted EBITDA outlook by \$9 million and \$5 million, respectively.

(\$ in millions)

| 2019 | Low | High |
|------------------|---------------|---------------|
| Sales | \$ 2,625.0 | \$ 2,645.0 |
| Adjusted EBITDA* | \$ 354.0 | \$ 360.0 |

^{*}see table for adjusted EBITDA reconciliation

Assumptions (\$ in millions):

| 2019 | Low | High |
|---------------------------------|-------------|-------------|
| Housing Starts | 1,245K | 1,275K |
| Estimated net income | \$ 179.7 | \$ 188.5 |
| Interest Expense and other, net | \$ 37.0 | \$ 35.0 |
| Income tax expense | \$ 64.8 | \$ 68.0 |
| Depreciation and Amortization | \$ 54.0 | \$ 52.0 |
| Share based compensation | \$ 14.0 | \$ 13.0 |

This outlook reflects management's current view of present and future market conditions and is based on assumptions such as housing starts, general and administrative expenses, weighted average diluted shares outstanding and interest rates. This outlook does not include any effects related to potential acquisitions or divestitures that may occur after the date of this press release. Factors that could cause actual 2019 results to differ materially from TopBuild's current expectations are discussed below and are also detailed in the Company's 2018 Annual Report on Form 10-K and subsequent SEC reports.

Additional Information

Quarterly supplemental materials, including a presentation that will be referenced on today's conference call, are available on the "Investors" section of the Company's website at www.topbuild.com.

Conference Call

A conference call to discuss third quarter 2019 financial results is scheduled for today, Thursday, October 31, at 9:00 a.m. Eastern Time. The call may be accessed by dialing (888) 225-2706. The conference call will be webcast simultaneously on the "Investors" section of the Company's website at www.topbuild.com.

About TopBuild

TopBuild Corp., a Fortune 1000 Company headquartered in Daytona Beach, Florida, is a leading installer and distributor of insulation and building material products to the U.S. construction industry. We provide insulation and building material services nationwide through TruTeam*, which has close to 200 branches, and through Service Partners* which distributes insulation and building material products from approximately 75 branches. We leverage our national footprint to gain economies of scale while capitalizing on our local market presence to forge strong relationships with our customers. To learn more about TopBuild please visit our website at www.topbuild.com.

Use of Non-GAAP Financial Measures

EBITDA, incremental EBITDA margin, adjusted EBITDA margin, the "adjusted" financial measures presented above, and figures presented on a "same branch basis" are not calculated in accordance with U.S. generally accepted accounting principles ("GAAP"). The Company believes that these non-GAAP financial measures, which are used in managing the business, may provide users of this financial information with additional meaningful comparisons between current results and results in prior periods. We define same branch sales as sales from branches in operation for at least 12 full calendar months. Such non-GAAP financial measures are reconciled to their closest GAAP financial measures in tables contained in this press release. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the Company's reported results under GAAP. Additional information may be found in the Company's filings with the Securities and Exchange Commission which are available on TopBuild's website under "Investors" at www.topbuild.com.

Safe Harbor Statement

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act. These forward-looking statements may address, among other things, our expected financial and operational results, the related assumptions underlying our expected results, and our plan to repurchase our common stock under the proposed accelerated stock repurchase transaction. These forward-looking statements are distinguished by use of words such as "will," "would," "anticipate," "expect," "believe," "designed," "plan," or "intend," the negative of these terms, and similar references to future periods. These views involve risks and uncertainties that are difficult to predict and, accordingly, our actual results may differ materially from the results discussed in our forward-looking statements. Our ability to repurchase our common stock is subject to the execution of a definitive agreement with respect to the share repurchase. Our forward-looking statements contained herein speak only as of the date of this press release. Factors or events that we cannot predict, including those described in the risk factors contained in our filings with the Securities and Exchange Commission, may cause our actual results to differ from those expressed in forward-looking statements. Although TopBuild believes the expectations reflected in such forward-looking statements are based on reasonable assumptions, the Company can give no assurance that its expectations will be achieved and it undertakes no obligation to update publicly any forward-looking statements as a result of new information, future events, or otherwise, except as required by applicable law.

Investor Relations and Media Contact

Tabitha Zane tabitha.zane@topbuild.com 386-763-8801

(tables follow)

| | Three Months Ended September 30, | | | Nine Months End | tember 30, | |
|--|----------------------------------|----|------------|-----------------|------------|------------|
| | 2019 | | 2018 | 2019 | | 2018 |
| Net sales | \$ 682,330 | \$ | 647,289 | \$ 1,961,771 | \$ | 1,744,702 |
| Cost of sales | 502,999 | | 485,424 | 1,451,822 | | 1,326,777 |
| Gross profit | 179,331 | | 161,865 | 509,949 | | 417,925 |
| Selling, general, and administrative expense | 98,886 | | 95,648 | 296,846 | | 274,134 |
| Operating profit | 80,445 | | 66,217 | 213,103 | | 143,791 |
| Other income (expense), net: | | | | | | |
| Interest expense | (9,507) | | (9,381) | (28,740) | | (19,026) |
| Other, net | 653 | | 178 | 1,512 | | 292 |
| Other expense, net | (8,854) | | (9,203) | (27,228) | | (18,734) |
| Income before income taxes | 71,591 | | 57,014 | 185,875 | | 125,057 |
| Income tax expense | (16,615) | | (14,356) | (40,864) | | (28,859) |
| Net income | \$ 54,976 | \$ | 42,658 | \$ 145,011 | \$ | 96,198 |
| Net income per common share: | | | | | | |
| Basic | \$ 1.63 | \$ | 1.22 | \$ 4.27 | \$ | 2.74 |
| Diluted | \$ 1.60 | \$ | 1.19 | \$ 4.20 | \$ | 2.69 |
| Weighted average shares outstanding: | | | | | | |
| Basic | 33,790,857 | | 35,091,388 | 33,977,464 | | 35,084,694 |
| Diluted | 34,367,902 | | 35,789,383 | 34,541,635 | | 35,815,357 |

| | As of | | | | |
|--|-------|---------------------|----------------------|-------------|--|
| | Se | ptember 30, 2019 | December 31, 2018 | | |
| ASSETS | | | | | |
| Current assets: | | | | | |
| Cash and cash equivalents | \$ | 171,591 | \$ | 100,929 | |
| Receivables, net of an allowance for doubtful accounts of \$5,423 and \$3,676 at September 30, 2019, and | | | | | |
| December 31, 2018, respectively | | 454,640 | | 407,106 | |
| Inventories, net | | 146,702 | | 168,977 | |
| Prepaid expenses and other current assets | | 16,457 | | 27,685 | |
| Total current assets | | 789,390 | | 704,697 | |
| | | 00.450 | | | |
| Right of use assets | | 89,178 | | | |
| Property and equipment, net | | 175,274 | | 167,961 | |
| Goodwill | | 1,367,918 | | 1,364,016 | |
| Other intangible assets, net | | 185,844 | | 199,387 | |
| Deferred tax assets, net | | 11,758 | | 13,176 | |
| Other assets | | 4,760 | | 5,294 | |
| Total assets | \$ | 2,624,122 | \$ | 2,454,531 | |
| LIABILITIES | | | | | |
| Current liabilities: | | | | | |
| Accounts payable | \$ | 300,125 | \$ | 313,172 | |
| Current portion of long-term debt | Ψ | 33,262 | Ψ | 26,852 | |
| Accrued liabilities | | 112,286 | | 104,236 | |
| Short-term lease liabilities | | 36,860 | | 101,250 | |
| Total current liabilities | | 482,533 | | 444,260 | |
| | | | | ĺ | |
| Long-term debt | | 701,955 | | 716,622 | |
| Deferred tax liabilities, net | | 173,493 | | 176,212 | |
| Long-term portion of insurance reserves | | 44,405 | | 43,434 | |
| Long-term lease liabilities | | 55,362 | | _ | |
| Other liabilities | | 1,167 | | 1,905 | |
| Total liabilities | | 1,458,915 | | 1,382,433 | |
| EQUITY | | 1,165,207 | | 1,072,098 | |
| Total liabilities and equity | S | 2,624,122 | \$ | 2,454,531 | |
| Total nationals and equity | Ψ | 2,021,122 | Ψ | 2, 13 1,331 | |

| | | As of September 30, | | | | | |
|---|----|---------------------|---------|--|--|--|--|
| | · | 2019 | 2018 | | | | |
| Other Financial Data | | _ | | | | | |
| Receivable days † | | 51 | 49 | | | | |
| Inventory days † | | 28 | 34 | | | | |
| Accounts payable days † | | 77 | 75 | | | | |
| Receivables, net plus inventories, net less accounts payable † | \$ | 301,217 \$ | 280,643 | | | | |
| Receivables, net plus inventories, net less accounts payable as a percent of sales (TTM): | | 11.6 % | 11.3 % | | | | |

[†] Adjusted for remaining acquisition day one balance sheet items. ‡ Trailing 12 months sales have been adjusted for the pro forma effect of acquired branches.

| | Nine Months Ended September 30, | | | | |
|---|---------------------------------|----------|----|-----------|--|
| | | 2019 | | 2018 | |
| Cash Flows Provided by (Used in) Operating Activities: | | | | | |
| Net income | \$ | 145,011 | \$ | 96,198 | |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | | | |
| Depreciation and amortization | | 39,005 | | 27,133 | |
| Share-based compensation | | 11,411 | | 8,244 | |
| Loss on sale or abandonment of property and equipment | | 885 | | 764 | |
| Amortization of debt issuance costs | | 1,169 | | 812 | |
| Change in fair value of contingent consideration | | (119) | | (373) | |
| Provision for bad debt expense | | 5,697 | | 3,003 | |
| Loss from inventory obsolescence | | 1,794 | | 1,375 | |
| Deferred income taxes, net | | (381) | | (708) | |
| Change in certain assets and liabilities | | | | | |
| Receivables, net | | (51,585) | | (46,993) | |
| Inventories, net | | 20,637 | | (15,333) | |
| Prepaid expenses and other current assets | | 10,003 | | (5,560) | |
| Accounts payable | | (12,529) | | 17,768 | |
| Accrued liabilities | | 10,758 | | 10,304 | |
| Other, net | | 1,023 | | (601) | |
| Net cash provided by operating activities | | 182,779 | | 96,033 | |
| Cash Flows Provided by (Used in) Investing Activities: | | | | | |
| Purchases of property and equipment | | (34,100) | | (42,379) | |
| Acquisition of businesses, net of cash acquired of \$15,756 in 2018 | | (6,452) | | (500,666) | |
| Proceeds from sale of property and equipment | | 2,239 | | 502 | |
| Other, net | | 25 | | 31 | |
| Net cash used in investing activities | | (38,288) | | (542,512) | |
| Cash Flows Provided by (Used in) Financing Activities: | | | | | |
| Proceeds from issuance of long-term debt | | 9,998 | | 520,104 | |
| Repayment of long-term debt | | (19,424) | | (13,097) | |
| Payment of debt issuance costs | | () _ | | (7,819) | |
| Proceeds from revolving credit facility | | _ | | 90,000 | |
| Renayment of revolving credit facility | | _ | | (90,000) | |
| Taxes withheld and paid on employees' equity awards | | (11,135) | | (5,433) | |
| Repurchase of shares of common stock | | (52,177) | | (9,493) | |
| Payment of contingent consideration | | (1,091) | | (841) | |
| Net cash (used in) provided by financing activities | | (73,829) | | 483,421 | |
| Cash and Cash Equivalents | | | | | |
| Increase for the period | | 70,662 | | 36,942 | |
| Beginning of period | | 100,929 | | 56,521 | |
| End of period | \$ | 171,591 | \$ | 93,463 | |
| Supplemental disclosure of noncash activities: | | | | | |
| Leased assets obtained in exchange for new operating lease liabilities | \$ | 120.726 | \$ | | |
| Accruals for property and equipment | Ψ | 102 | 7 | 546 | |

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | | | |
|--|----------------------------------|------------------|-----|---------------------------------|--------|----|-------------------|-----------|---------|
| | | 2019 | | 2018 | Change | | 2019 | 2018 | Change |
| TruTeam | Ф | 400 200 | en. | 464.540 | 7.2.0/ | • | 1 420 000 Ф | 1 222 257 | 17.0.07 |
| Sales | \$ | 498,390 | \$ | 464,540 | 7.3 % | \$ | 1,430,800 \$ | 1,223,357 | 17.0 % |
| Operating profit, as reported | \$ | 69.846 | \$ | 61,004 | | \$ | 189,568 \$ | 139,969 | |
| Operating margin, as reported | Ψ | 14.0 | | 13.1 % | | Ψ | 13.2 % | 11.4 % | ć |
| operating margin, as reported | | 17.0 | , 0 | 15.1 70 | | | 13.2 70 | 11.77 | , |
| Rationalization charges | | (16) | | 177 | | | 183 | 629 | |
| Acquisition related costs | | 56 | | | | | 459 | | |
| Operating profit, as adjusted | \$ | 69,886 | \$ | 61,181 | | \$ | 190,210 \$ | 140,598 | |
| Operating margin, as adjusted | | 14.0 | % | 13.2 % | | | 13.3 % | 11.5 % | ó |
| Service Partners | | | | | | | | | |
| Sales | \$ | 220,947 | \$ | 212,948 | 3.8 % | \$ | 638,899 \$ | 606,335 | 5.4 % |
| Suites | | | _ | - | ,,, | _ | | | ,0 |
| Operating profit, as reported | \$ | 23,406 | \$ | 19,229 | | \$ | 65,154 \$ | 57,141 | |
| Operating margin, as reported | | 10.6 | % | 9.0 % | | | 10.2 % | 9.4 % | 6 |
| | | | | | | | | | |
| Rationalization charges | | | | 134 | | | 109 | 159 | |
| Operating profit, as adjusted | \$ | 23,406 | \$ | 19,363 | | \$ | 65,263 \$ | 57,300 | |
| Operating margin, as adjusted | | 10.6 | % | 9.1 % | | | 10.2 % | 9.5 % | ó |
| T 4.1 | | | | | | | | | |
| Total Sales before eliminations | \$ | 719,337 | \$ | 677.488 | | \$ | 2.069.699 \$ | 1.829.692 | |
| Intercompany eliminations | Ф | (37,007) | Ф | (30,199) | | Ф | (107,928) | (84,990) | |
| Net sales after eliminations | \$ | 682,330 | \$ | 647,289 | 5.4 % | \$ | 1,961,771 \$ | 1,744,702 | 12.4 % |
| Net sales after eliffiliations | Ψ | 002,550 | Ψ | 047,207 | 5.7 /0 | Ψ | 1,701,771 φ | 1,/44,/02 | 12.7 /0 |
| Operating profit, as reported - segments | \$ | 93,252 | \$ | 80,233 | | \$ | 254,722 \$ | 197,110 | |
| General corporate expense, net | Ψ | (6,872) | Ψ | (8,358) | | Ψ | (23,606) | (37,937) | |
| Intercompany eliminations and other | | (-,, | | (-,) | | | (- ,) | (-,,, | |
| adjustments | | (5,935) | | (5,658) | | | (18,013) | (15,382) | |
| Operating profit, as reported | \$ | 80,445 | \$ | 66,217 | | \$ | 213,103 \$ | 143,791 | |
| Operating margin, as reported | | 11.8 | % | 10.2 % | | | 10.9 % | 8.2 % | ó |
| Rationalization charges † | | 8 | | 1.668 | | | 1.977 | 6.807 | |
| Acquisition related costs | | 131 | | 1,578 | | | 1,034 | 14,859 | |
| Operating profit, as adjusted | \$ | 80.584 | \$ | 69,463 | | \$ | 216,114 \$ | 165,457 | |
| Operating margin, as adjusted Operating margin, as adjusted | φ | 11.8 | | 10.7 % | | Φ | 11.0 % | 9.5 % | á |
| | | | | | | | | | |
| Share-based compensation | | 3,926 | | 2,848 | | | 11,411 | 8,244 | |
| Depreciation and amortization | | 13,467 | | 11,948 | | | 39,005 | 27,133 | |
| EBITDA, as adjusted | \$ | 97,977 | \$ | 84,259 | | \$ | 266,530 \$ | 200,834 | |
| EBITDA margin, as adjusted | | 14.4 | % | 13.0 % | | | 13.6 % | 11.5 % | ó |
| Calas ahanga maniad ayan maniad | | 35.041 | | | | | 217.069 | | |
| Sales change period over period | | 35,041 13,718 | | | | | 217,069 65,696 | | |
| EBITDA, as adjusted, change period over period EBITDA, as adjusted, as percentage of sales | | 13,/18 | | | | | 03,090 | | |
| change | | 39.1 | 2/6 | | | | 30.3 % | | |
| change | | 39.1 | 0 | | | | 30.3 /0 | | |

 $[\]dagger$ Rationalization charges include corporate level adjustments as well as segment operating adjustments.

| | Three Months Ended September 30, | | | Nine Months Ended September 3 | | | eptember 30, | |
|---|----------------------------------|------------------|----|-------------------------------|----------|------------------|--------------|------------------|
| | 2019 | | | 2018 | | 2019 | | 2018 |
| Gross Profit and Operating Profit Reconciliations | | | | | | | | |
| Net sales | \$ | 682,330 | \$ | 647,289 | \$ | 1,961,771 | \$ | 1,744,702 |
| Gross profit, as reported | \$ | 179,331 | \$ | 161,865 | \$ | 509,949 | \$ | 417,925 |
| Rationalization charges | | _ | | 21 | | _ | | 176 |
| Gross profit, as adjusted | \$ | 179,331 | \$ | 161,886 | \$ | 509,949 | \$ | 418,101 |
| Gross margin, as reported Gross margin, as adjusted | | 26.3 9 26.3 9 | | 25.0 % 25.0 % | | 26.0 ° 26.0 ° | | 24.0 % 24.0 % |
| | | | | | | | | |
| Operating profit, as reported | \$ | 80,445 | \$ | 66,217 | \$ | 213,103 | \$ | 143,791 |
| Rationalization charges | | 8 | | 1,668 | | 1,977 | | 6,807 |
| Acquisition related costs | • | 131 | Φ. | 1,578 | 0 | 1,034 | • | 14,859 |
| Operating profit, as adjusted | <u>\$</u> | 80,584 | \$ | 69,463 | \$ | 216,114 | \$ | 165,457 |
| Operating margin, as reported | | 11.8 9 | % | 10.2 % | % | 10.9 9 | % | 8.2 % |
| Operating margin, as adjusted | | 11.8 9 | % | 10.7 % | % | 11.0 9 | % | 9.5 % |
| Income Per Common Share Reconciliation | | | | | | | | |
| Income before income taxes, as reported | \$ | 71,591 | \$ | 57,014 | \$ | 185,875 | \$ | 125,057 |
| Rationalization charges | | 8 | | 1,668 | | 1,977 | | 6,807 |
| Acquisition related costs | | 131 | | 1,578 | | 1,034 | | 14,859 |
| Income before income taxes, as adjusted | | 71,730 | | 60,260 | | 188,886 | | 146,723 |
| Tax rate at 26.5% and 27.0% for 2019 and 2018, respectively | | (19,008) | | (16,270) | | (50,055) | | (39,615) |
| Income, as adjusted | \$ | 52,722 | \$ | 43,990 | \$ | 138,831 | \$ | 107,108 |
| Income per common share, as adjusted | \$ | 1.53 | \$ | 1.23 | \$ | 4.02 | \$ | 2.99 |
| Weighted average diluted common shares outstanding | | 34,367,902 | | 35,789,383 | | 34,541,635 | | 35,815,357 |

| Net sales Same branch: Same branch: <th></th> <th colspan="3"> Three Months Ended September 30,</th> <th colspan="4">Nine Months Ended September 30,</th> | | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | |
|--|--|---|----|---------|---------------------------------|-----------|--------|-----------|
| Same branch: | | 2019 | | 2018 | | 2019 | | 2018 |
| Installation segment | | | | | | | | |
| Distribution segment 220,947 212,948 627,829 606,335 611,000 60,000 | ~ · · · · · · · · · · · · · · · · · · · | | | | | | | |
| Companies Comp | | \$ | \$ | | \$ | | \$ | |
| Total same branch 680,281 647,289 1,834,822 1,744,702 Acquisitions (a): | | | | | | | | |
| Acquisitions (a): Installation segment | | | | | | | | |
| Installation segment | Total same branch | 680,281 | | 647,289 | | 1,834,822 | | 1,744,702 |
| Distribution segment | | | | | | | | |
| Comparison of the property o | | \$ 2,049 | \$ | _ | \$ | | \$ | _ |
| Total acquisitions | | | | | | | | _ |
| Total \$ 682,330 \$ 647,289 \$ 1,961,771 \$ 1,744,702 EBITDA, as adjusted Same branch \$ 97,492 \$ 84,259 \$ 242,366 \$ 200,834 Acquisitions (a) 485 — 24,164 — Total \$ 97,977 \$ 84,259 \$ 266,530 \$ 200,834 EBITDA, as adjusted, as a percentage of sales Same branch (b) 14.3 % 13.2 % 19.0 % Acquisitions (c) 23.7 % 19.0 % 11.5 % As Adjusted Incremental EBITDA, as a percentage of incremental sales Same branch (e) 40.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % 19.0 % | | | | | | | | |
| EBITDA, as adjusted Same branch Acquisitions (a) Syn,492 Syn,4259 Syn,242,366 Syn,834 Acquisitions (a) Syn,977 Syn,84,259 Syn,266,530 Syn,834 EBITDA, as adjusted, as a percentage of sales Same branch (b) Acquisitions (c) Total (d) Syn,977 Syn,84,259 Syn,84,259 Syn,834 EBITDA, as adjusted, as a percentage of sales Same branch (b) Acquisitions (c) Syn,977 Syn,84,259 Syn,84,259 Syn,834 EBITDA, as adjusted, as a percentage of sales Same branch (b) Acquisitions (c) Syn,977 | | | | | | | | |
| Same branch \$ 97,492 \$ 84,259 \$ 242,366 \$ 200,834 Acquisitions (a) \$ 97,977 \$ 84,259 \$ 266,530 \$ 200,834 Acquisitions (a) \$ 97,977 \$ 84,259 \$ 266,530 \$ 200,834 Acquisitions (a) \$ 97,977 \$ 84,259 \$ 266,530 \$ 200,834 Acquisitions (c) \$ 14.3 % \$ 13.2 % Acquisitions (c) \$ 23.7 % \$ 19.0 % \$ 13.6 % \$ 11.5 % Acquisitions (c) \$ 14.4 % \$ 13.0 % \$ 13.6 % \$ 11.5 % Acquisitions (c) \$ 40.1 % \$ 46.1 % Acquisitions (c) \$ 23.7 % \$ 19.0 % | Total | \$ 682,330 | \$ | 647,289 | \$ | 1,961,771 | \$ | 1,744,702 |
| Acquisitions (a) 485 — 24,164 — Total \$ 97,977 \$ 84,259 \$ 266,530 \$ 200,834 EBITDA, as adjusted, as a percentage of sales Same branch (b) 14.3 % 13.2 % Acquisitions (c) 23.7 % 19.0 % Total (d) 14.4 % 13.0 % 13.6 % 11.5 % As Adjusted Incremental EBITDA, as a percentage of incremental sales Same branch (e) 40.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % | | | | | | | | |
| Total \$\\ \\$ 97,977 \\ \\$ 84,259 \\ \\$ 266,530 \\ \\$ 200,834 \\ EBITDA, as adjusted, as a percentage of sales Same branch (b) Acquisitions (c) Total (d) 14.3 % 13.2 % 19.0 % 10.0 % 14.4 % 13.0 % 13.6 % 11.5 % As Adjusted Incremental EBITDA, as a percentage of incremental sales Same branch (e) Acquisitions (c) 40.1 % 46.1 % Acquisitions (c) 40.2 % 46.1 % | | \$ | \$ | 84,259 | \$ | | \$ | 200,834 |
| EBITDA, as adjusted, as a percentage of sales Same branch (b) Acquisitions (c) Total (d) 14.3 % 13.2 % 19.0 % 19.0 % 13.6 % 11.5 % As Adjusted Incremental EBITDA, as a percentage of incremental sales Same branch (e) 40.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % | | | | | | | | <u> </u> |
| Same branch (b) 14.3 % 13.2 % Acquisitions (c) 23.7 % 19.0 % Total (d) 14.4 % 13.0 % 13.6 % 11.5 % As Adjusted Incremental EBITDA, as a percentage of incremental sales Same branch (e) Acquisitions (c) 40.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % | Total | \$ 97,977 | \$ | 84,259 | \$ | 266,530 | \$ | 200,834 |
| Acquisitions (c) 23.7 % 19.0 % Total (d) 14.4 % 13.0 % 13.6 % 11.5 % As Adjusted Incremental EBITDA, as a percentage of incremental sales Same branch (e) 40.1 % 46.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % | EBITDA, as adjusted, as a percentage of sales | | | | | | | |
| Total (d) 14.4 % 13.0 % 13.6 % 11.5 % As Adjusted Incremental EBITDA, as a percentage of incremental sales Same branch (e) 40.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % | Same branch (b) | 14.3 % | | | | 13.2 % | | |
| Total (d) 14.4 % 13.0 % 13.6 % 11.5 % As Adjusted Incremental EBITDA, as a percentage of incremental sales Same branch (e) 40.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % | Acquisitions (c) | 23.7 % | | | 19.0 % | | 6 | |
| Same branch (e) 40.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % | | 14.4 % | | 13.0 % | 13.0 % | | 13.6 % | |
| Same branch (e) 40.1 % 46.1 % Acquisitions (c) 23.7 % 19.0 % | As Adjusted Incremental ERITDA, as a nercentage of incremental sales | | | | | | | |
| Acquisitions (c) 23.7 % 19.0 % | | 40.1.9 | /o | | | 46.1.9 | /o | |
| | | | | | | | | |
| | | | | | | | | |

⁽a) Represents current year impact of acquisitions in their first twelve months
(b) Same branch EBITDA, as adjusted, as a percentage of same branch sales
(c) Acquired EBITDA, as adjusted, as a percentage of acquired sales
(d) Total EBITDA, as adjusted, as a percentage of total sales
(e) Change in same branch EBITDA, as adjusted, as a percentage of change in same branch sales
(f) Change in total EBITDA, as adjusted, as a percentage of change in total sales

| | Th | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | |
|---|---------|----------------------------------|----|--------|----|---------------------------------|----|---------|--|
| | <u></u> | 2019 | | 2018 | | 2019 | | 2018 | |
| Net income, as reported | \$ | 54,976 | \$ | 42,658 | \$ | 145,011 | \$ | 96,198 | |
| Adjustments to arrive at EBITDA, as adjusted: | | | | | | | | | |
| Interest expense and other, net | | 8,854 | | 9,203 | | 27,228 | | 18,734 | |
| Income tax expense | | 16,615 | | 14,356 | | 40,864 | | 28,859 | |
| Depreciation and amortization | | 13,467 | | 11,948 | | 39,005 | | 27,133 | |
| Share-based compensation | | 3,926 | | 2,848 | | 11,411 | | 8,244 | |
| Rationalization charges | | 8 | | 1,668 | | 1,977 | | 6,807 | |
| Acquisition related costs | | 131 | | 1,578 | | 1,034 | | 14,859 | |
| EBITDA, as adjusted | \$ | 97,977 | \$ | 84,259 | \$ | 266,530 | \$ | 200,834 | |

| | Twelve Mor | Twelve Months Ending December 31, 2019 | | | | | |
|---|------------|--|----|-------|--|--|--|
| | Low | Low | | | | | |
| Estimated net income | \$ | 179.7 | \$ | 188.5 | | | |
| Adjustments to arrive at estimated EBITDA, as adjusted: | | | | | | | |
| Interest expense and other, net | | 37.0 | | 35.0 | | | |
| Income tax expense | | 64.8 | | 68.0 | | | |
| Depreciation and amortization | | 54.0 | | 52.0 | | | |
| Share-based compensation | | 14.0 | | 13.0 | | | |
| Rationalization charges | | 3.0 | | 2.5 | | | |
| Acquisition related costs | | 1.5 | | 1.0 | | | |
| Estimated EBITDA, as adjusted | \$ | 354.0 | \$ | 360.0 | | | |