#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

#### SCHEDULE 14A

#### Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

Filed by the Registrant  $\boxtimes$  Filed by a Party other than the Registrant  $\square$ 

Check the appropriate box:

- Preliminary Proxy Statement
- □ Confidential, For Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- □ Soliciting Material Under Rule 14a-12

## **TopBuild Corp.**

(Name of Registrant as Specified in Its Charter)

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Payment of Filing Fee (Check the appropriate box):

No fee required

- $\Box$  Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
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- (2) Form, Schedule or Registration Statement No.:
- (3) Filing Party:

(4) Date Filed:

# **TopBuild**

# NOTICE OF ANNUAL MEETING & PROXY STATEMENT 2021

#### Dear Shareholders:

On behalf of the TopBuild Board of Directors and Senior Leadership team, it is my pleasure to invite you to the TopBuild Corp. 2021 Annual Meeting of Shareholders. Our meeting will be held virtually on Monday, May 3rd at 10:00 a.m. Eastern Time.

#### A BRIEF REVIEW OF 2020

2020 was a year of challenges and opportunities that none of us could have forecasted. I am extremely proud of how well our entire team has responded throughout the pandemic, putting the safety of our employees first every day.

Our financial results demonstrated the strength of our diversified business model and the hard work and dedication of our entire TopBuild team as we delivered on our objective of achieving profitable growth. Revenue increased 3.6% to \$2.7 billion, our gross and operating margins expanded for both business segments and diluted earnings per share increased 33.5%.

#### LOOKING FORWARD

As we move through 2021 our focus remains on again achieving profitable growth by expanding our presence, organically and through acquisitions, driving operational efficiency throughout our organization and attracting and retaining talent at all levels.

In everything we do as a company we look to our core values to guide our direction and decisions. They serve as our guiding principles in growing and managing our business. This means:

- A strong commitment to safety at work and at home, as well as encouraging a healthy lifestyle
- Developing leadership and a workforce that integrates diversity and is inclusive
- Establishing strong governance policies and a corporate culture of integrity
- Promoting energy efficiency in new building construction
- Making a difference in our communities
- Empowering our team to drive new ideas, continuous improvement and industry leading service

#### STRONG CORPORATE GOVERNANCE

We are committed to corporate governance practices that promote honesty, accountability, transparency, integrity, and an ethical work environment. We are guided by our Corporate Governance Guidelines and Code of Business Conduct and Ethics applicable to all directors, officers, and employees. Our Board believes that setting the tone at the top with a strong governance structure is critical to our long-term success. Towards that end, the following measures are in place:

- Independent Board Chair
- All directors elected annually
- Majority Vote Director Resignation Policy
- A focus on Board diversity 86% Independent directors, 29% are female
- Shareholders can Amend Bylaws
- Anti-Hedging and Anti-Pledging restrictions
- Shareholder-Aligned Compensation Philosophy
- Equity Clawback
- Robust Stock Ownership Guidelines for Directors and Officers
- Related Party Transactions are Prohibited
- Well-Defined, Long-Term Strategic Plan
- Code of business ethics for all employees and directors

We recognize that you have a choice regarding your investment decisions, and we appreciate your continued support of our Company. Your vote is very important to us and I encourage you to read the accompanying Proxy Statement carefully and vote for the Board's nominees and in accordance with the Board's recommendations on the other proposals. Whether or not you are planning to attend the Annual Meeting, please vote your shares as soon as possible by telephone or Internet, or, if you requested to receive printed proxy materials, by signing, dating and returning the enclosed proxy card in the postage- paid envelope provided. Further instructions are provided in the Notice, the proxy card or the voting instruction form provided by your broker. Please vote promptly.

We hope you will attend our virtual Annual Meeting on May 3rd. If you have any questions, please contact our Investor Relations department at (386) 763 8801.



Sincerely yours,

Robert Buck President and Chief Executive Officer

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**TopBuild Corp.** 475 North Williamson Boulevard Daytona Beach, Florida 32114-7101

#### NOTICE OF 2021 ANNUAL MEETING OF SHAREHOLDERS

#### To the Shareholders of TopBuild Corp.:

The 2021 Annual Meeting of Shareholders of TopBuild Corp. will be held virtually on May 3, 2021, at 10:00 AM Eastern Time, for the following purposes:

- (a) To elect each of Alec C. Covington, Robert Buck, Carl T. Camden, Joseph S. Cantie, Tina M. Donikowski, Mark A. Petrarca and Nancy M. Taylor as Directors of the Corporation for a term of one year or until their respective successors have been duly elected and qualified;
- (b) To ratify the appointment by the Audit Committee of our Board of Directors of PricewaterhouseCoopers LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2021;
- (c) To approve, on an advisory basis, the compensation of our named executive officers; and
- (d) To transact such other business as may properly come before the meeting and any adjournments or postponements thereof.

Only shareholders of record at the close of business on March 4, 2021, may vote at the meeting.

On or about March 24, 2021, we began mailing a Notice of Internet Availability of Proxy Materials (the "Notice") to all shareholders of record as of March 4, 2021, and posted our proxy materials on the website referenced in the Notice (www.proxyvote.com). As more fully described in the Notice, all shareholders may choose to access our proxy materials on the website referred to in the Notice or may request a printed set of our proxy materials. In addition, the Notice and website provide information regarding how you may request to receive proxy materials electronically or by mail.

Your vote is very important. Shareholders may vote their shares (1) at the virtual Annual Meeting, (2) by telephone, (3) through the Internet in advance, or (4) by completing and mailing a proxy card if you receive your proxy materials by mail. Specific instructions for voting by telephone or through the Internet (including voting deadlines) are included in the Notice and in the proxy card. For specific instructions on how to vote your shares, please refer to the instructions on the Notice, in the section titled "GENERAL INFORMATION ABOUT THE MEETING AND VOTING" of this Proxy Statement or on the enclosed proxy card.

By order of the Board of Directors.

Luis F. Machado Vice President, General Counsel and Corporate Secretary

**Note:** The Board of Directors solicits votes by use of the Company's telephone or internet voting procedures or, if you requested to receive printed proxy materials, the execution and prompt return of the accompanying proxy card in the enclosed return envelope.

#### PROXY SUMMARY

This summary highlights information contained elsewhere in this Proxy Statement. This summary does not contain all of the information that you should consider before voting your shares, and you should read this entire Proxy Statement carefully before voting. Page references are supplied to help you find additional information in this Proxy Statement.

#### **Annual Meeting of Shareholders**

- Date and Time: Monday, May 3, 2021, at 10:00 AM Eastern Time
- Virtual Location: www.virtualshareholdermeeting.com/BLD2021 [virtualshareholdermeeting.com]

#### Who May Vote

You may vote if you were a shareholder of record at the close of business on the record date, March 4, 2021.

We began mailing a Notice of Availability of Proxy Materials on or about March 24, 2021, to those persons who are entitled to vote at the Annual Meeting.

#### How to Cast Your Vote

You can vote by any of the following methods:

- Internet (*www.proxyvote.com*) until 11:59 PM Eastern Time on May 2, 2021;
- Telephone (1-800-690-6903) until 11:59 PM Eastern Time on May 2, 2021;

If you requested to receive printed proxy materials, by completing, signing, and returning your proxy by mail so that it is received no later than May 1, 2021; or

During the Annual Meeting: If you are a shareholder of record, the control number on your proxy card will serve as proof of ownership. If you hold your shares through a broker, nominee or other intermediary, you must present proof of ownership to attend the virtual meeting and must obtain a legal proxy from the broker, nominee or other intermediary that holds your shares giving you the right to vote the shares during the Annual Meeting.

#### **Voting Matters**

We are asking you to vote on the following proposals at the Annual Meeting:

Proposal	Board Recommendation	Page
Election of Directors	FOR each Director Nominee	11
Ratification of Auditor Appointment	FOR	20
Advisory Vote on Executive Compensation	FOR	23

#### Board Nominees (page 11)

The Board has nominated each of Alec C. Covington, Robert Buck, Carl T. Camden, Joseph S. Cantie, Tina M. Donikowski, Mark A. Petrarca, and Nancy M. Taylor as Directors, to hold office for a term of one year or until their respective successors have been duly elected and qualified.

#### The following table provides summary information about each director nominee:

Name	Age	Director Since	Occupation	Independent	Committee Memberships	Other Public Company Boards
Alec C. Covington	64	2015	Managing Director, Haynes Park Capital, LLC	Yes	Audit Compensation Governance	_
Robert Buck	51	2020	Chief Executive Officer of the Company	No	None	_
Carl T. Camden	66	2015	President, iPSE-U.S., the Association of Independent Workers	Yes	Audit Compensation Governance	_
Joseph S. Cantie	57	2015	Former Executive Vice President and Chief Financial Officer of TRW Automotive Holdings Corp.	Yes	Audit (Chair) Compensation Governance	Summit Materials, Inc. Howmet Aerospace, Inc.
Tina M. Donikowski	61	2018	Former Vice President, Global Locomotive Business of General Electric	Yes	Audit Compensation Governance	CIRCOR International Advanced Energy Industries, Inc. Atlas Copco (Sweden)
Mark A. Petrarca	57	2015	Senior Vice President of Human Resources and Public Affairs, A. O. Smith Corporation	Yes	Audit Compensation (Chair) Governance	_
Nancy M. Taylor	61	2018	Former President and Chief Executive Officer of Tredegar Corporation	Yes	Audit Compensation Governance (Chair)	Lumber Liquidators Holdings, Inc. Verso Corporation

#### **Ratification of Auditor Appointment (page 20)**

We are asking our shareholders to ratify the appointment of PricewaterhouseCoopers LLP ("PwC") as our independent registered public accounting firm for the fiscal year ending December 31, 2021. Below is summary information about fees billed to us by PwC for services provided in the years ended December 31, 2019 and 2020:

	Year Ended December 31, 2019 (\$)	Year Ended December 31, 2020 (\$)
Audit Fees	2,079,600	1,936,000
All Other Fees	2,700	2,700
TOTAL	2,082,300	1,938,700

#### Approval, on an Advisory Basis, of the Compensation of our Named Executive Officers (page 23)

We are asking our shareholders to approve, on an advisory basis, the compensation of our named executive officers. We believe our compensation programs and practices are appropriate and effective in implementing our compensation philosophy, as they support achieving our goals with appropriate levels of risk and are aligned with shareholder interests, including:

- long-term equity incentive awards with performance-based vesting;
- a balanced mix of long-term incentives including stock options and restricted stock awards to motivate long-term performance and reward executives for gains in the stock price;
- very limited perquisites;
- stock ownership requirements for senior officers; and
- annual incentive compensation bonuses tied directly to performance and capped at varying percentages of base salary, limiting excessive awards for short-term performance.

#### Executive Compensation (page 24)

Our compensation programs are designed to attract, retain, and incentivize executive officers to focus on critical business objectives, to appropriately balance risks and rewards, and to effectively lead our business. The fundamental principles of our compensation programs are to reward executive officers based on company performance, both the achievement of performance goals and the making of effective strategic decisions, and to align executive officers' interests with the long-term interests of our shareholders.

We believe that having a significant ownership interest in our stock is critical to aligning the interests of executive officers with those of our shareholders. Accordingly, equity awards in the form of restricted stock and stock options with extended vesting periods, as well as awards that vest only upon the achievement of performance goals, are an important component of compensation for our executive officers. The value ultimately realized from equity awards depends on the long-term performance of our common stock.

At our Annual Meeting in 2020, approximately 98% of the votes cast were voted in favor of our say-on-pay proposal, suggesting that an overwhelming majority of our shareholders approve of our executive compensation programs and philosophy.

#### PROXY STATEMENT

#### 2021 Annual Meeting

The 2021 Annual Meeting of Shareholders of TopBuild Corp. (the "Annual Meeting") will be held virtually at 10:00 AM Eastern Time on May 3, 2021 for the purposes set forth in the accompanying Notice of the 2021 Annual Meeting of Shareholders. This Proxy Statement is being furnished to our shareholders of record as of March 4, 2021 (the "Record Date") in connection with the solicitation of proxies by the Board of Directors (the "Board") for the Annual Meeting and at any adjournments or postponements of the Annual Meeting. We refer to TopBuild Corp. in this Proxy Statement as "we," "us," "our," the "Company" or "TopBuild."

#### About TopBuild

We are a leading installer and distributor of insulation and building material products to the U.S. construction industry. We provide insulation and building material services nationwide through TruTeam<sup>®</sup>, our contractor services business which has approximately 200 branches. We also distribute insulation, insulation accessories, and other building material products nationally through Service Partners which has approximately 75 distribution centers. Approximately 78% of our revenue is generated through residential construction and 22% from commercial construction.

We leverage our national footprint to gain economies of scale while capitalizing on our local market presence to forge strong relationships with our customers.

Our principal executive office is located at 475 North Williamson Boulevard, Daytona Beach, Florida 32114-7101. Our telephone number is (386) 304-2200 and our website is *www.topbuild.com*. Our common stock trades on the New York Stock Exchange (the "NYSE") under the symbol "BLD". Our internet website and the information thereon or connected thereto is not incorporated into or made a part of this Proxy Statement.

#### CORPORATE GOVERNANCE

Strong governance is a critical part of our corporate culture. The following provides an overview of certain of our governance practices:

Board of Directors	Board Alignment with Shareholders
<ul> <li>Annual election of directors</li> <li>Separate Chair and CEO roles</li> <li>Independent Chair</li> <li>Majority voting for uncontested Director elections</li> <li>All directors attended at least 75% of the board and committee meetings</li> <li>All directors are expected to attend the Annual Meeting</li> </ul>	<ul> <li>Annual equity grants align directors and executives with shareholders</li> <li>Annual advisory approval of executive compensation</li> <li>Stock ownership requirements for officers and directors</li> <li>Prohibition on insider hedging of our equity securities</li> </ul>
Board Composition	Board Committees
<ul> <li>All independent directors, other than Chief Executive Officer</li> <li>Diverse Board</li> <li>4 current or former Chief Executive Officers</li> </ul>	<ul> <li>All members of the committees of the Board are independent directors</li> <li>Each Board committee has a charter that establishes its role and responsibilities</li> <li>4 financial experts on the Audit Committee</li> </ul>
Board Processes	Compensation
<ul> <li>Independent directors meet regularly without management present</li> <li>Annual Board and Committee self-assessments</li> <li>Board orientation/evaluation program</li> <li>Board plays active role in risk oversight</li> <li>Corporate Governance Guidelines approved by Board</li> </ul>	<ul> <li>A significant portion of executive compensation is tied performance</li> <li>Incentive plan claw-backs</li> <li>Independent advisor hired by the Compensation Committee</li> </ul>
Shareholder Rights	Integrity and Compliance
<ul> <li>No supermajority voting provisions to amend certificate of incorporation and bylaws</li> <li>Shareholders that meet eligibility requirements may submit director candidates for election in TopBuild's proxy statement through its proxy bylaw provisions</li> </ul>	<ul> <li>Code of Business Ethics for all directors, officers and employee</li> <li>Environmental, health and safety guidelines</li> <li>Annual training on ethical behavior for managers and salarie employees</li> </ul>

The Board has adopted Corporate Governance Guidelines (the "Guidelines") that contain general principles regarding the responsibilities and function of our Board and Board Committees. The Guidelines set forth the Board's governance practices with respect to leadership structure, Board meetings, access to senior management, director compensation, director qualifications, Board performance, management evaluation and succession planning, and enterprise risk management. The Guidelines are available at: https://www.topbuild.com/esg/corporate-governance.

The Board has also adopted a Code of Business Ethics that applies to all of our employees, officers, and directors, including our Chief Executive Officer, Chief Financial Officer and other senior officers, in accordance with applicable rules and regulations of the SEC and the NYSE. Our Code of Business Ethics is available at:

https://www.topbuild.com/esg/corporate-governance.

#### **Board Leadership Structure**

The Guidelines provide that the roles of Chairman of the Board and Chief Executive Officer may be separate or combined. If our Chairman of the Board does not qualify as independent, then the Board must select a lead independent director to coordinate with the Chairman of the Board and chair executive sessions of the independent directors. The Board currently separates the roles of Chairman of the Board and Chief Executive Officer. We believe that separation of the positions of Chairman of the Board and Chief Executive Officer reinforces the independence of the Board in its oversight of our business and affairs, is more conducive to objective evaluation and oversight of management's performance, increases management accountability and improves the Board's ability to monitor whether management's actions are in the best interests of the Company and its shareholders.

The Board's independent oversight function is further enhanced by the fact that all three Committees are composed entirely of independent directors, the directors have complete access to management, the Board and these Committees may retain

their own advisors, and the independent Compensation Committee regularly evaluates the performance of our senior executive officers against pre-determined goals.

#### Independent Sessions

The Board and each Committee regularly meet in independent session of only non-management directors, without management present, with the Chairman of the Board or of each applicable Committee presiding.

#### Annual Board and Committee Self-Assessments

Our Board and each committee conduct an annual self-assessment designed to determine whether the Board and the committees are functioning effectively and to discuss the potential to improve their effectiveness. The self-assessment, overseen by the Governance Committee, enables directors to provide confidential feedback on a variety of topics ranging from Board and committee structure and composition, culture, responsibility, and accountability of directors. A summary of the results is presented to the Board and each committee, which each consider ways in which effectiveness may be enhanced. While the formal Board and committee self-evaluation is conducted on an annual basis, the directors share perspectives, feedback, and suggestions year-round.

#### Majority Vote Standard for Election of Directors; Director Resignation Policy

Our Amended and Restated Bylaws provide for director majority voting in uncontested elections, which are those elections in which the number of nominees for election is less than or equal to the number of directors to be elected. For election or reelection to the Board in an uncontested election, a director must receive more votes cast in favor of such director's election than cast against such director's election. Promptly following the annual meeting at which a person is elected as a director, such person must deliver an irrevocable resignation effective upon such persons' failure to receive the required vote for reelection at the next meeting at which such person would face reelection, and upon acceptance of such resignation by the Board. Any such resignation will be reviewed by the Governance Committee following the election at which the director failed to receive a majority of votes case, and, within 90 days, make a recommendation to the Board, at which time the independent members (other than the resigning member) of the Board will determine whether to accept, reject, or take other appropriate action with respect to the resignation. Absent a compelling reason for the director to remain on the Board, the Board shall accept such resignation.

#### **Certain Relationships and Related Party Transactions**

The Board has adopted a written related person transactions policy that requires the Board, or a designated committee thereof consisting solely of independent directors, to approve or ratify any transaction involving us in which any director, director nominee, executive officer, 5% beneficial owner of our common stock, or any of their immediate family members has a direct or indirect material interest. This policy covers financial transactions, arrangements or relationships or any series of similar transactions, arrangements, or relationships, including indebtedness and guarantees of indebtedness, as well as transactions involving employment and similar relationships. This policy excludes transactions determined by the Board or a committee of independent directors not to create or involve a material interest on the part of the related person, such as transactions involving the purchase or sale of products or services in the ordinary course of business and valued at \$120,000 or less, transactions in which the related person's interest is derived solely from service as a director of another entity that is a party to the transaction, and transactions in which the related person's interest derives solely from his or her ownership (together with that of any other related persons) of less than 10% of the equity interests in another entity (other than a general partnership interest) which is a party to the transaction. The policy requires directors, director nominees, and executive officers to provide prompt written notice to the Corporate Secretary of any related person transaction so it can be reviewed by the Board or a designated committee thereof consisting solely of independent directors to determine whether the related person has a direct or indirect material interest. If the Board or a designated committee thereof consisting solely of disinterested, independent directors determines that a material interest exists, the Board or such committee will consider all relevant information to assess whether the transaction is in, or is not inconsistent with, our best interests and the best interests of our shareholders. The Board reviews this policy annually and makes changes as appropriate.

#### **Compensation Committee Interlocks and Insider Participation**

In 2020, each of our non-employee directors served on our Compensation Committee, and none of our executive officers or directors was a member of the board of directors of any other company where the relationship is a compensation committee interlock under Securities and Exchange Commission ("SEC") rules.

#### **Potential Director Candidates**

The Governance Committee is responsible for screening potential director candidates and recommending qualified candidates to the full Board. We expect our Board to consist of individuals with appropriate skills and experiences to meet Board governance responsibilities and to contribute effectively to our Company. The Governance Committee seeks to ensure that the Board reflects a range of talents, skills, expertise, particularly in the areas of accounting and finance, management, domestic markets, governmental/regulatory, and leadership, and diversity, each of which provide sound and prudent guidance with respect to our operations and interests.

The Governance Committee does not have a specific policy regarding consideration of any director candidates recommended by shareholders but will consider director candidates recommended by shareholders using the same criteria as for other candidates. Shareholders may submit recommendations in accordance with the procedures for nominations and proposals for other business to be brought at the Annual Meeting set forth in this Proxy Statement.

#### Risk Management

While our management is responsible for the day-to-day management of risks to the Company, our Board has broad oversight responsibility for our risk management programs.

Our Board exercises risk management oversight and control both directly and indirectly, the latter through various Board committees. Our Board regularly reviews information regarding the Company's credit, liquidity, strategy, and operations, including the risks associated with each. The Compensation Committee is responsible for overseeing the management of risks relating to the Company's compensation policies and practices. The Audit Committee is responsible for oversight of financial risks, including the steps the Company has taken to monitor and mitigate these risks. The Audit Committee is also responsible for oversight of the Code of Business Ethics with respect to executive officers and senior financial officers. The Governance Committee is responsible for oversight of interest. Each of the Board's committees apprises the full Board of its activities relating to the foregoing, and the Company's Chief Executive Officer reports to the Board regarding known risks to the Company's business and strategy.

#### Culture of Ethics and Training

The Company is committed to the highest ethical standards in interactions with our employees, customers, suppliers, and the public.

For its employees and managers, the Company has established training programs on ethics and professional development:

- Annual ethics training for all managers and salaried personnel, including training on our Code of Business Ethics with an acknowledgment by employees completing the training;
- Annual anti-bribery training for all managers and salaried personnel;
- Anti-harassment training for all managers and salaried employees, every other year (more frequently where mandated by state laws);
- Workplace violence training for managers and HR managers;
- Performance management training on-demand for all managers and salaried personnel;
- Annual compensation training for managers; and
- Progressive discipline and personal accountability training on-demand for all branch personnel.

#### Accuracy of Public Disclosures

It is the Company's policy that all public disclosure made by us be accurate and complete, fairly present in all material respects the Company's financial condition and results of operations, and be made on a timely basis as required by applicable laws and securities exchange requirements. A Disclosure Committee oversees this policy based on a Disclosure Committee Charter. The purpose of the Disclosure Committee is to ensure that the information required to be disclosed by the Company in the reports it files or submits to the SEC and other information the Company publicly discloses is recorded, processed, summarized, and reported accurately to senior management of the Company, as appropriate to allow timely decisions regarding such disclosure.

#### Prohibition on Hedging and Other Speculative Transactions

We maintain a securities trading policy that applies to our directors, officers, employees, family members of the foregoing persons, and trusts, corporations and other entities controlled by any of the foregoing persons. Our securities trading policy prohibits each of them from engaging in any hedging transactions that are designed to hedge or offset any decrease in the market value of our equity securities. Prohibited hedging transactions include, without limitation, the use of variable forward contracts, equity swaps, collars, exchange funds, pledging or holding shares in margin accounts, short selling, or placing standing or limit orders with respect to Company stock. We believe this policy is important to help ensure that our officers, directors and other personnel have the same objectives as our public shareholders.

#### Shareholder Engagement and ESG

We recognize the continuing importance of applying Environmental, Social, and Governance ("ESG") standards in the operation of our business and in our disclosures. Good corporate governance includes proactive communications with our shareholders so that we may better understand their priorities and determine how we best can respond to their needs while supporting our investment strategy. Key investors provide input throughout the year at sell-side sponsored industry conferences, on quarterly earnings conference calls, and during individual meetings and conference calls. In 2020, our CFO and investor relations team, either virtually or in-person, attended twelve conferences and hosted individual investor meetings with over 300 separate institutions. While most discussions concern our operations, business performance, and long-term strategy, we also stress our firm commitment to managing and growing our business in a sustainable and socially responsible manner in line with our core values.

We encourage you to read our current annual Sustainability Report and visit the ESG section of our website for additional policies, information, and materials.

#### **Corporate Governance Documents**

Current copies of the following corporate governance documents are on our website at: https://www.topbuild.com/esg/corporate-governance:

- Certificate of Incorporation;
- Amended and Restated Bylaws;
- Corporate Governance Guidelines;
- Audit Committee Charter;
- Compensation Committee Charter;
- Governance Committee Charter; and
- Code of Business Ethics.

We will provide any of these documents in print to any shareholder upon written request to TopBuild Investor Relations, 475 North Williamson Boulevard, Daytona Beach, Florida 32114-7101.

#### Communications to the Board

Shareholders and other parties interested in communicating directly with the Board, an individual director, the non-management directors as a group, or a Board Committee should send such communications to the following address:

**TopBuild Corp.** c/o Corporate Secretary 475 North Williamson Boulevard Daytona Beach, Florida 32114-7101

The Corporate Secretary will receive and process all communications. The Corporate Secretary will forward all communications unless the Corporate Secretary determines that a communication is a business solicitation or advertisement, is a request for general information about the Company, or is improper or inappropriate.

#### **PROPOSAL 1: ELECTION OF DIRECTORS**

Other than our Chief Executive Officer, who serves as a director, our board of directors currently consists entirely of independent directors, all of whom the Board has affirmatively determined satisfy the Company's Director Independence Standards and the NYSE director independence standards. The authorized number of directors is seven.

The Company's Amended and Restated Certificate of Incorporation provides that all directors serve for a term of one year that expires at the following year's annual meeting of shareholders. Unless otherwise instructed, the shares represented by validly submitted proxy cards will be voted "FOR" the election of the below listed nominees to serve as directors of the Company.

Management has no reason to believe that the below listed director nominees will not be candidates or will be unable to serve as Directors. However, in the event that any of the below listed director nominees should become unable or unwilling to serve as Director(s), the proxy card will be voted for the election of such alternate person(s) as shall be designated by the Board. If any alternate person(s) is/are designated by the Board to serve as director nominee(s), the Company will publicly notify shareholders by press release and will promptly distribute to shareholders revised proxy materials (including a revised proxy card if you requested to receive printed proxy materials) that (i) identify each such substitute nominee, (ii) disclose whether such substitute nominee has consented to being named in the revised Proxy Statement and is willing to serve if elected and (iii) include certain other disclosures required by applicable proxy rules and regulations with respect to each such substitute nominee. Under our Amended and Restated Certificate of Incorporation, vacancies on the Board shall, except as otherwise required by law, be filled solely by a majority of the directors then in office or by the sole remaining director, and each director so elected shall hold office for a term expiring at the next succeeding annual meeting of shareholders.

#### Below each director nominee's biography, we have included an assessment of the skills and qualifications of such nominee.

#### Alec C. Covington



Director Since: 2015 Managing Director, Haynes Park Capital, LLC Age: 64 Independent / Chairman of the Board Committees: Audit, Compensation and Governance Audit Committee Financial Expert

#### Experience:

Mr. Covington has served as Managing Director of Haynes Park Capital, LLC, a private investment and business consulting firm, since forming the company late in 2013. Mr. Covington served as the President and Chief Executive Officer of Nash-Finch Company, a food distribution company, from 2006 until the company merged with Spartan Stores, Inc. in 2013. From 2004 to 2006, he served as both President and Chief Executive Officer of Tree of Life, Inc., a specialty food distributor, and as a member of the Executive Board of Tree of Life's parent corporation, Royal Wessanen NV, a corporation based in the Netherlands. From 2001 to 2004, Mr. Covington was Chief Executive Officer of AmeriCold Logistics, LLC, a company that specializes in temperature-controlled warehousing and logistics for the food industry. Prior to that time, Mr. Covington was the President of Richfood Inc. and Executive Vice President of Supervalu Inc.

#### Skills and Qualifications:

Mr. Covington has a strong background in distribution, supply chain operations, and logistics. His significant leadership, executive management experience, and expertise in the areas of management, operations, and business development provide us with a broad-based understanding of areas important to our growth and operations.

#### **Robert Buck**



Director Since: 2021 President and Chief Executive Officer Age: 51 Committees: None

#### Experience:

Robert assumed the position of Chief Executive Officer on January 1, 2021. Prior to assuming this role, he was the President and Chief Operating Officer of TopBuild Corp. since its spin-off from Masco Corporation in June 2015. At Masco, Robert served as Group Vice President where he was responsible for the Installation and Other Services Segment consisting of both Masco Contractor Services and Service Partners, LLC. Robert began his career with Masco in 1997 at Liberty Hardware where he spent eight years in several operations leadership roles and worked extensively in international operations. He became Executive Vice President in 2005 and helped lead the merger of another Masco company with Liberty Hardware before being promoted to the office of President in 2007.

#### Skills and Qualifications:

Mr. Buck's leadership positions with Masco, Masco's subsidiaries and TopBuild give him company-specific knowledge in all areas important to TopBuild's performance including, among others, key markets, personnel, customer and supplier relationships, operations, marketing, finance, and risk management.

#### Carl T. Camden



Director Since: 2015 President of iPSE-U.S., the Association of Independent Workers Age: 66 Independent Committees: Audit, Compensation and Governance

#### Experience:

Mr. Camden has served as the founder and President of iPSE-U.S., the Association of Independent Workers, a not-for-profit association supporting independent workers, since 2018. Mr. Camden formerly served as Chief Executive Officer of Kelly Services, Inc., a global provider of outsourcing and consulting services and workforce solutions, from 2006 to 2017 and as its President from 2001 to 2017. He joined Kelly Services in 1995 and served in various executive roles with responsibilities for sales, marketing and strategy. Prior to joining Kelly Services, Mr. Camden was Senior Vice President and Director of Corporate Marketing for KeyCorp, a financial services company. He served as a director of Temp Holdings Co., Ltd. from 2008 to 2017 and Kelly Services from 2002 to 2017. From 2006 to 2013, Mr. Camden was also a director of the Federal Reserve Bank of Chicago, Detroit Branch, serving as its Chairman from 2011 to 2013.

#### Skills and Qualifications:

Mr. Camden has significant experience and expertise in executive management, human resource strategies, labor dynamics, economics, and marketing. His strong leadership skills as well as his considerable knowledge and experience in the factors that affect the labor market and global business operations are an asset to our Company.

#### Joseph S. Cantie



Director Since: 2015 Former Chief Financial Officer, TRW Automotive Holdings Corp. Age: 57 Independent Committees: Audit (Chair), Compensation and Governance Audit Committee Financial Expert

#### Experience:

Mr. Cantie is the former Executive Vice President and Chief Financial Officer of TRW Automotive Holdings Corp., a diversified global supplier of automotive systems, modules, and components, a position he held from February 2003 until January 2016. From 2001 to 2003, Mr. Cantie was Vice President, Finance for the automotive business of TRW, Inc., a global aerospace, systems and automotive conglomerate. Mr. Cantie served as TRW Inc.'s Vice President, Investor Relations from 1999 until 2001. From 1996 to 1999, Mr. Cantie was employed by LucasVarity plc, serving in several executive positions, including Vice President and Controller. Prior to joining LucasVarity, Mr. Cantie was employed as a certified public accountant with the international accounting firm of KPMG. Mr. Cantie is a director of Summit Materials, Inc. (NYSE: SUM), a vertically integrated construction materials company, and Howmet Aerospace, Inc. (NYSE: HWM), a provider of advanced engineered solutions for the aerospace and transportation industries.

#### Skills and Qualifications:

Mr. Cantie has significant experience leading the finance organization of a large company. His financial background and expertise provide us with a deep understanding of finance, financial operations, capital markets, and investor relations, and his operations and transactions experience provide expertise in mergers and acquisitions as well as in strategy, operations, and integration.

#### Tina M. Donikowski



Director Since: 2018 Former Vice President, Global Locomotive Business of General Electric Age: 61 Independent Committees: Audit, Compensation and Governance Audit Committee Financial Expert

#### **Experience and Qualifications:**

Ms. Donikowski retired from General Electric in 2015 after serving for 38 years in a variety of leadership positions. The most recent were Vice President, Global Locomotive Business of General Electric and Vice President, Propulsion Business of General Electric. Ms. Donikowski currently serves on the Board of Directors of CIRCOR International (NYSE: CIR), Atlas Copco AB (STOCKHOLM: ATCO), Advanced Energy Industries, Inc. (NASDAQ: AEIS), and ERIEZ Magnetics, a private company, as well as on the Board of Trustees of both Gannon University and The Boys & Girls Club of Erie, Pennsylvania. Ms. Donikowski holds a Bachelor of Science degree in Industrial Engineering and an Honorary Doctorate from Gannon University.

#### Skills and Qualifications:

Ms. Donikowski brings with her considerable executive leadership experience derived from her 38-year tenure with General Electric, together with her experience serving as a director of both U.S. and foreign publicly traded companies.

#### Mark A. Petrarca



Director Since: 2015 Senior Vice President of Human Resources and Public Affairs, A. O. Smith Corporation Age: 57 Independent Committees: Audit, Compensation (Chair) and Governance

#### Experience:

Mr. Petrarca has served as the Senior Vice President of Human Resources and Public Affairs of A. O. Smith Corporation, a global manufacturer of residential and commercial water heating and water treatment equipment, since 2005. In this role, he is responsible for all human resource activities, including policy and strategy development, performance management, employee relations, compensation and benefits, and organizational development and succession planning, as well as public affairs and communications. Mr. Petrarca joined A. O. Smith Corporation in 1999, serving as Vice President-Human Resources for its Water Products Company until 2005. Mr. Petrarca was previously employed as Director of Human Resources for Strike Weapon Systems, a division of Raytheon Systems Company, and in various manufacturing and human resources positions at the Defense Systems and Electronics Group of Texas Instruments.

#### Skills and Qualifications:

Mr. Petrarca brings strong expertise in domestic and international human resources and insight into employee relations issues, public affairs, communications, and executive compensation. He provides us with valuable experience in policy and strategy development, performance management, organizational development, succession planning, executive compensation and mergers and acquisitions. He also has a deep understanding of the building products industry.

#### Nancy M. Taylor



Director Since: 2018 Age: 61 Former President and Chief Executive Officer of Tredegar Corporation Independent Committees: Audit, Compensation and Governance (Chair) Audit Committee Financial Expert

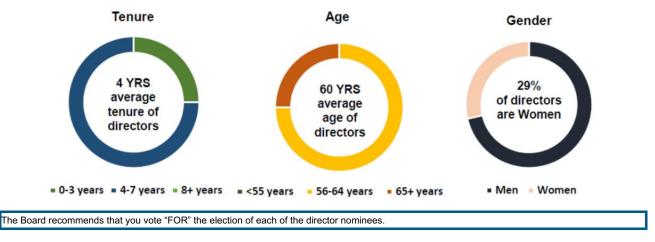
#### Experience:

Ms. Taylor served as the President and Chief Executive Officer of Tredegar Corporation, a global manufacturing company, from 2010 until 2015. During her 24-year career with Tredegar, Ms. Taylor held a variety of leadership positions, including President of Tredegar Film Products, Senior Vice President, Strategy, and General Counsel. Ms. Taylor currently serves as Chair of the Board of Lumber Liquidators Holdings, Inc. (NYSE:LL), serves on the Board of Directors of Verso Corporation (NYSE: VRS), and is Chairman of the Board of the Boys & Girls Club of Metro Richmond (Virginia).

#### Skills and Qualifications:

Ms. Taylor has significant executive and board leadership experience, deep corporate governance knowledge and a strong background in the commercial construction market. She also has significant experience in operations, mergers and acquisitions, strategic planning and risk management.

**Board Demographics** 



#### BOARD OF DIRECTORS AND COMMITTEES

#### **Board Meetings and Committees**

Our business is managed under the direction of the Board. The Board has established three standing committees: Audit, Compensation, and Governance. The membership and function of each Committee is described herein.

In 2020, the Board held five regularly scheduled meetings and met telephonically four times, with the majority of the meetings held virtually. Our Audit Committee met four times, our Governance Committee met five times, and our Compensation Committee met four times. In addition, the Board held regular update calls with management wherein the Directors reviewed the impact of the COVID-19 pandemic on the Company's business and operations, discussed the Company's plans and actions with respect thereto and provided advice and counsel to management. Each of our incumbent directors attended at least 75% of the aggregate of the total number of meetings of the Board and the total number of meetings held by all committees of the Board on which such director served. Directors are expected to attend the Annual Meeting. All of the Directors attended the 2020 Annual Meeting of shareholders virtually.

#### COMMITTEES OF THE BOARD

Each Committee has a written charter that sets forth in detail the duties and responsibilities of the Committee. Current Committee charters are available on our website at: https://www.topbuild.com/esg/corporate-governance.

#### Audit Committee

#### Roles and responsibilities: 2020 Membership Appointing and overseeing a firm to serve as the independent registered public Joseph S. Cantie (Chair) accounting firm to audit our financial statements; Carl T. Camden Alec C. Covington Tina M. Donikowski Ensuring the independence of the independent registered public accounting firm; Discussing the scope and results of the audit with the independent registered Mark A. Petrarca public accounting firm and reviewing, with management and that firm, our interim Nancy M. Taylor and year-end financial results; Approving or pre-approving all audit and non-audit services to be performed by the . Number of Meetings in 2020: 4 independent registered public accounting firm; . Measuring the adequacy of our internal controls and internal audit function; Reviewing and reassessing the adequacy of our Code of Business Ethics; Independence: Establishing procedures for employees to anonymously submit concerns about questionable accounting or audit matters; and All members of the Audit Committee Reviewing issues submitted to the whistleblower line and results of investigations meet the independence standards and with respect thereto. requirements of the NYSE and the SEC The Board has determined that . Directors Cantie, Covington, Donikowski and Taylor qualify as "audit committee financial experts" as defined by SEC rules

#### **Governance Committee**

Roles and responsibilities:	2020 Membership
<ul> <li>Identifying and recommending candidates for company officer positions and</li></ul>	Nancy M. Taylor (Chair)
membership on our Board and recommending directors for appointment to the	Alec C. Covington
committees of our Board;	Carl T. Camden
<ul> <li>Reviewing the adequacy of our Code of Business Ethics as it relates to directors</li></ul>	Joseph S. Cantie
and executive officers, and overseeing compliance with the Code of Business	Tina M. Donikowski
Ethics by directors;	Mark A. Petrarca
<ul> <li>Overseeing the process of evaluating the performance of the Board and management;</li> </ul>	No. of Meetings in 2020: 5
<ul> <li>Overseeing an orientation and continuing education program for directors; and</li> <li>Assisting the Board on corporate governance matters, including reviewing and</li></ul>	Independence:
recommending any proposed changes to our Corporate Governance Guidelines,	· All members meet the independence
Code of Business Ethics, Amended and Restated Bylaws, and Amended and Restated Certificate of Incorporation.	standards and requirements of the NYSE

#### **Compensation Committee**

#### Roles and responsibilities:

- Reviewing and approving the Company 's compensation and benefits policies generally (subject, if applicable, to shareholder ratification), including reviewing incentive compensation plans and equity-based plans of the Company;
- Making recommendations to the Board with respect to incentive compensation plans and equity-based plans;
- Approving and ratifying the grant of awards to the executive officers under the Company's incentive compensation and equity-based plans, including amendments to the awards made under any such plans, and reviewing and monitoring awards under such plans;
- Reviewing and approving corporate goals and objectives relevant to executive compensation for each of the Company's senior corporate executives, evaluating each executive's performance in light of such goals and objectives, and setting each executive's compensation (other than the CEO) based on such evaluation and other factors as the Committee deems appropriate and in the best interests of the Company;
- Determining the long-term incentive compensation component of senior corporate executives' compensation (other than the CEO) by considering such factors as the Committee deems appropriate and in the best interests of the Company; and
- Recommending the CEO's compensation to the Board for review and approval.

#### **Committee Advisors:**

- Role of Executive Officers. The CEO and certain other executives assist the Compensation Committee with its review of the compensation of our officers. At the Compensation Committee's request, the CEO provides input for the Compensation Committee to consider regarding the performance and appropriate compensation of the named executive officers other than himself. The CEO does not participate in the Compensation Committee's deliberations or decisions with regard to his own compensation. The Compensation Committee gives considerable weight to the CEO's evaluation of the other named executive officers because of his direct knowledge of each executive.
- Role of Compensation Consultants. Our Compensation Committee may, in its sole discretion, retain or obtain the advice of a compensation consultant, independent legal counsel or other adviser. In accordance with this authority, the Compensation Committee has engaged Willis Towers Watson as its independent compensation consultant to provide it with objective and expert analyses, advice, and information with respect to executive compensation. All executive compensation services provided by Willis Towers Watson are directed or approved by the Compensation Committee. See "Compensation Discussion and Analysis" below.

#### 2020 Membership

Mark A. Petrarca (Chair) Carl T. Camden Joseph S. Cantie Alec C. Covington Tina M. Donikowski Nancy M. Taylor

No. of Meetings in 2020: 4

#### Independence:

- All members of the Committee are independent directors as defined by the NYSE and are not eligible to participate in any of our compensation plans or programs, except our Non-Employee Directors Equity Program
  - All members are "non-employee directors" (within the meaning of Rule 16b-3 of the Securities Exchange Act of 1934, as amended (the "Exchange Act")) and "outside directors" (within the meaning of Section 162(m) of the Internal Revenue Code of 1986, as amended (the "Code"))

#### **Director Independence**

Our Corporate Governance Guidelines and the rules of the NYSE require that a majority of the members of the Board be independent directors. Our Board has adopted its own director independence standards contained in our Corporate Governance Guidelines to assist it in assessing director independence.

The Board has determined that none of the current directors or director nominees, other than Mr. Buck (who is a current employee of the Company), has a material relationship with the Company, and that each of these directors (other than Mr. Buck) is independent.

The Board has also determined that (a) all members of the Audit Committee meet the independence and financial literacy standards and requirements of the NYSE and the SEC, (b) all members of the Compensation Committee meet the independence standards of the NYSE, and (c) all members of the Compensation Committee are "non-employee directors" (within the meaning of Rule 16b-3 of the Exchange Act) and "outside directors" (within the meaning of Section 162(m) of the Code).

#### Summary

We have provided information about the capabilities, experience, skills and other qualifications of our directors in their biographies and as set forth above. The Board considered these qualifications in particular in concluding that each current director and director nominee is qualified to serve as a director of the Company. In addition, the Board has determined that each director and director nominee possess the skills, judgment, experience, reputation, and commitment to make a constructive contribution to the Board.

#### DIRECTOR COMPENSATION

In 2020, as compensation for their service on our Board, each of our non-employee directors receives an annual retainer of \$215,000, of which \$87,500 is paid in cash and \$127,500 is paid in the form of restricted stock. The vesting of all restricted stock grants to our non-employee directors fully accelerates upon our change in control. Additionally, our Chairman of the Board receives an annual cash retainer of \$140,000 for service in this position. The additional annual retainers for serving as Chair of the Audit Committee, Compensation Committee, and Governance Committee are \$20,000, \$15,000 and \$10,000, respectively. Our non-employee directors do not receive any perquisites. Mr. Buck, who is a director and Chief Executive Officer of our company, does not receive additional compensation for service as a director. The table below shows compensation for the year ended December 31, 2020.

#### Director Compensation Table

	Fees Earned or	Stock	
	Paid in Cash	Awards	Total
Name	(\$)	<b>(\$)</b> (1)	(\$)
Alec C. Covington	227,500	127,500	355,000
Carl T. Camden	87,500	127,500	215,000
Joseph S. Cantie	107,500	127,500	235,000
Tina M. Donikowski	87,500	127,500	215,000
Mark A. Petrarca	102,500	127,500	230,000
Nancy M. Taylor	97,500	127,500	225,000

(1) This column reflects the grant date fair value of the entire amount of awards granted to our independent directors, calculated in accordance with Financial Accounting Standards Board Accounting Standards Codification ("FASB ASC") Topic 718. These Stock Awards vest in full on the first anniversary of the grant date, subject to continued service.

#### Non-Employee Director Stock Ownership Guidelines

Our Governance Committee has adopted a policy requiring that our non-employee directors own five times their annual cash retainer in our common stock. These guidelines become effective upon a non-employee director's election to the Board and give such directors five years from the effective date to achieve the targeted ownership. All of our non-employee directors have satisfied the guidelines or are on track to be in compliance with the guidelines within the five-year window.

The following report of the Audit Committee does not constitute soliciting material and should not be deemed filed or incorporated by reference into any of TopBuild's filings under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except to the extent that we specifically incorporate such report by reference.

#### AUDIT COMMITTEE REPORT

The Audit Committee oversees the Company's financial reporting process on behalf of the Board. In fulfilling its responsibilities, the Audit Committee has reviewed and discussed the audited financial statements in the 2020 Annual Report with the Company's management and independent registered public accounting firm.

Management has the primary responsibility for the financial statements and the reporting process, including the Company's internal controls systems, and has represented to the Audit Committee that such financial statements were prepared in accordance with generally accepted accounting principles. PricewaterhouseCoopers LLP ("PwC"), the Company's independent registered public accounting firm, is responsible for expressing, and has expressed, an opinion on the conformity of those audited financial statements with generally accepted accounting principles.

The Audit Committee has discussed with PwC the matters required to be discussed by the applicable requirements of the Public Company Accounting Oversight Board ("PCAOB") and the SEC. In addition, the Audit Committee has received written disclosures and the letter from PwC in accordance with the applicable requirements of the PCAOB regarding PwC's communications with the Audit Committee concerning independence and has discussed its independence with PwC. The Audit Committee has also considered whether PwC's provision of non-audit services to the Company is compatible with maintaining PwC's independence.

The Audit Committee discussed with the Company's internal and PwC the overall scope and plans for their respective audits. The Audit Committee also met with the internal auditors and with PwC, with and without management present, to discuss the results of their examinations, their evaluations of the Company's internal controls, and the overall quality of the Company's financial reporting.

Based on the reviews and discussions referred to above, the Audit Committee recommended to the Board of Directors that the audited financial statements be included in the Annual Report on Form 10-K for the year ended December 31, 2020, for filing with the SEC.

#### Audit Committee

Joseph S. Cantie (Chair) Carl T. Camden Alec C. Covington Tina M. Donikowski Mark A. Petrarca Nancy M. Taylor

#### PROPOSAL 2: RATIFICATION OF THE APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Audit Committee of the Board has appointed PwC, an independent registered public accounting firm, to audit the Company's financial statements for the fiscal year ending December 31, 2021. The Company is submitting its appointment of PwC for ratification by the shareholders at the Annual Meeting. A representative of PwC, who is expected to be present at the Annual Meeting, will have the opportunity to make a statement and be available to respond to appropriate questions.

Although the selection and appointment of our independent registered public accounting firm is not required to be submitted to a vote of shareholders, the Board deems it desirable to obtain shareholders' ratification and approval of this appointment. If the appointment is not ratified by our shareholders, the adverse vote will be considered as an indication to the Audit Committee that it should consider selecting another independent registered public accounting firm for the following fiscal year, but it is not required to do so. Even if the appointment is ratified, the Audit Committee, in its discretion, may select a new independent registered public accounting firm at any time during the year if it believes that such a change would be in the Company's best interest.

In making its recommendation to ratify the appointment of PwC as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2021, the Audit Committee considered whether the services provided by PwC are compatible with maintaining the independence of PwC.

Before the Audit Committee selected PwC, it carefully considered the independence and qualifications of that firm, including their past performance as the Company's independent registered public accounting firm and their reputation for integrity and for competence in the fields of accounting and auditing.

#### Audit Fees

The following table sets forth the aggregate fees billed to us by PwC for the years ended December 31, 2019 and 2020, all of which were approved by the Audit Committee:

	Year Ended	Year Ended
	December 31, 2019 (\$)	December 31, 2020 (\$)
Audit Fees(1)	2,079,600	1,936,000
All Other Fees <sup>(2)</sup>	2,700	2,700
TOTAL	2,082,300	1,938,700

(1) Audit Fees consisted of fees billed or estimated to be billed by PwC for the audit of our annual financial statements included in our Annual Report on Form 10-K, review of our interim financial statements included in our Quarterly Reports on Form 10-Q, and services that are normally provided by our independent registered public accounting firm in connection with statutory and regulatory filings or engagements for the years ended December 31, 2019 and 2020.

(2) All Other Fees consisted of fees other than the services reported above. The services provided in the years ended December 31, 2019 and 2020 consisted of a subscription to an accounting website.

#### Audit Committee Pre-Approval Policies and Procedures

The Audit Committee is responsible for appointing, compensating and overseeing the work performed by PwC as well as audit services performed by other independent public accounting firms. The Audit Committee has established a policy governing our use of the services of PwC. Under the policy, our Audit Committee is required to pre-approve all audit and non-audit services performed by PwC in order to ensure that the provision of such services does not impair PwC's independence.

The Board recommends that you vote "FOR" the ratification of the appointment of PwC as the Company's independent registered public accounting firm.

#### COMMON STOCK OWNERSHIP OF OFFICERS, DIRECTORS AND SIGNIFICANT SHAREHOLDERS

#### **Directors and Executive Officers**

The following table sets forth, as of March 4, 2021, beneficial ownership of TopBuild common stock by each current and former executive officer named in the Summary Compensation Table in this Proxy Statement, each director or director nominee, and by all directors and executive officers as a group. Beneficial ownership is determined in accordance with the rules of the SEC. Except as indicated by footnote and subject to community property laws where applicable, to our knowledge, the persons named in the table below have sole voting and dispositive power with respect to all shares of common stock shown as beneficially owned by them. In computing the number of shares beneficially owned by a person and the percentage ownership of that person, shares of common stock subject to options and warrants held by such person that are exercisable as of March 4, 2021 or that will become exercisable within 60 days thereafter are deemed outstanding for purposes of computing the percentage ownership of any other person.

	Shares Beneficially	
Name of Beneficial Owner <sup>(1)</sup>	Owned (#)	Percent of Class <sup>(2)</sup>
Gerald Volas <sup>(3)</sup>	223,008	*
Robert M. Buck	48,057	*
John S. Peterson	35,712	*
Steven P. Raia	2,503	*
Luis F. Machado	_	*
Donald E. Walther <sup>(3)</sup>	6,780	*
Joseph S. Cantie	20,730	*
Alec C. Covington	11,980	*
Carl T. Camden	11,980	*
Mark A. Petrarca	11,980	*
Nancy M. Taylor	4,690	*
Tina M. Donikowski	4,690	*
All current directors and executive officers of the company as a group (11) persons	152,392	*

\* Less than 1%

(1) The address for each beneficial owner listed in this table is 475 North Williamson Boulevard, Daytona Beach, Florida 32114-7101.

(2) As of March 4, 2021, we had 33,068,079 shares of our common stock outstanding.

(3) Beneficially owned shares are based on the most recent Forms 4 filed by Mr. Volas and Mr. Walther, each of which was filed in or before December of 2020.

#### **Certain Other Shareholders**

As of December 31, 2020, the following were beneficial owners known by us to hold more than 5% of the 33,018,925 shares of then outstanding common stock. Unless otherwise indicated, each beneficial owner had sole voting and dispositive power with respect to the common stock held. In accordance with SEC rules, information with respect to each shareholder identified in the table below is derived from its most recently dated Schedule 13G or 13D, as filed by it with the SEC. We do not know, nor do we have reason to believe that such information is not complete or accurate or that a statement or amendment should have been filed and was not.

	Shares Beneficially Owned Percent of Class		
Name of Beneficial Owner	(#)	(%)	
BlackRock Inc.(1)	4,097,885	12.4%	
The Vanguard Group <sup>(2)</sup>	3,226,065	9.8%	
Capital Research Global Investors <sup>(3)</sup>	2,586,731	7.8%	

(1) Based on a Schedule 13G/A filed with the SEC on January 26, 2021.

(2) Based on a Schedule 13G/A filed with the SEC on February 8, 2021.

(3) Based on a Schedule 13G filed with the SEC on February 16, 2021.

#### PROPOSAL 3: APPROVAL, ON AN ADVISORY BASIS, OF THE COMPENSATION OF OUR NAMED EXECUTIVE OFFICERS

Section 14A of the Exchange Act, which was added under the DoddFrank Wall Street Reform and Consumer Protection Act enacted in July 2010, requires that we provide shareholders with the opportunity to vote to approve, on a nonbinding advisory basis, the compensation of our named executive officers as disclosed in this Proxy Statement in accordance with the SEC's rules (commonly referred to as "Sayon-Pay"). A Say-on-Pay vote is held annually, and the next such vote after the 2021 Annual Meeting will occur next year in connection with our 2022 Annual Meeting.

We encourage shareholders to read the "Compensation Discussion and Analysis" section of this Proxy Statement, the Summary Compensation Table and the other related tables and disclosure for a detailed description of the year 2020 compensation of our named executive officers. The Compensation Committee and the Board believe that the policies and procedures articulated in the "Compensation Discussion and Analysis" are effective in achieving our goals and that the compensation of our named executive officers reported in this Proxy Statement appropriately reflects our results during the fiscal year.

The vote on this resolution is not intended to address any specific element of compensation; rather, the advisory vote relates to the overall compensation of our named executive officers. This vote is advisory, which means that it is not binding on the Company, the Board, or the Compensation Committee. However, we value the opinion of our shareholders, and the Board and the Compensation Committee will review the voting results and will take into account the outcome of the vote when considering future compensation decisions for the named executive officers.

Accordingly, we ask our shareholders to vote on the following resolution:

"**RESOLVED**, that the Company's shareholders approve, on a nonbinding advisory basis, the compensation paid to the Company's named executive officers, as disclosed in the Company's Proxy Statement for the 2021 Annual Meeting of Shareholders pursuant to the compensation disclosure rules of the Securities and Exchange Commission, including the Compensation Discussion and Analysis, the Summary Compensation Table and the related compensation tables and narrative discussion."

The Board recommends that you vote "FOR" the approval, on an advisory basis, of the compensation of our named executive officers.

The following report of the Compensation Committee does not constitute soliciting material and should not be deemed filed or incorporated by reference into any of TopBuild's filings under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except to the extent that we specifically incorporate such report by reference.

#### COMPENSATION COMMITTEE REPORT

The Compensation Committee has reviewed and discussed with management the Compensation Discussion and Analysis prepared by management and contained in this Proxy Statement. Based on this review and discussion, the Compensation Committee recommended to the Board of Directors that the Compensation Discussion and Analysis be included in this Proxy Statement.

#### **Compensation Committee**

Mark A. Petrarca (Chair) Carl T. Camden Joseph S. Cantie Alec C. Covington Tina M. Donikowski Nancy M. Taylor

#### **Compensation Discussion and Analysis**

#### Overview

For purposes of this Compensation Discussion and Analysis, our named executive officers are identified below (collectively, our "named executive officers"). The information provided reflects summary information concerning TopBuild's executive compensation approach. There are no family relationships between any director, executive officer, or person nominated or chosen to become a director or executive officer.

#### Named Executive Officers

Name	TopBuild Title
Gerald Volas <sup>(1)</sup>	Former Chief Executive Officer
Robert M. Buck <sup>(2)</sup>	President and Chief Executive Officer
John S. Peterson	Vice President and Chief Financial Officer
Steven P. Raia	President, TruTeam Operations
Luis F. Machado	Vice President, General Counsel and Corporate Secretary
Donald E. Walther <sup>(3)</sup>	Former Vice President, General Counsel and Corporate Secretary

(1) Mr. Volas served as our Chief Executive Officer until his retirement from such position on December 31, 2020.

(2) Mr. Buck replaced Mr. Volas as Chief Executive Officer on January 1, 2021.

(3) Mr. Walther served as Vice President, General Counsel and Corporate Secretary until February 24, 2020.

#### **TopBuild Compensation Programs**

We recognize the importance of attracting and retaining executive officers who can effectively lead our business and make effective strategic decisions and motivating them to maximize our company's performance and create long-term value for our shareholders. We believe in rewarding our executive officers based on our performance. Our Compensation Committee continues to analyze our compensation practices and programs thoughtfully and thoroughly.

#### Impact of COVID-19 on Compensation Programs

The Compensation Committee, together with the entire Board, held regularly scheduled update calls with management and carefully monitored the effect of the COVID-19 pandemic on the business and operations of the Company. Based on information provided in these calls, and on the ongoing performance of the business, the Compensation Committee considered whether, and to what extent, any impact should be taken into consideration in revising or reconsidering its

approach to executive compensation or modifying any existing or planned programs. Following careful consideration and deliberation, the Compensation Committee concluded that our compensation practices and programs remain appropriate and effective and that no modification of our programs is indicated by the COVID-19 pandemic or by its impact on our business or operations.

#### Consideration of Shareholder Vote on Executive Compensation

At our 2020 Annual Meeting, our shareholders had the opportunity to cast an advisory vote on our executive compensation, referred to as the say-on-pay proposal. At that meeting, approximately 98% of the votes cast were voted in favor of the say-on-pay proposal, suggesting that an overwhelming majority of our shareholders approve of our executive compensation programs and philosophy. The Compensation Committee considers this vote when constructing and approving the Company's ongoing compensation structure for our executives. Based on this strong shareholder support at our 2020 Annual Meeting, the Compensation Committee made no changes to our executive compensation program as a direct result of such vote.

#### **Compensation Philosophy**

We believe that effective executive compensation programs are critical to our long-term success. We have developed compensation programs with the following objectives:

- Attracting and retaining world-class executives through a total compensation opportunity that is competitive within the various markets in which we compete for talent.
- Encouraging a pay-for-performance mentality by directly relating variable compensation elements to the achievement of financial and strategic objectives without encouraging undue risk-taking.
- Recognizing and rewarding the accomplishment of individual goals as well as long-term objectives.
- Promoting a direct relationship between executive compensation and our shareholder interests.

Our long-term incentive opportunities link a significant portion of executive compensation to our performance through performance-based restricted stock and stock option awards. We believe that an executive's total compensation opportunity should increase commensurate with his or her responsibility and capacity to influence our results. Additionally, as an executive's responsibility and accountability increase, so should the portion of that person's compensation that is at risk. Therefore, not only do base salaries increase with position and responsibility, but short-term and long-term incentive opportunities as a percentage of total compensation increase as well.

Equity grants in the form of stock awards that vest only upon the achievement of performance goals as well as stock options with extended vesting periods are an important component of compensation for executive officers. The value ultimately realized from equity awards depends on value delivered to shareholders through the long-term performance of TopBuild's common stock.

#### **TopBuild Compensation Practices**

TopBuild has adopted the following compensation practices:

- a compensation mix weighted towards performance-based incentives;
- significant portion of executive compensation tied to stock price performance:
- an annual market analysis of executive compensation levels and trends;
- limited perquisites to our executive officers;
- no individual employment agreements;
- no excise tax gross-ups; and
- prohibiting the re-pricing of options under our equity plan.

As a guideline, we target executive compensation levels within 90%-110% of market median as compared to the benchmarked positions as described below. All of our named executive officer's 2020 compensation targets fell within this

range, however, target pay for any individual executive may be set above or below this range due to experience levels, unique job qualifications, internal equity considerations, or other factors which may be considered relevant by management and the Compensation Committee.

#### **Stock Ownership Guidelines**

Our Compensation Committee has adopted a policy requiring our senior officers, including the named executive officers, to own a multiple of their base salary in our common stock. For our Chief Executive Officer, the multiple is five times base salary. For our Chief Financial Officer, the multiple is three times base salary. For our General Counsel and Secretary and our Chief Human Resources Officer, the multiple is two times base salary. For all other executives at the level of Vice President, the multiple is one times base salary. Individuals have five years from the point of being subject to the ownership guidelines to achieve the prescribed multiple and are permitted to only sell our common stock in order to pay taxes on vesting equity until the required ownership is achieved. All of our named executive officers are in compliance with the stock ownership guidelines.

#### **Executive Compensation Approach**

TopBuild's 2020 compensation structure was composed of the following primary components:

- Base salary;
- Annual cash bonuses;
- · Long-term performance-based restricted stock awards; and
- Long-term stock option awards.

Our executive officers enter into award agreements in connection with grants of equity awards. The award agreements as well as the Severance Plan contain certain restrictive covenants, including a non-competition covenant during employment and for one year thereafter. In addition to the foregoing, our executive officers are able to participate in the health care plans, defined contribution plans, discount programs and benefits offered to all employees of the Company and, in addition to the foregoing, have access to an executive physical exam program that provides for an annual health assessment.

#### Equity Incentive Compensation

We believe that a combination of performance-based restricted stock and stock options, with extended vesting and exercise periods are appropriate vehicles for a public company to focus executives on long-term performance and alignment with shareholder interests. See "Equity Compensation Program," below.

#### Compensation Benchmarking

We compete for talent in competitive labor environments. In order to attract and retain critical leadership, we strive to provide a comprehensive and competitive total compensation package. We utilize the resources of an independent compensation consultant to aid in establishing our programs and to monitor how they compare with the marketplace. The Compensation Committee has retained Willis Towers Watson, a leading global executive compensation consultant, to advise the Compensation Committee on market trends relative to executive compensation, to provide market data as requested, and to share views on issues being discussed by the Compensation Committee.

The Compensation Committee has sole authority to approve the independent compensation consultant's fees and terms of engagement on executive compensation matters. The Compensation Committee reviews its relationship with Willis Towers Watson annually to ensure its independence on executive compensation matters, taking into account the independence analysis and recommendation of the Governance Committee. In making its recommendation, the Governance Committee reviews the independence of Willis Towers Watson and the individual representatives of Willis Towers Watson who serve as the Compensation Committee's advisors, considering the following specific factors: (i) other services provided to us by Willis Towers Watson; (ii) fees paid by us to Willis Towers Watson as a percentage of Willis Towers Watson's total revenue; (iii) policies and procedures maintained by Willis Towers Watson that are designed to prevent a conflict of interest; (iv) any

business or personal relationships between the individual representatives of Willis Towers Watson who advised the Compensation Committee and any member of the Compensation Committee; (v) any shares of our company's common stock owned by the individual representatives; and (vi) any business or personal relationships between our executive officers and Willis Towers Watson or the individual representatives.

The Compensation Committee concluded, based on the evaluation described above, that the services performed by Willis Towers Watson which do not relate to executive compensation do not raise a conflict of interest or impair Willis Towers Watson's ability to provide independent advice to the Compensation Committee regarding executive compensation matters.

We endeavor to benchmark our executive compensation levels against similarly situated executives in comparably sized organizations. We believe we compete for executive resources with other non-financial institutions across multiple industrial segments. With that in mind, our consultants look at compensation practices and pay levels for a general industry group of comparable executives, size-adjusted for organizations with a similar revenue size, and the same metrics for a building products peer group.

The following companies were identified as benchmarks for our executive compensation building products peer group. We feel this blended approach between a building products peer group and a broad general industry compensation survey dataset compiled by Willis Towers Watson gives us a realistic view of the compensation levels needed to attract and retain top executive talent.

American Woodmark Corporation Apogee Enterprises, Inc. Beacon Roofing Supply, Inc. BlueLinx Holdings Inc. BMC Stock Holdings, Inc. Boise Cascade Company Builders FirstSource, Inc. Comfort Systems USA, Inc. Dycom Industries, Inc. Gibraltar Industries, Inc. Huttig Building Products, Inc. Installed Building Products, Inc. Louisiana-Pacific Corporation Masonite International Corporation Patrick Industries, Inc. Pool Corporation Simpson Manufacturing Co., Inc. Universal Forest Products, Inc. Watsco, Inc.

For 2020, the Compensation Committee targeted our overall compensation and benefits programs and each element of compensation at the median level of the surveyed companies. Since a number of variables can influence the relationship of an individual executive's pay components to the survey median data, the Compensation Committee considers a range of 90%-110% of median to be appropriate when reviewing total compensation. Although the Compensation Committee attempts to have each component of compensation in this target range, the Compensation Committee puts greater emphasis on achieving the target at the total compensation level. Variables considered include, but are not limited to, education, position tenure, previous experience, level of performance, additional responsibilities, and, as appropriate, recruitment considerations.

#### **Compensation of Named Executive Officers**

The table below summarizes the 2020 compensation levels for each of our current named executive officers.

			Target	
		Base Salary	Bonus	LTI Level
Name	Position	(\$)	<b>(%)</b> (1)	(\$)(2)
Gerald Volas	Chief Executive Officer	888,000	105%	2,900,000
Robert M. Buck	President and Chief Operating Officer	585,000	75%	950,000
John S. Peterson	Vice President and Chief Financial Officer	500,000	70%	800,000
Steven P. Raia	President, TruTeam Operations	428,000	60%	460,000
Luis F. Machado	Vice President, General Counsel and Corporate Secretary	390,000	60%	450,000
Donald E. Walther	Former Vice President, General Counsel and Corporate Secretary	464,000	65%	550,000

(1) Maximum bonus opportunity of 200% of target.

(2) Allocated 40% to stock options (Black-Scholes value) and 60% to performance-based restricted stock awards (maximum is 200% of target). Mr. Machado's initial LTI grant was pro-rated based on hire and consisted solely of time-based restricted stock units.

#### 2020 Annual Incentive Performance-Based Cash Bonus Opportunity

TopBuild provided an annual cash bonus opportunity for fiscal 2020 to our named executive officers to emphasize annual performance, provide incentive to achieve critical business objectives, and align officers' interests with those of its shareholders.

The performance metrics were sales, operating income, and operating income as a percentage of sales (weighted 80%) and achievement of certain strategic objectives (weighted 20%). The threshold, target and maximum goals set for the 2020 annual performance program are set forth below. These metrics are believed to most effectively reflect drivers of enhanced shareholder value creation. Operating income was more heavily weighted because it reflects the primary driver of our stock price performance.

#### **Annual Performance Goals and Achievements**

The following table shows target and actual performance along with percentage attained for the 2020 annual performance program.

Performance Metric	Threshold (25% Payout)	Target (100% Payout)	Maximum (200% Payout)	Actual as Adjusted	Actual Percentage Attained Relative to Target	Weighting	Actual Weighted Performance Percentage
Operating Income as a							
Percentage of Sales(1)	10.0%	11.8%	13.0%	12.9%	192.2%	30.0%	57.7%
Operating Income, as Adjusted							
(\$ in millions) <sup>(1)</sup>	\$281.7	\$331.4	\$364.6	\$346.7	146.1%	30.0%	43.8%
Net Sales (\$ in millions)(1)	\$2,525.6	\$2,806.2	\$3,086.8	\$2,686.4	68.0%	20.0%	13.6%
Strategic Objectives(2)						20.0%	36.9%
TOTAL							152.0%

(1) For purposes of determining achievement of the performance target, numbers adjusted to exclude impact of acquisitions and other unusual charges not included when targets were set.

(2) Strategic Objectives include attainment of discrete goals relating to working capital as a percentage of sales and safety initiatives.

To determine the cash bonus to be paid to our named executive officers based on the 2020 performance achievements set forth above, the actual weighted performance percentage achieved applicable for each executive officer was multiplied by such executive officer's applicable target bonus percentage, which was in turn multiplied by each executive officer's base salary.

Threshold, target and maximum payouts under the 2020 cash bonus program are shown in the 2020 Grants of Plan-Based Awards Table, while actual awards for 2020 are shown in the Summary Compensation Table.

#### **Equity Compensation Program**

#### Results for LTIP Awards with Performance Periods Ending in 2020

During 2020, the three-year performance period for our 2018 performance equity awards ended. Vesting of these awards was subject to the Company achieving certain pre-determined performance goals relating to our cumulative earnings per share (50% of award) and our relative total shareholder return ("TSR") (50% of award), over the three-year period ending on December 31, 2020. Partial payouts were permitted for performance that falls below target levels (in either of the two

measures) and our executive officers may earn up to 200% of their target award level for performance that exceeds target performance. Our Compensation Committee determined payout as follows:

		EPS Performance					
Name(1)	Shares Granted (#)	Payout (%) <sup>(2)</sup>	Performance Shares (#)	Shares Granted (#)	Payout (%) <sup>(3)</sup>	Performance Shares (#)	Amount Paid on February 22, 2021 <sup>(4)</sup>
Gerald Volas	8,860	200	17,720	8,860	200	17,720	7,129,465
Robert M. Buck	3,420	200	6,840	3,420	200	6,840	2,752,006
John S. Peterson	2,420	200	4,840	2,420	200	4,840	1,947,326
Steven P. Raia	1,530	200	3,060	1,530	200	3,060	1,231,160

(1) Does not include Mr. Machado who joined the Company in 2020, and as such did not receive a 2018 performance equity award. Both Mr. Machado and Mr. Walther were ineligible as they were not employed at such time.

(2) Adjusted EPS target of \$10.44. For purposes of the LTIP, adjusted EPS is EPS adjusted to exclude impact of acquisitions and other unusual charges not included when targets were set. Under the LTIP, payout is increased up to 200% of target award level for performance that exceeds target performance by up to 10%. The actual result was 16.3% over target, resulting in a payout of 200%.

(3) Total shareholder return earned of 157.45% over the cumulative three-year period ended December 31, 2020, resulting in the top ranking amongst the Company's peer group of 19 companies and a payout of 200%.

(4) Represents value of total performance shares earned based on TopBuild's closing stock price of \$201.17 on such date.

#### 2020 Equity Awards

In February of 2020, our Compensation Committee approved equity awards designed to align executive compensation with market practices, reflect our strategic priorities, create a strong link between compensation and performance, drive compensation consistency by having the same performance metrics for executives and non-executives, and assist with the ability to attract and retain key employees. In sizing the grants for our named executive officers, our Compensation Committee considered compensation peer group data, the relative unvested equity position of the applicable named executive officer, and the named executive officer's expected role in driving our operating results and creating value for our stockholders. The February 2020 equity awards consisted of stock options (40% of targeted total equity grant value) and performance-based restricted stock (60% of total equity grant value) under the Amended and Restated TopBuild Corp. 2015 Long Term Stock Incentive Plan (as amended to the date hereof, the "LTIP").

The stock options will vest in three equal increments on approximately each of the first three anniversaries of the date of the grant and have an exercise price of \$118.58.

The performance-based restricted stock awards will vest on approximately the third anniversary of the grant date, subject to the Company achieving certain pre-determined performance goals based on our cumulative earnings per share (50% of award) and our relative TSR (50% of award), over the three-year period ending on December 31, 2022. Partial payouts are permitted for performance that falls below target levels (in either of the two measures) and our executive officers may earn up to 200% of their target award level for performance that exceeds target performance. Partial payouts are permitted in cases where one of the performance measures is met but the other is not.

Mr. Machado's award upon his hiring in August of 2020 consisted solely of time-based restricted stock units.

#### TopBuild Peer Group Established for Relative TSR Measurement

The following companies were identified as the peer group for the relative TSR measurement in the 2020-2022 equity incentive program design. The peer group is based on business characteristics similar to ours, including industry and revenue size between \$937 million and \$8.6 billion.

Armstrong World Industries Inc. Beacon Roofing Supply Inc. Beazer Homes USA Inc. BMC Stock Holdings Inc. Eagle Materials Inc. Gibraltar Industries Inc. Installed Building Products Inc. KB Home Meritage Homes Corporation

#### **Clawback Policy**

MI Homes Inc. MSC Industrial Direct Co. Inc. Patrick Industries Inc. Simpson Manufacturing Co. Inc. Summit Materials Inc. Taylor Morrison Home Corporation Toll Brothers Inc. Universal Forest Products Inc.

Our clawback policy authorizes the Board to recover past incentive compensation awards in the event of a material restatement of our financial statements, other than as a result of changes to accounting rules and regulations, or if an executive officer engages in certain acts of misconduct.

#### Prohibition Against Hedging

The company's insider trading policy prohibits directors, officers, employees and consultants of the company from engaging in any hedging transactions, pledging or holding shares in margin accounts, short selling, or placing standing or limit orders with respect to Company stock. For more detailed information, please see "Prohibition on Hedging and Other Speculative Transactions" in our proxy summary above.

#### **Compensation-Related Risk Assessment**

We have assessed our employee compensation policies and practices and determined that any risks arising from our compensation policies and practices are not reasonably likely to have a material adverse effect on the company. In reaching this conclusion, the Compensation Committee considered all components of our compensation program and assessed any associated risks. The Compensation Committee also considered the various strategies and measures employed by the company that mitigate such risk, including: (i) the overall balance achieved through our use of a mix of cash and equity, annual and long-term incentives and time- and performance-based compensation; (ii) our use of multi-year vesting periods for equity grants; and (ii) the oversight exercised by the Compensation Committee over the performance metrics and results under the annual incentive plan and the LTIP. In addition, compensation programs are reviewed with Willis Towers Watson, the compensation consultant, on an annual basis to ensure plans do not create incentives that would put the company at excessive risk. Based on the assessment described above, the Compensation Committee concluded that any risks associated with our compensation policies and practices were not reasonably likely to have a material adverse effect on the company.

#### Accounting for Share-Based Compensation

We follow FASB ASC Topic 718 for our share-based compensation awards. FASB ASC Topic 718 requires companies to measure the compensation expense for all share-based compensation awards made to employees and directors, including stock options and restricted stock, based on the grant date "fair value" of these awards. This calculation is performed for accounting purposes and reported in the compensation tables below, even though our named executive officers may never realize any value from their awards.

#### **Summary Compensation Table**

The following table sets forth certain information regarding compensation paid to the named executive officers of TopBuild.

Name and Current Principal Position	Year	Salary (\$)	Bonus (\$)	Stock Awards (\$) <sup>(1)</sup>	Option Awards (\$) <sup>(2)</sup>	Non-equity Incentive Plan Compensation (\$)	All Other Compensation (\$) <sup>(3)</sup>	Total (\$)
Gerald Volas	2020	883,500	-	2,031,028	1,160,019	1,417,248	14,406	5,506,201
Former Chief Executive Officer	2019 2018	856,667 830,833	_	1,792,166 1,575,397	1,000,022 880,001	1,158,993 865,895	8,400 4,625	4,816,248 4,156,751
Robert Buck	2020	582,000	_	665,198	380,012	666,900	15,830	2,309,940
President and Chief	2019	564,167	_	652,454	363,952	545,171	7,369	2,133,113
Executive Officer	2018	546,667	—	608,110	339,982	427,763	4,625	1,927,147
John S. Peterson	2020	497,500	_	560,284	319,987	532,000	14,396	1,924,167
Vice President and	2019	482,500	-	502,528	279,947	435,239	1,322	1,701,536
Chief Financial Officer	2018	466,667	—	430,300	240,100	316,804	4,625	1,458,496
Steven P. Raia	2020	425,834	_	322,218	183,984	343,932 (6)	41	1,276,009
President-TruTeam	2019	408,333	_	315,121	176,051	306,669	-	1,206,174
Operations	2018	372,500	300,000	272,049	152,018	253,915	_	1,350,482
Luis F. Machado	2020	163,854	_	300,016	_	355,680	212,780	1,032,330
Vice President, General Counsel and Corporate	2019	-	—	—	_	-	—	-
Secretary	2018	-	-	-	-	-	—	_
Donald E. Walther Former	2020	81,242		385,056 (4)	219,998 <sup>(5)</sup>	67,637 <sup>(7)</sup>	782,247	1,536,180
Vice President, General Counsel and Corporate	2019	295,096	150,000	500,364 (4)	—	246,566	78,123	1,270,149
Secretary	2018	—	—	—	—	—	—	—

(1) Amounts reflect the aggregate grant date fair value of restricted stock award opportunity under the LTIP at the target level, representing the probable outcome. The grant date fair values were calculated in accordance with FASB ASC 718, utilizing the assumptions discussed in Note 1 and Note 14 to our consolidated financial statements for the year ended December 31, 2020. Assuming the highest level of achievement on performance awards as of the grant date, the aggregate grant date fair value of all stock granted in 2020 would have been: Mr. Volas– \$4,062,056; Mr. Buck– \$1,330,396; Mr. Peterson– \$1,120,568; Mr. Raia– \$644,436; and Mr. Walther– \$770,112. Assuming the highest level of achievement on performance awards as of the grant date fair value of all stock granted in fiscal 2019 would have been: Mr. Volas– \$3,584,332; Mr. Buck–\$1,304,908; Mr. Peterson– \$1,005,056; and Mr. Raia– \$630,242. Assuming the highest level of achievement on performance awards as of the grant date fair value of all stock granted in fiscal 2018 would have been: Mr. Volas– \$3,150,794; Mr. Buck–\$1,216,220; Mr. Peterson– \$80,600; and Mr. Raia– \$544,098. Mr. Machado received time-based restricted stock awards vesting in three equal annual installments beginning on October 1, 2021.

(2) Amounts in this column reflect the aggregate grant date fair value of stock options, calculated in accordance with FASB ASC Topic 718, utilizing the assumptions discussed in Note 1 and Note 14 to our consolidated financial statements for the year ended December 31, 2020. The named executive officers have no assurance that these amounts will be realized. Actual gains, if any, on stock option exercises will depend on overall market conditions, the future performance of the common stock and the timing of exercise of the option.

(3) This column represents the company's 401(k) match, and gift cards, which are available to all employees of the Company, and an executive physical which is available to all executive officers. For Mr. Walther the value of the executive physical was \$16,084. Additional inclusions are paid expenses relative to Mr. Machado's relocation of \$207,871, and severance of \$765,600 to Mr. Walther.

(4) Represents restricted stock performance awards granted on February 17, 2020 and a restricted stock sign-on award granted on May 6, 2019 to Mr. Walther. The restricted stock performance awards cliff vest at the end of a three-year period and the restricted stock sign-on award vests ratably over a three-year period, of which \$365,956 and \$366,269, respectively, were forfeited on February 24, 2020.

(5) Represents non-qualified stock options granted to Mr. Walther on February 17, 2020. The non-qualified stock options award was scheduled to vest ratably over a three-year period, of which \$218,577 was forfeited on February 24, 2020.

(6) Mr. Raia's annual incentive bonus target is based on blended results of the Company and the TruTeam segment. As a result, his achievement percentage was 134%.

(7) Mr. Walther's Non-equity Incentive Plan Compensation was prorated for his time in service in 2020.

#### Grants of Plan-Based Awards Table

The following table provides information about the potential payouts that were available in 2020 to our named executive officers under our annual performance-based cash bonus opportunity and equity plans under our LTIP.

		Estimated Possible Payouts Under Non-Equity Incentive Plan Awards			Estimated Future Payouts Under Equity Incentive Plan Awards			All Other Stock Awards:	All Other Option Awards:		
Name	Grant Date	Threshold (\$)	Target (\$)	Maximum (\$)	Threshold (#)	Target (#)	Maximum (#)	Number of Shares of Stock or Units (#)	Number of Securities Underlying Options (#)	Exercise or Base Price of Option Awards (\$/Sh)	Fair Value of Stock and Options Awards (\$)
Gerald Volas	2/17/2020 <sup>(1)</sup> 2/17/2020 <sup>(2)</sup>	233,100	932,400	1,864,800	3,669	14,674	29,348	_	29,375	118.58	2,031,028 1,160,019
Robert M. Buck	2/17/2020 <sup>(1)</sup> 2/17/2020 <sup>(2)</sup>	109,688	438,750	877,500	1,202	4,806	9,612	_	9,623	118.58	665,198 380,012
John S. Peterson	2/17/2020 <sup>(1)</sup> 2/17/2020 <sup>(2)</sup>	87,500	350,000	700,000	1,012	4,048	8,096	_	8,103	118.58	560,284 319,987
Steven P. Raia	2/17/2020 <sup>(1)</sup> 2/17/2020 <sup>(2)</sup>	64,200	256,800	513,600	582	2,328	4,656	_	4,659	118.58	322,218 183,984
Luis F. Machado	8/3/2020(3)	58,500	234,000	468,000	_	_	_	2,206			300,016
Donald E. Walther	2/17/2020 <sup>(1)</sup> 2/17/2020 <sup>(2)</sup>	75,400	301,600	603,200	696	2,782(4)	5,564	_	5,571 <sup>(4)</sup>	118.58	385,057 219,999

(1) The amounts shown reflect the number of shares of restricted stock granted on February 17, 2020 under the LTIP which accounts for 60% of the 2020 equity program under the Amended LTIP. Performance-based restricted stock has estimated future payout ranges from threshold (25%) to target (100%) to maximum (200%) depending on company performance. The grant date fair value was calculated in accordance with FASB ASC 718, utilizing the assumptions discussed in Note 1 and Note 14 to our consolidated financial statements for the year ended December 31, 2020. Amounts disclosed are based on current estimates of future performance and attainment of specific annual performance goals; however, the ultimate payouts will be determined based on actual three-year cumulative performance, which may vary from such estimates.

(2) The amounts shown reflect the stock options granted on February 17, 2020, at a per share value of \$39.49 calculated in accordance with FASB ASC 718. Stock options account for 40% of the 2020 equity program under the LTIP. These options vest ratably in three equal installments over three years beginning on February 22, 2021, one year after the grant date.

(3) The amount shown represents a sign-on restricted stock grant vesting ratably in three equal installments over three years beginning on October 1, 2021, one year after the grant date.

(4) Donald Walther was employed by TopBuild for a portion of 2020. The amount disclosed represents the total grant of restricted stock and stock options awarded on February 17, 2020. Mr. Walther received 138 shares and 36 options, resulting from the proration as of his date of departure.

### **Outstanding Equity Awards at Year-End**

The following sets forth certain information regarding equity-based awards held by each named executive officer on December 31, 2020.

			Option Awa	ards			Sto	ock Awards	
Name	Original Grant Date	Number of Securities Underlying Unexercised Options (#) Exercisable	Number of Securities Underlying Unexercised Options (#) Unexercisable <sup>(1)</sup>	Option Exercise Price (\$)	Option Expiration Date	Number of Shares of Stock that have not Vested (#) <sup>(2)</sup>	Market Value of Shares of Stock that have not Vested (\$) <sup>(3)</sup>	Equity Incentive Plan Awards: Number of Unearned Shares that have not Vested (#) <sup>(4)</sup>	Equity Incentive Plan Awards: Market Value of Unearned Shares that have not Vested (\$) <sup>(3)</sup>
Gerald Volas	2/11/2015 7/08/2015 2/22/2016 2/19/2018 2/18/2019 2/17/2020	6,981 19,158  21,380 15,753 		27.13 27.10 26.30 74.50 58.08 118.58	2/11/2025 7/08/2025 2/22/2026 2/19/2028 2/18/2029 2/17/2030	39,976	7,358,782	40,494	7,454,136
Robert M. Buck	2/22/2016 2/19/2018 2/18/2019 2/17/2020		6,618 4,130 11,467 9,623	26.30 74.50 58.08 118.58	2/22/2026 2/19/2028 2/18/2029 2/17/2030	15,866	2,920,613	14,206	2,615,040
John S. Peterson	2/22/2016 2/19/2018 2/18/2019 2/17/2020		4,352 2,918 8,820 8,103	26.30 74.50 58.08 118.58	2/22/2026 2/19/2028 2/18/2029 2/17/2030	11,118	2,046,601	11,288	2,077,895
Steven P. Raia	2/22/2016 2/19/2018 2/18/2019 2/17/2020		3,138 1,848 5,547 4,659	26.30 74.50 58.08 118.58	2/22/2026 2/19/2028 2/18/2029 2/17/2030	6,708	1,234,809	6,868	1,264,261
Luis F. Machado						2,206	406,080		
Donald E. Walther						_	_	138	25,403

(1) Stock options granted in 2016 or before become exercisable or vest in equal annual installments of 20%, Stock Options granted thereafter become exercisable or vest in equal annual installments of 33%, in each case commencing in the year following the year of grant.

(2) Represents unvested restricted stock awards and restricted stock awards with performance conditions that have been achieved as of December 31, 2020

(3) Based on TopBuild's closing stock price of \$184.04 on December 31, 2020.

(4) The number and value of the shares of performance-vesting restricted stock that are expected to vest reported in the table reflect amounts based on target performance. The actual number of shares that will vest with respect to the performance-vesting shares of restricted stock granted in 2019 and 2020 is not yet determinable.

#### **Option Exercises and Stock Vested**

The following table provides additional information about stock option exercises and shares acquired upon the vesting of stock awards, including the value realized, during the year ended December 31, 2020, by the named executive officers

	Option Av	vards	Stock Awards			
Name	Number of Shares Acquired on Exercise (#)	Value Realized on Exercise (\$)	Number of Shares Acquired on Vesting (#)	Value Realized on Vesting (\$)		
Gerald Volas	69,126	5,719,429	76,714	9,400,068		
Robert Buck	33,446	2,466,090	31,981	3,916,317		
John S. Peterson	21,549	1,404,976	20,896	2,564,042		
Steven P. Raia	10,898	635,210	13,298	1,724,797		
Luis F. Machado	-	_	—	_		
Donald E. Walther	_	_	-	—		

#### Payments upon a Change of Control and/or Termination of Employment

In order to provide a vehicle to ensure retention of our executive officers, the Board of Directors adopted an Executive Severance and Change-in-Control Plan in February 2016, which was amended and restated on February 22, 2019, and into a Change in Control Severance Agreement in March of 2016, which was amended on February 22, 2019 (collectively, the "Original Severance Plan"). In connection with the retirement of Mr. Volas and the appointment of Mr. Buck as Chief Executive Officer, the Board consolidated, amended, and restated the Original Severance Plan, effective as of December 31, 2020, to incorporate the severance payable upon termination of the Chief Executive Officer (as so amended and restated, the "Severance Plan"). The Severance Plan provides severance benefits to certain executive officers, including each of our named executive officers, in the event their employment is terminated under certain conditions, as outlined below.

The treatment of outstanding awards upon the occurrence of a change in control, if any, is determined by the Compensation Committee at the time such awards are granted and set forth in the applicable award agreement, except to the extent covered by the Severance Plan. For purposes of the LTIP and the Severance Plan, the term "change in control" means the occurrence of any of the following events:

- any Person is or becomes the Beneficial Owner, directly or indirectly, of securities of the Company representing more than 40% of either the then-outstanding shares of common stock of the Company or the combined voting power of the Company's then-outstanding securities, excluding any Person who becomes such a Beneficial Owner in connection with a transaction described in paragraph (iii)(1) below;
- (ii) the following individuals cease for any reason to constitute a majority of the number of directors then serving: individuals who, on January 1, 2020, constitute the Board and any new director (other than a director whose initial assumption of office is in connection with an actual or threatened election contest, including but not limited to a consent solicitation, relating to the election of directors of the Company) whose appointment or election by the Board or nomination for election by the Company's stockholders was approved or recommended by a vote of at least two-thirds of the directors then in office who either were directors on January 1, 2020, or whose appointment, election, or nomination for election was previously so approved or recommended;
- (iii) there is consummated a merger or consolidation of the Company or any direct or indirect subsidiary of the Company with any other corporation, other than (1) a merger or consolidation which would result in the voting securities of the Company outstanding immediately prior to such merger or consolidation continuing to represent (either by remaining outstanding or by being converted into voting securities of the surviving entity or any parent thereof) at least 50% of the combined voting power of the securities of the Company or such surviving entity or any parent thereof outstanding immediately after such merger or consolidation effected to implement a recapitalization of the Company (or similar transaction) in which no Person is or becomes the Beneficial Owner, directly or indirectly, of securities of the Company

(not including in the securities Beneficially Owned by such Person any securities acquired directly from the Company or its affiliates) representing more than 40% of the combined voting power of the Company's then-outstanding securities; or

(iv) the stockholders of the Company approve a plan of complete liquidation or dissolution of the Company or there is consummated an agreement for the sale or disposition by the Company of all or substantially all of the Company's assets, other than a sale or disposition by the Company of all or substantially all of the Company's assets to an entity, at least 50% of the combined voting power of the voting securities of which are owned by stockholders of the Company in substantially the same proportions as their ownership of the Company immediately prior to such sale.

For purposes of the definition of Change in Control, the terms "Beneficial Owner" or "Beneficially Owned" have meanings set forth in Rule 13d-3 under the Exchange Act and "Person" has the meaning given in Section 3(a)(9) of the Exchange Act, as modified and used in Sections 13(d) and 14(d) thereof, except that such term does not include (i) the Company or any of its subsidiaries, (ii) a trustee or other fiduciary holding securities under an employee benefit plan of the Company or any of its affiliates, (iii) an underwriter temporarily holding securities pursuant to an offering of such securities or (iv) a corporation owned, directly or indirectly, by the shareholders of the Company in substantially the same proportions as their ownership of shares of the Company.

#### Severance Plan

In order to be covered under the Severance Plan, eligible executive officers must sign a non-compete, non-solicitation and confidentiality agreement and a release of all claims against the Company and its affiliates. Under the terms of the Severance Plan, each participant is entitled to severance payments and benefits in the event that he or she experiences a "qualifying termination" (i.e., termination without cause by the Company or for a good reason by the executive officer, each as defined in the Severance Plan).

If an eligible executive officer experiences a qualifying termination under the Severance Plan, the executive officer is entitled to an incentive payment that is based on the target amount established under the Company's annual incentive plan for the year in which the termination occurs. The payment is adjusted on a pro-rata basis according to the number of calendar days the eligible executive officer was an active employee during such plan year and is determined based on actual performance after the performance period ends. The eligible executive officer will also receive salary continuation payments in an amount equal to such multiple as identified in the Severance Plan multiplied by the executive officer's base salary and bonus at target. The salary continuation and incentive continuation, if applicable, would be paid in a lump sum or installments over the severance period and in accordance with the Company's standard payroll practice, subject to the requirements of Section 409A. The Company will also provide health and wellness benefits to the eligible named executive officer and his or her dependents for the period identified in the Severance Plan.

#### Executive Severance Compensation Table

The following table represents amounts payable to each named executive officer if he experiences a qualifying termination as of December 31, 2020, not in connection with a change in control.

Name	Severance Plan Multiple (#)	Salary in Year of Termination (\$) <sup>(1)</sup>	Value of Salary Continuation (\$)	Value of Bonus Continuation (\$)	Value of Pro rata Bonus (\$)	Value of Medical Plan Provided During Continuation Period (\$)	Total Company Severance Expenses (\$)
Gerald Volas	2	888,000	1,776,000	1,864,800	932,400	14,081	4,587,281
Robert M. Buck	1	585,000	585,000	438,750	438,750	12,556	1,475,056
John S. Peterson	1	500,000	500,000	350,000	350,000	21,794	1,221,794
Steven P. Raia	1	428,000	428,000	256,800	256,800	15,350	956,950
Luis F. Machado	1	390,000	390,000	234,000	234,000	17,989	875,989

(1) Represents the salary for the named executive officers if they terminated on December 31, 2020.

Unvested stock options vest pro-rata and must be exercised within three months of the termination date. Unvested performance shares vest pro-rata as of the termination date based on actual performance against target. Unvested restricted stock awards vest pro-rata as of the termination date based on the portion of the vesting period during which the executive officer was an active participant.

#### **Change in Control Severance**

In the event that an eligible executive officer experienced a qualifying termination as of December 31, 2020, and such termination occurred two months prior to, within twenty-four months following, a change in control, the following enhanced severance compensation applies under the Severance Plan.

#### Executive Change in Control Compensation Table

	Severance Plan Multiple	Salary in Year of Termination	Value of Salary Continuation	Value of Bonus Continuation	Value of Pro rata Bonus	Value of Medical Plan Provided During Continuation Period	Value of Unvested Stock Awards and Options	280G	Total Company Severance Expenses
Name	(#)	(\$) <sup>(1)</sup>	(\$)	(\$)	(\$)	(\$)	(\$) <sup>(2)</sup>	Adjustment	(\$)
Gerald Volas	3	888,000	2,664,000	2,797,200	932,400	21,121	20,782,063		27,196,784
Robert M. Buck	2	585,000	1,170,000	877,500	438,750	25,111	7,848,449		10,359,810
John S. Peterson	2	500,000	1,000,000	700,000	350,000	43,587	5,882,029	(87,844)	7,887,772
Steven P. Raia	2	428,000	856,000	513,600	256,800	30,700	3,637,489		5,294,589
Luis F. Machado	2	390,000	780,000	468,000	234,000	35,978	406,080		1,924,058

(1) Represents the salary for the named executive officers if they terminated on December 31, 2020.

(2) Calculated based on TopBuild's closing stock price of \$184.08 on December 31, 2020.

Following a termination without cause or for good reason two months prior to, within twenty-four months following, a change in control, unvested stock options become 100% vested; outstanding and unvested performance shares become 100% vested based on performance at target levels; and unvested restricted stock awards become 100% vested.

#### **CEO** Transition

Mr. Volas stepped down from his position as Chief Executive Officer of the Company, retired from the Board of Directors on December 31, 2020 (the "Succession Date"), and is not standing for election at the 2021 Annual Meeting. From the Succession Date to June 30, 2021, Mr. Volas is serving as a nonexecutive employee of the Company in the position of special advisor to the CEO on a part-time basis.

#### CEO Pay Ratio

As required by Section 953(b) of the Dodd-Frank Wall Street Reform and Consumer Protection Act, and Item 402(u) of Regulation S-K, we are providing the following information about the relationship of the annual total compensation of our employees and the annual total compensation of Mr. Gerald Volas, our Chief Executive Officer in 2020:

For 2020, our last completed fiscal year:

- the median of the annual total compensation of all of our employees, other than Mr. Volas, was \$77,504; and
- the annual total compensation of Mr. Volas, as reported in the Summary Compensation Table included elsewhere in this Proxy Statement, was \$5,506,201.

Based on this information, for 2020 the ratio of the annual total compensation of Mr. Volas, our CEO, to the median of the annual total compensation of all of our employees was 71 to 1.

As of December 31, 2020, our employee population consisted of approximately 10,540 individuals all of whom are located in the U.S. This population consisted of our full-time, part-time, or temporary employees, and seasonal workers.

For purposes of this disclosure, the date used to identify the Median Employee remains December 31, 2019, as there has not been a meaningful change in our employee population or employee compensation arrangements since that date which we reasonably believe would significantly affect the Pay Ratio disclosure. To identify the "median employee" from our employee population, we calculated the annual total compensation of all of our employees using the same components that are included for our CEO in the Summary Compensation Table included in this Proxy Statement. Additionally, because all our employees are located in the U.S., as is our CEO, we did not make any cost-of living adjustments in identifying the "median employee." After we identified our median employee, we combined all of the elements of such employee's compensation for 2020 in accordance with the requirements of Item 402(c)(2)(x) of Regulation S-K, resulting in annual total compensation of \$77,504. With respect to the annual total compensation of our Mr. Volas, we used the amount reported in the 2020 line of the "Total" column of our Summary Compensation Table included in this Proxy Statement.

#### EQUITY COMPENSATION PLAN INFORMATION

The following table provides information as of December 31, 2020, about our common stock that may be issued upon the exercise of options, warrants and rights granted to employees or directors under the LTIP.

	Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights	Weighted Average Exercise Price of Outstanding Options, Warrants and Rights	Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans
Plan Category	(#)	(\$)	(#)
Equity compensation plans approved by shareholders	239,655 <sup>(1)</sup>	68.86	2,131,622 <sup>(2)</sup>
Equity compensation plans not approved by shareholders	—	—	—
TOTAL	239,655	68.86	2,131,622

(1) Amount includes 239,655 shares issuable upon exercise of outstanding options.

(2) Amount represents the total number of securities remaining available for future issuance under the LTIP.

#### **OTHER MATTERS**

Except as discussed in this Proxy Statement, the Board does not know of any matters that are to be properly presented at the Annual Meeting other than those stated in the Notice of 2021 Annual Meeting of Shareholders and referred to in this Proxy Statement.

If other matters properly come before the Annual Meeting, it is the intention of the persons named in the proxy card to vote thereon in accordance with their best judgment. Moreover, the Board reserves the right to adjourn or postpone the Annual Meeting for failure to obtain a quorum, for legitimate scheduling purposes or based on other circumstances that, in the Board's belief, would cause such adjournments or postponements to be in the best interests of all of our shareholders.

#### ANNUAL REPORT

The Notice that you received in the mail contains instructions on how to access both the Company's 2020 Annual Report to Shareholders, which includes the Company's Annual Report on Form 10-K for its fiscal year ended December 31, 2020, and this Proxy Statement.

Upon request, the Company will provide a copy of its 2020 Annual Report to Shareholders, which includes the Company's Annual Report on Form 10-K for its fiscal year ended December 31, 2020. Upon payment of a reasonable fee, shareholders may also obtain a copy of the exhibits to our Annual Report on Form 10-K for our fiscal year ended December 31, 2020. All such requests should be directed to:

#### Mail: TopBuild Corp. Investor Relations 475 North Williamson Boulevard Daytona Beach, Florida 32114-7101

#### Phone: (386) 763-8801

#### SHAREHOLDER PROPOSALS FOR 2022 ANNUAL MEETING

#### Shareholder Proposals and Proxies

Shareholder proposals intended to be included in the Company's Proxy Statement and form of proxy for use in connection with the Company's 2022 Annual Shareholder Meeting must be received by the Corporate Secretary at the Company's principal executive offices at 475 North Williamson Boulevard, Daytona Beach, Florida 32114-7101, no later than November 24, 2021 (120 calendar days preceding the one-year anniversary of the date of this Proxy Statement), and must otherwise satisfy the procedures prescribed by Rule 14a-8 under the Exchange Act. We suggest that any such proposals be submitted by certified mail, return receipt requested.

Pursuant to Rule 14a-4 under the Exchange Act, shareholder proxies obtained by our Board in connection with our 2022 Annual Shareholder Meeting will confer on the proxies and attorneysinfact named therein discretionary authority to vote on any matters presented at such Annual Meeting which were not included in the Company's Proxy Statement in connection with such Annual Meeting, unless notice of the matter to be presented at the Annual Meeting is provided to the Company's Corporate Secretary before January 3, 2022, as provided in our Amended and Restated Bylaws.

#### **Director Nominations or Other Business**

Under our Amended and Restated Bylaws, for nominations or other business to be properly brought by a shareholder at our 2022 Annual Shareholder Meeting, the shareholder must have given written notice of such nomination(s) or business, either by personal delivery or by U.S. mail, postage prepaid, to the Corporate Secretary of the Company, at the Company's principal executive offices at 475 North Williamson Boulevard, Daytona Beach, Florida 32114-7101, not less than 120 days (or January 3, 2022) nor more than 150 days (or December 4, 2021) prior to the first anniversary of the Annual Meeting. Such notice must contain all of the information required by our Amended and Restated Bylaws, including, without limitation, all information that would be required in connection with nomination(s) under the SEC's proxy rules if such nomination were the subject of a proxy solicitation and the written consent of each nominee for election to our Board named therein to serve if elected. The chairman of the meeting may refuse to acknowledge any nomination(s) or other business not properly brought pursuant to the procedures described above.

If you have any questions, please contact our Investor Relations department by telephone at (386) 763 -8801.

#### EXPENSES OF SOLICITATION

The Company will bear the cost of the solicitation of proxies. In addition to mail and email, proxies may be solicited personally, via the Internet, by telephone, by facsimile, or by our employees without additional compensation. We will reimburse brokers and other persons holding shares of our common stock in their names, or in the names of nominees, for their expenses for forwarding proxy materials to principals and beneficial owners and obtaining their proxies.

#### APPENDIX - GENERAL INFORMATION ABOUT THE MEETING AND VOTING

- Q: Why is TopBuild distributing this Proxy Statement?
- A: The Board is soliciting your proxy to vote at the Annual Meeting (to be held on May 3, 2021) and at any postponements or adjournments of the Annual Meeting. This Proxy Statement summarizes information that is intended to assist you in making an informed vote on the proposals described in this Proxy Statement.
- Q: Why did I receive a Notice of Internet Availability of Proxy Materials rather than a full set of printed materials?
- A: We have elected to take advantage of the SEC rules that allow companies to furnish proxy materials to shareholders via the Internet. If you received a Notice by mail, you will not receive a printed copy of the proxy materials unless you specifically request one. The Notice instructs you on how to access and review this Proxy Statement and our 2020 Annual Report as well as how to vote via the Internet. If you received the Notice and would still like to receive a printed copy of our proxy materials, you should follow the instructions for requesting these materials included in the Notice. The request must be made on or before April 19, 2021, to ensure timely delivery.
- Q: Who is entitled to vote at the Annual Meeting?
- A: Only shareholders of record as of the close of business on the Record Date, March 4, 2021, are entitled to vote at the Annual Meeting. On that date, there were 33,068,079 shares of our common stock outstanding and entitled to vote.
- Q: How many shares must be present to conduct the Annual Meeting?
- A: We must have a "quorum" present attending virtually or by proxy to hold the Annual Meeting. A quorum is achieved through the presence at the Annual Meeting, attending virtually or by proxy, of the holders of a majority of the total voting power of all outstanding common stock of the Company entitled to vote at the Annual Meeting. Abstentions and broker non-votes (defined below) will be counted for the purpose of determining the existence of a quorum.
- Q: What am I voting on?
- A: Three (3) proposals are scheduled for a vote at the Annual Meeting:
  - □ Election of the Company's Board of Directors;

□ Ratification of the appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2021; and

□ Approval, on an advisory basis, of the compensation of the Company's named executive officers.

As of the date of this Proxy Statement, our Board does not know of any other business to be presented at the Annual Meeting.

- Q: How does the Board recommend that I vote?
- A: The Board's recommendation for each proposal is set forth in this Proxy Statement together with the description of each proposal. In summary, the Board recommends a vote:

FOR the election of each of the director nominees listed in this Proxy Statement as Directors;
 FOR the ratification of the appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2021; and
 FOR the approval, on an advisory basis, of the compensation of the Company's named executive officers.

- Q: How do I vote before the Annual Meeting?
- A: You may vote your shares before the Annual Meeting (1) by telephone, (2) via the Internet, or (3) by completing and mailing a proxy card if you received your proxy materials by mail. If you vote by telephone or via the Internet, you do

not need to return your proxy card or voting instruction form. With respect to the election of directors, you may vote "FOR" all of the nominees to the Board, you may vote against any nominee you specify, you may vote against all of the nominees as a group or abstain from voting. For all other proposals described in this Proxy Statement, you may vote "FOR" or "AGAINST" or abstain from voting.

- Q: May I vote at the Annual Meeting?
- A: Yes, you may vote your shares at the Annual Meeting if you attend virtually. Even if you plan to attend the Annual Meeting, we recommend that you also submit your proxy or voting instructions as described above, or as directed by your broker if you hold your shares through a broker, so that your vote will be counted if you later decide not to attend the Annual Meeting.
- Q: What is the difference between holding shares as a shareholder of record and as a beneficial owner?
- A: If your shares are registered in your name on the Company's books and records or with our transfer agent, Computershare, you are the "shareholder of record" of those shares, and this Notice of Annual Meeting and Proxy Statement and any accompanying documents have been provided directly to you. In contrast, if you purchased your shares through a brokerage or other financial intermediary will be the "shareholder of record" of those shares. Generally, when this occurs, the brokerage or other financial intermediary will automatically put your shares into "Street Name," which means that the brokerage or other financial intermediary will hold your shares in its name or another nominee's name and not in your name, but will keep records showing you as the real or "beneficial owner." If you hold shares beneficially in Street Name, this Notice of Annual Meeting and Proxy Statement and any accompanying documents will have been forwarded to you by your broker, bank or other holder of record.
- Q: How do I vote if my bank or broker holds my shares in "Street Name"?
- A: If you hold shares beneficially, you may vote by submitting the voting instruction form you received from your broker. Telephone and Internet voting may also be available – please refer to the voting instruction card provided by your broker. If you hold your shares in Street Name and wish to vote at the Annual Meeting, you must obtain a legal proxy from the brokerage or other financial intermediary that holds your shares giving you the right to vote the shares virtually at the Annual Meeting.
- Q: How many votes do I have?
- A: Each share of common stock that you own as of the close of business on the Record Date (March 2, 2020) entitles you to one (1) vote on each matter to be voted upon at the Annual Meeting.
- Q: May I change my vote?
- A: Yes, you may change your vote or revoke your proxy at any time before the vote at the Annual Meeting. You may change your vote prior to the Annual Meeting by executing a valid proxy card bearing a later date and delivering it to us prior to the Annual Meeting at TopBuild Corp., Attention: Corporate Secretary, 475 North Williamson Boulevard, Daytona Beach, Florida 32114-7101. Submitting a proxy card will revoke votes you may have made with a previous proxy card. You may withdraw your vote at the Annual Meeting and vote by submitting your vote on the meeting website. You may also revoke your vote without voting by sending written notice of revocation by April 24, 2021, to the Corporate Secretary at the above address. Attendance at the virtual meeting will not by itself revoke a previously granted proxy.

If you hold your shares in Street Name and wish to change your vote, you must follow the directions provided by your brokerage or other financial intermediary.

A:

- Q: How are my shares voted if I submit a proxy card but do not specify how I want to vote?
- A: If you submit a properly executed proxy card but do not specify how you want to vote, your shares will be voted "FOR" the election of each of the director nominees; "FOR" the ratification of the appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2021; and "FOR" approval, on an advisory basis, of the compensation of the Company's named executive officers.

If other business is properly brought before the Annual Meeting, the persons named on the proxy card will vote on such other matters in their discretion.

If you hold your shares in Street Name, see the question below "Will my shares be voted if I don't provide instructions to my broker?"

Q: How many votes are needed to approve each of the proposals?

Proposal	Vote Required	Broker Discretionary Voting Allowed
Election of Directors	Majority of votes cast	No
Ratification of Appointment of PricewaterhouseCoopers LLP	Majority of votes cast	Yes
Approval, on an Advisory Basis, of the Compensation of the Company's Named Executive Officers	Majority of votes cast	No

Election of Directors. A director must receive more votes cast in favor of such director's election than cast against such director's election. Abstentions and broker non-votes will not be counted as votes cast for or against a director and will not affect the outcome of the vote.

Ratification of the Appointment of PricewaterhouseCoopers LLP. The affirmative vote of the holders of a majority of the votes cast is required for approval of this proposal. Abstentions and broker non-votes will not be counted as votes cast for or against this proposal and will not affect the outcome of the vote. Broker discretionary votes are permitted.

Approval, on an Advisory Basis, of the Compensation of the Company's Named Executive Officers. The affirmative vote of the holders of a majority of the votes cast is required for approval of this proposal. Abstentions and broker non-votes will not be counted as votes cast for or against this proposal and will not affect the outcome of the vote.

- Q: What is the effect of an abstention?
- A: The shares of a shareholder who abstains from voting on a matter will be counted for purposes of determining whether a quorum is present at the meeting so long as the shareholder is virtually present or represented by proxy. An abstention from voting on a matter by a shareholder virtually present or represented by proxy at the meeting has no effect on the election of directors, or against the proposals to ratify the appointment of PwC or to approve, on an advisory basis, of the compensation of our named executive officers.
- Q: Will my shares be voted if I don't provide instructions to my broker?
- A: If you are the beneficial owner of shares held in "Street Name" by a broker, you must instruct your broker how to vote your shares. If you do not provide voting instructions at least ten (10) days prior to the Annual Meeting date, your broker will be entitled to vote the shares with respect to "routine" items but will not be permitted to vote the shares with respect to "non-routine" items (we refer to the latter case as a broker non-vote). In the case of a broker non-vote, your broker can register your shares as being present at the Annual Meeting for purposes of determining the presence of a quorum, but will not be able to vote on those matters for which specific authorization is required under the rules of the NYSE.

Under NYSE rules, only the proposal to ratify the appointment of PwC as our independent registered public accounting firm for the fiscal year ending December 31, 2021 is a "routine" matter, on which your broker will be allowed to vote without specific voting instructions.

Your vote is important, and we strongly encourage you to vote your shares by following the instructions provided on the Notice, the proxy card or the voting instruction form provided by your broker. Please vote promptly.

- Q: Who will count the votes?
- A: Votes will be counted by representatives of Broadridge Financial Solutions, Inc.
- Q: Do shareholders have any appraisal or dissenters' rights on the matters to be voted on at the Annual Meeting?
- A: No, shareholders of the Company will not have rights of appraisal or similar dissenters' rights with respect to any of the matters identified in this Proxy Statement to be acted upon at the Annual Meeting.
- Q: What do I need for admission to the Annual Meeting?
- A: Attendance at the Annual Meeting or any adjournment or postponement thereof will be limited to record and beneficial holders of our common stock as of the Record Date, individuals holding a valid proxy from a record holder, and other persons authorized by the Company. If you are a shareholder of record, your name will be verified against the list of shareholders of record prior to your admittance to the virtual Annual Meeting or any adjournment or postponement thereof. You should be prepared to submit the control number on our proxy card for admission. If you hold your shares in Street Name, you will need to provide proof of beneficial ownership on the Record Date, such as a brokerage account statement showing that you owned shares of our common stock as of the Record Date, a copy of a voting instruction form provided by your broker, bank or other nominee, or other similar evidence of ownership as of the Record Date, as well as your control number, for admission. If you do not provide a control number or comply with the other procedures described above upon request, you may not be admitted to the virtual Annual Meeting or any adjournment or postponement thereof.
- Q: Who pays for the Company's solicitation of proxies?
- A: The Company bears the cost of the solicitation of proxies. In addition to mail and email, proxies may be solicited personally, via the Internet, by telephone, by facsimile, or by our employees without additional compensation. We will reimburse brokers and other persons holding shares of our common stock in their names, or in the names of nominees, for their expenses (in accordance with the fee schedule approved by the NYSE) for forwarding proxy materials to principals and beneficial owners and obtaining their proxies. We may engage the services of a professional proxy solicitation firm to aid in the solicitation of proxies from certain brokers, bank nominees, and other institutional owners. Our costs for such services, if retained, will not be significant.
- Q: How can I find out the results of the voting at the Annual Meeting?
- A: We will announce the results of the voting at the Annual Meeting promptly once they are available and will report final results in a Current Report on Form 8-K filed with the SEC on or prior to the fourth business day immediately following the Annual Meeting.
- Q: What is "householding" and how does it work?
- A: SEC rules permit us to deliver only one (1) copy of our annual report and this Proxy Statement or the Notice to multiple shareholders who share the same address and have the same last name, unless we received contrary instructions from a shareholder. This delivery method, called "householding," reduces our printing and mailing costs. Shareholders who participate in householding and who request to receive printed proxy materials will continue to receive separate proxy cards.

We will deliver promptly upon written or oral request a separate copy of our annual report and Proxy Statement or Notice to any shareholder who received these materials at a shared address. To receive a separate copy of the 2020 Annual Report or this Proxy Statement, or if you wish to receive separate copies of future annual reports and/or Proxy Statements, please contact our Investor Relations department by telephone at (386) 763-8801 or in writing at 475 North Williamson Boulevard, Daytona Beach, Florida 32114-7101.

If you and other shareholders of record with whom you share an address currently receive multiple copies of annual reports and/or Proxy Statements, or if you hold stock in more than one account and, in either case, you wish to receive only a single copy of the annual report or Proxy Statement for your household, please contact our transfer agent, Computershare, at (866) 230-0666.

If you are a beneficial owner, you can request additional copies of the annual report and Proxy Statement or you may request householding information from your bank, broker or nominee.

#### IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE ANNUAL MEETING OF SHAREHOLDERS TO BE HELD ON MAY 3, 2021

# This Proxy Statement and our Annual Report on Form 10 -K for our fiscal year ended December 31, 2020 are available to you on the Internet at <u>www.proxyvote.com</u>.

To view this material, you will need your control number from your proxy card.

The Annual Meeting (for shareholders as of the March 4, 2021, record date) will be held virtually on May 3, 2021, at 10:00 AM Eastern Time.

For directions on how to attend the virtual Annual Meeting, please call Investor Relations at (386) 763-8801. Shareholders will vote at the virtual Annual Meeting on whether to:

- 1. elect Alec C. Covington, Robert Buck, Carl T. Camden, Joseph S. Cantie, Tina M. Donikowski, Mark A. Petrarca and Nancy M. Taylor as Directors;
- 2. ratify the Company's appointment of PricewaterhouseCoopers LLP to serve as the Company's independent registered public accounting firm for the Company's fiscal year ending December 31, 2021; and
- 3. approve, on an advisory basis, the compensation of our named executive officers as described in the Proxy Statement.

The Board of Directors recommends that you vote 'FOR" the election of each of the director nominees; 'FOR" the ratification of the appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2021; and "FOR" the approval, on an advisory basis, of the compensation of the Company's named executive officers.

March 24, 2021



### ADMISSION TO THE 2021 ANNUAL MEETING

You will need a proxy card (or other proof of stock ownership) for admission to the virtual Annual Meeting of Shareholders at www.virtualshareholdermeeting.com/BLD2021 on May 3, 2021. If you plan to attend the virtual Annual Meeting, please be sure to request an admittance card by:

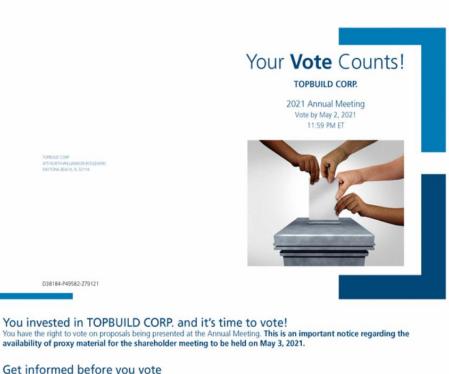
- marking the appropriate box on the proxy card and mailing the card using the enclosed envelope if you requested to receive printed proxy materials;
- submitting the control number listed on your proxy card at the virtual Annual Meeting;
- indicating your desire to attend the meeting through our Internet voting procedure; or
- calling our Investor Relations department at (386) 763 -8801.

A proxy card will be mailed to you if:

- your TopBuild shares are registered in your name; or
- your TopBuild shares are held in the name of a broker or other nominee and you provide written evidence of your stock ownership as of the March 4, 2021 record date, such as a brokerage statement or letter from your broker.

Your proxy card will serve as verification of your ownership.





Get informed before you vote View the Notice and Proxy Statement and Annual Report online OR you can receive a free paper copy of voting material(s) by requesting prior to April 19, 2021. If you would like to request a copy of the voting material(s), you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line.



# Vote at www.ProxyVote.com

## THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

1. Electi	ms	Board Recommend
	on of Directors	
Nom	inees:	
1a. Alec	C. Covington	O For
1b. Robe	t Buck	S For
1c. Carl	. Camden	For
1d. Josep	h S. Cantie	S For
1e. Tina l	VI. Donikowski	For
If. Mark	A. Petrarca	O For
1g. Nanc	/ M. Taylor	For
	ify the Company's appointment of PricewaterhouseCoopers LLP to serve as the Company's independent registered caccounting firm for the Company's fiscal year ending December 31, 2021; and	• For
3. To ap	prove, on an advisory basis, the compensation of the Company's named executive officers.	For
NOTE: In Annual M	their discretion, the Proxies are authorized to vote upon such other business as may properly come before the eeting and any adjournments or postponements thereof.	
THIS IS M proxy m	IOT A PROXY CARD. To vote the shares on a proxy card, you must request that a paper copy of the sterials be mailed to you by following the instructions in this notice.	

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Sign up for E-delivery".

D38185-P49582-Z79121



TOPBULD CORP 475 NORTH WELIAADON BOLESIARD DRITTONA BEACH, R. 32114

# VOTE BY INTERNET Sefore The Meeting - Go to www.proxyvote.com

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 p.m. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

#### During The Meeting - Go to www.virtualshareholdermeeting.com/BLD2021

You may attend the meeting via the Internet and vote during the meeting. Have the information that is printed in the box marked by the arrow available and follow the instructions.

VOTE BY PHONE - 1-800-690-6903 Use any touch-tone telephone to transmit your voting instructions up until 11:59 pm. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you call and then follow the instructions.

VOTE BY MAIL. Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

		THIS PROXY CA	RD IS V	ALID ONL	Y WHEN SIGNED AND DATED.	ND RETU	RN THIS PC	RTION
PBU	JILD CORP.							
	e Board of Directors recommends you lowing:	vote FOR the						
1.	Election of Directors	Ear	Analact	Abstain				
	Nominees:	Fur	Against	Austain				
	1a. Alec C. Covington	0	D	D	The Board of Directors recommends you vote FO proposals 2 and 3.	R Fo	Against	Absta
	1b. Robert Buck	0	0	O	<ol> <li>To ratify the Company's appointment of Pricewaterhous Coopers LLP to serve as the Company's independent</li> </ol>	it –	0	C
	1c. Carl T. Camden	0	0	0	registered public accounting firm for the Company's fisc year ending December 31, 2021; and	ы		
	1d. Joseph 5. Cantie	0	0	0	<ol> <li>To approve, on an advisory basis, the compensation the Company's named executive officers.</li> </ol>	f O	0	C
	1e. Tina M. Donikovski	0	0	O	NOTE: In their discretion, the Proxies are authorized to vo	e		
	1f. Mark A. Petrarca	D	0	D	upon such other business as may properly come before th Annual Meeting and any adjournments or postponemen thereof. This proxy, when properly executed, will be voted	e Is n		
	1g. Nancy M. Taylor	0	0	0	upon such other business as may properly come before tr Annual Meeting and any adjournments or postponemen thereof. This proav, when properly executed, will be voted the manner directed herein by the undersigned shareholder. no direction is made, this proav will be voted FOR the election of the nominees for Director named in Proposal 1 in this pro card, and FOR Proposals 2 and 3 in this prov card.	lf n ¥		
New	and also available to unite a state of a literature and	wann William sinning as	Margaret .	ever der od	ministrator, or other fiduciary, please give full title as such. Joi			
own	ners should each sign personally. All holders r	nust sign. If a corporation	n or partn	ership, plea	e sign in full corporate or partnership name by authorized offici	r.		
						1		
_	nature [PLEASE SIGN WITHIN BOX]	Date			Signature (Joint Owners) Date	-		

Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting: The Notice and Proxy Statement and Annual Report are available at www.proxyvote.com.

	D38175-P49582-Z791
	PROXY TOPBUILD CORP.
	THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS
and hereby authorizes the of TopBuild Corp. held of	points Luis F. Machado and Robert Buck as Proxies, each with the power to appoint his or her substitut in to represent and to vote, as designated on the reverse side, all the shares of the Common Store ecord by the undersigned on March 4, 2021 at the Annual Meeting of Shareholders to be held or imment or postponements thereof.
DULY EXECUTED AND "FOR" THE ELECTION O PROPOSALS 2 AND 3	his proxy, when properly executed and returned, will be voted as directed herein. IF THIS PROXY TURNED, AND NO VOTING DIRECTIONS ARE GIVEN HEREIN, SUCH SHARES WILL BE VOTE THE NOMINEES FOR DIRECTOR NAMED IN PROPOSAL 1 IN THIS PROXY CARD, AND "FOR THIS PROXY CARD. The undersigned hereby acknowledges receipt of notice of, and the pro- I Annual Meeting of Shareholders.
	Continued and to be signed on reverse side