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**UNITED STATES  
SECURITIES AND EXCHANGE  
COMMISSION  
WASHINGTON, D.C. 20549**

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**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended **September 30, 2020**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: **001-36870**

**TopBuild Corp.**

(Exact name of Registrant as Specified in its Charter)

**Delaware**  
(State or Other Jurisdiction of Incorporation or  
Organization)

**47-3096382**  
(I.R.S. Employer  
Identification No.)

**475 North Williamson Boulevard**  
**Daytona Beach, Florida**  
(Address of Principal Executive Offices)

**32114**  
(Zip Code)

**(386) 304-2200**  
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, par value \$0.01 per share	BLD	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

The registrant had outstanding 33,024,441 shares of Common Stock, par value \$0.01 per share as of October 30, 2020.

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## GLOSSARY

We use acronyms, abbreviations, and other defined terms throughout this quarterly report on Form 10-Q, which are defined in the glossary below:

<b>Term</b>	<b>Definition</b>
2015 LTIP	2015 Long-Term Incentive program authorizes the Board to grant stock options, stock appreciation rights, restricted shares, restricted share units, performance awards, and dividend equivalents
2017 Repurchase Program	\$200 million share repurchase program authorized by the Board on February 24, 2017
2018 ASR Agreement	\$50 million accelerated share repurchase agreement with JPMorgan Chase Bank, N.A.
2019 Repurchase Program	\$200 million share repurchase program authorized by the Board on February 22, 2019
2019 ASR Agreement	\$50 million accelerated share repurchase agreement with Bank of America, N.A.
Amended Credit Agreement	Senior secured credit agreement and related security and pledge agreement dated March 20, 2020
Annual Report	Annual report filed with the SEC on Form 10-K pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
ASC	Accounting Standards Codification
ASU	Accounting Standards Update
Board	Board of Directors of TopBuild
BoFA	Bank of America, N.A.
Cooper	Cooper Glass Company, LLC
Current Report	Current report filed with the SEC on Form 8-K pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
EBITDA	Earnings before interest, taxes, depreciation, and amortization
EcoFoam	Bella Insulations Inc., DBA EcoFoam/Insulations
Exchange Act	The Securities Exchange Act of 1934, as amended
FASB	Financial Accounting Standards Board
GAAP	Generally accepted accounting principles in the United States of America
Garland	Garland Insulating
Hunter	Hunter Insulation
IBR	Incremental borrowing rate, as defined in ASC 842
Lenders	Bank of America, N.A., together with the other lenders party to the "Amended Credit Agreement"
LIBOR	London interbank offered rate
Net Leverage Ratio	As defined in the "Amended Credit Agreement," the ratio of outstanding indebtedness, less up to \$100 million of unrestricted cash, to EBITDA
NYSE	New York Stock Exchange
Original Credit Agreement	Senior secured credit agreement and related security and pledge agreement dated May 5, 2017, as amended March 28, 2018
Quarterly Report	Quarterly report filed with the SEC on Form 10-Q pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Revolving Facility	Senior secured revolving credit facilities available under the Amended Credit Agreement, of \$450 million with applicable sublimits for letters of credit and swingline loans.
ROU	Right of use (asset), as defined in ASC 842
RSA	Restricted stock award
Santa Rosa	Santa Rosa Insulation and Fireproofing, LLC
SEC	United States Securities and Exchange Commission
Secured Leverage Ratio	As defined in the "Amended Credit Agreement," the ratio of outstanding indebtedness, including letters of credit, to EBITDA
Senior Notes	TopBuild's 5.625% senior unsecured notes due on May 1, 2026
TopBuild	TopBuild Corp. and its wholly-owned consolidated domestic subsidiaries. Also, the "Company," "we," "us," and "our"
Viking	Viking Insulation Co.

**PART I – FINANCIAL INFORMATION**

**Item 1. FINANCIAL STATEMENTS**

**TOPBUILD CORP.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)**  
(In thousands except share data)

	As of	
	September 30, 2020	December 31, 2019
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 315,338	\$ 184,807
Receivables, net of an allowance for credit losses of \$8,122 at September 30, 2020, and allowance for doubtful accounts of \$4,854 at December 31, 2019	436,548	428,844
Inventories, net	142,517	149,078
Prepaid expenses and other current assets	32,101	17,098
Total current assets	926,504	779,827
Right of use assets	81,692	87,134
Property and equipment, net	172,099	178,080
Goodwill	1,379,721	1,367,918
Other intangible assets, net	172,390	181,122
Deferred tax assets, net	4,397	4,259
Other assets	10,998	5,623
Total assets	\$ 2,747,801	\$ 2,603,963
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 311,696	\$ 307,970
Current portion of long-term debt	23,247	34,272
Accrued liabilities	117,456	98,418
Short-term lease liabilities	32,747	36,094
Total current liabilities	485,146	476,754
Long-term debt	688,870	697,955
Deferred tax liabilities, net	173,597	175,263
Long-term portion of insurance reserves	49,927	45,605
Long-term lease liabilities	52,672	54,010
Other liabilities	15,995	1,487
Total liabilities	1,466,207	1,451,074
Commitments and contingencies		
Equity:		
Preferred stock, \$0.01 par value: 10,000,000 shares authorized; 0 shares issued and outstanding at September 30, 2020 and December 31, 2019	—	—
Common stock, \$0.01 par value: 250,000,000 shares authorized; 39,030,810 shares issued and 33,053,795 outstanding at September 30, 2020, and 38,884,530 shares issued and 33,489,769 outstanding at December 31, 2019	389	388
Treasury stock, 5,977,015 shares at September 30, 2020, and 5,394,761 shares at December 31, 2019, at cost	(380,667)	(330,018)
Additional paid-in capital	855,972	849,657
Retained earnings	805,900	632,862
Total equity	1,281,594	1,152,889
Total liabilities and equity	\$ 2,747,801	\$ 2,603,963

See notes to our unaudited condensed consolidated financial statements.

**TOPBUILD CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)**  
(In thousands except share and per common share data)

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
Net sales	\$ 697,223	\$ 682,330	\$ 1,996,551	\$ 1,961,771
Cost of sales	498,895	502,999	1,448,210	1,451,822
Gross profit	198,328	179,331	548,341	509,949
Selling, general, and administrative expense	96,805	98,886	296,372	296,846
Operating profit	101,523	80,445	251,969	213,103
Other income (expense), net:				
Interest expense	(7,692)	(9,507)	(24,711)	(28,740)
Loss on extinguishment of debt	—	—	(233)	—
Other, net	86	653	648	1,512
Other expense, net	(7,606)	(8,854)	(24,296)	(27,228)
Income before income taxes	93,917	71,591	227,673	185,875
Income tax expense	(23,921)	(16,615)	(51,407)	(40,864)
Net income	\$ 69,996	\$ 54,976	\$ 176,266	\$ 145,011
<b>Net income per common share:</b>				
Basic	\$ 2.13	\$ 1.63	\$ 5.35	\$ 4.27
Diluted	\$ 2.11	\$ 1.60	\$ 5.29	\$ 4.20
<b>Weighted average shares outstanding:</b>				
Basic	32,847,652	33,790,857	32,960,969	33,977,464
Diluted	33,210,545	34,367,902	33,337,259	34,541,635

See notes to our unaudited condensed consolidated financial statements

**TOPBUILD CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)**  
(In thousands)

	Nine Months Ended September 30,	
	2020	2019
<b>Cash Flows Provided by (Used in) Operating Activities:</b>		
Net income	\$ 176,266	\$ 145,011
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	47,527	39,005
Share-based compensation	12,159	11,411
Loss on extinguishment of debt	233	—
Loss on sale or abandonment of property and equipment	290	885
Amortization of debt issuance costs	1,103	1,169
Provision for bad debt expense	5,625	5,697
Loss from inventory obsolescence	1,908	1,794
Deferred income taxes, net	(709)	(381)
Change in certain assets and liabilities		
Receivables, net	(13,645)	(51,585)
Inventories, net	4,759	20,637
Prepaid expenses and other current assets	(14,989)	10,003
Accounts payable	2,152	(12,529)
Accrued liabilities	33,436	10,758
Payment of contingent consideration	(413)	—
Other, net	21	904
Net cash provided by operating activities	<u>255,723</u>	<u>182,779</u>
<b>Cash Flows Provided by (Used in) Investing Activities:</b>		
Purchases of property and equipment	(27,206)	(34,100)
Acquisition of businesses	(21,450)	(6,452)
Proceeds from sale of property and equipment	2,332	2,239
Other, net	—	25
Net cash used in investing activities	<u>(46,324)</u>	<u>(38,288)</u>
<b>Cash Flows Provided by (Used in) Financing Activities:</b>		
Proceeds from issuance of long-term debt	300,000	9,998
Repayment of long-term debt	(319,168)	(19,424)
Payment of debt issuance costs	(2,280)	—
Taxes withheld and paid on employees' equity awards	(14,781)	(11,135)
Exercise of stock options	1,438	—
Repurchase of shares of common stock	(43,149)	(52,177)
Payment of contingent consideration	(928)	(1,091)
Net cash used in financing activities	<u>(78,868)</u>	<u>(73,829)</u>
<b>Cash and Cash Equivalents</b>		
Increase for the period	130,531	70,662
Beginning of period	184,807	100,929
End of period	<u>\$ 315,338</u>	<u>\$ 171,591</u>
Supplemental disclosure of noncash activities:		
Leased assets obtained in exchange for new operating lease liabilities	\$ 27,098	\$ 120,726
Accruals for property and equipment	278	102

See notes to our unaudited condensed consolidated financial statements.

**TOPBUILD CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (Unaudited)**  
(In thousands except share data)

	Common Stock (\$0.01 par value)	Treasury Stock at cost	Additional Paid-in Capital	Retained Earnings	Equity
<b>Balance at December 31, 2018</b>	\$ 387	\$ (216,607)	\$ 846,451	\$ 441,867	\$ 1,072,098
Net income	—	—	—	37,983	37,983
Share-based compensation	—	—	2,972	—	2,972
Issuance of 112,270 restricted share awards under long-term equity incentive plan	1	—	(1)	—	—
Repurchase of 176,327 shares pursuant to the settlement of the 2018 ASR Agreement	—	(10,000)	10,000	—	—
Repurchase of 72,791 shares	—	(4,622)	—	—	(4,622)
105,615 shares withheld to pay taxes on employees' equity awards	—	—	(5,578)	—	(5,578)
<b>Balance at March 31, 2019</b>	\$ 388	\$ (231,229)	\$ 853,844	\$ 479,850	\$ 1,102,853
Net income	—	—	—	52,051	52,051
Share-based compensation	—	—	4,513	—	4,513
Repurchase of 196,885 shares	—	(14,878)	—	—	(14,878)
54,811 shares withheld to pay taxes on employees' equity awards	—	—	(2,893)	—	(2,893)
<b>Balance at June 30, 2019</b>	\$ 388	\$ (246,107)	\$ 855,464	\$ 531,901	\$ 1,141,646
Net income	—	—	—	54,976	54,976
Share-based compensation	—	—	3,926	—	3,926
Repurchase of 364,074 shares	—	(32,677)	—	—	(32,677)
43,037 shares withheld to pay taxes on employees' equity awards	—	—	(2,664)	—	(2,664)
<b>Balance at September 30, 2019</b>	\$ 388	\$ (278,784)	\$ 856,726	\$ 586,877	\$ 1,165,207
<b>Balance at December 31, 2019</b>	\$ 388	\$ (330,018)	\$ 849,657	\$ 632,862	\$ 1,152,889
Net income	—	—	—	50,771	50,771
Share-based compensation	—	—	3,908	—	3,908
Cumulative-effect of accounting change	—	—	—	(3,225)	(3,225)
Issuance of 63,780 restricted share awards under long-term equity incentive plan	1	—	(1)	—	—
Repurchase of 73,455 shares pursuant to the settlement of the 2019 ASR Agreement	—	(7,500)	7,500	—	—
Repurchase of 188,100 shares	—	(14,127)	—	—	(14,127)
97,144 shares withheld to pay taxes on employees' equity awards	—	—	(10,399)	—	(10,399)
<b>Balance at March 31, 2020</b>	\$ 389	\$ (351,645)	\$ 850,665	\$ 680,408	\$ 1,179,817
Net income	—	—	—	55,496	55,496
Share-based compensation	—	—	5,130	—	5,130
Repurchase of 262,889 shares	—	(20,025)	—	—	(20,025)
38,379 shares withheld to pay taxes on employees' equity awards	—	—	(2,766)	—	(2,766)
<b>Balance at June 30, 2020</b>	\$ 389	\$ (371,670)	\$ 853,029	\$ 735,904	\$ 1,217,652
Net income	—	—	—	69,996	69,996
Share-based compensation	—	—	3,121	—	3,121
Repurchase of 57,810 shares	—	(8,997)	—	—	(8,997)
6,402 shares withheld to pay taxes on employees' equity awards	—	—	(1,616)	—	(1,616)
19,242 shares issued upon exercise of stock options	—	—	1,438	—	1,438
<b>Balance at September 30, 2020</b>	\$ 389	\$ (380,667)	\$ 855,972	\$ 805,900	\$ 1,281,594

See notes to our unaudited condensed consolidated financial statements.

**TOPBUILD CORP.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

**1. BASIS OF PRESENTATION**

TopBuild was formed on June 30, 2015, and is listed on the NYSE under the ticker symbol “BLD.” We report our business in two segments: Installation and Distribution. Our Installation segment primarily installs insulation and other building products. Our Distribution segment primarily sells and distributes insulation and other building products. Our segments are based on our operating units, for which financial information is regularly evaluated by our chief operating decision maker.

In our opinion, the accompanying unaudited condensed consolidated financial statements contain all adjustments, of a normal recurring nature, necessary to state fairly our financial position as of September 30, 2020, our results of operations for the three and nine months ended September 30, 2020 and 2019 and cash flows for the nine months ended September 30, 2020 and 2019. The condensed consolidated balance sheet at December 31, 2019, was derived from our audited financial statements, but does not include all disclosures required by GAAP.

These condensed consolidated financial statements and related notes should be read in conjunction with the audited Consolidated Financial Statements included in the Company’s Annual Report for the year ended December 31, 2019, as filed with the SEC on February 25, 2020.

**2. ACCOUNTING POLICIES**

**Financial Statement Presentation.** Our condensed consolidated financial statements have been developed in conformity with GAAP, which requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Actual results could differ materially from these estimates. All intercompany transactions between TopBuild entities have been eliminated.

**Recently Adopted Accounting Pronouncements**

**Credit Losses**

In June 2016, the FASB issued ASU 2016-13, “Financial Instruments – Credit Losses (Topic 326), *Measurement of Credit Losses on Financial Instruments*,” which replaces the current incurred loss methodology with an expected loss methodology, referred to as the current expected credit loss (CECL) methodology. We adopted Topic 326 on January 1, 2020, using the modified retrospective method, which resulted in a \$3.2 million cumulative-effect adjustment recorded through retained earnings at the beginning of 2020.

We measure the expected credit losses on accounts receivable by segment, using historical loss rate information adjusted for current conditions, with changes in the allowance recorded as a provision for (or reversal of) credit loss expense. Expected losses are charged against the allowance when management believes a receivable is uncollectible. Receivables, net are presented net of certain allowances, including allowance for credit losses.

**Goodwill Impairment**

In January 2017, the FASB issued ASU 2017-04, “Intangibles – Goodwill and Other (Topic 350), *Simplifying the Test for Goodwill Impairment*.” The new standard simplifies the subsequent measurement of goodwill by eliminating the second step of the goodwill impairment test. This update was effective for us beginning January 1, 2020, and did not have a material impact on our financial position and results of operations.



**TOPBUILD CORP.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

**Fair Value**

In August 2018, the FASB issued ASU 2018-13, “Fair Value Measurement (Topic 820), *Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement*.” The new standard modifies the disclosure requirements on fair value measurements in Topic 820, Fair Value Measurement, including adjustments to Level 3 fair value measurement disclosures as well as the removal of disclosures around Level 1 and Level 2 transfers. This update was effective for us beginning January 1, 2020, and did not have a material impact on our financial position and results of operations.

**Recently Issued Accounting Pronouncements Not Yet Adopted**

In December 2019, the FASB issued ASU 2019-12, “Income Taxes (Topic 740), *Simplifying the Accounting for Income Taxes*” This standard simplifies the accounting for income taxes by removing certain exceptions to the general principles included in current guidance, as well as improving consistent application of and simplifying GAAP for other areas by clarifying and amending existing guidance. This update is effective for us beginning January 1, 2021, with early adoption permitted. We plan to adopt this standard on January 1, 2021 and we do not anticipate that the adoption will have a material impact on our financial position and results of operations.

**3. REVENUE RECOGNITION**

Revenue is disaggregated between our Installation and Distribution segments and furtherbased on market and product, as we believe this best depicts how the nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factors. The following tables present our revenues disaggregated by market (in thousands):

	<b>Three Months Ended September 30,</b>							
	<b>2020</b>				<b>2019</b>			
	<b>Installation</b>	<b>Distribution</b>	<b>Elims</b>	<b>Total</b>	<b>Installation</b>	<b>Distribution</b>	<b>Elims</b>	<b>Total</b>
Residential	\$ 390,101	\$ 186,408	\$ (30,821)	\$ 545,688	\$ 386,887	\$ 165,200	\$ (29,581)	\$ 522,506
Commercial	102,105	57,705	(8,275)	151,535	111,503	55,747	(7,426)	159,824
Net sales	<u>\$ 492,206</u>	<u>\$ 244,113</u>	<u>\$ (39,096)</u>	<u>\$ 697,223</u>	<u>\$ 498,390</u>	<u>\$ 220,947</u>	<u>\$ (37,007)</u>	<u>\$ 682,330</u>

	<b>Nine Months Ended September 30,</b>							
	<b>2020</b>				<b>2019</b>			
	<b>Installation</b>	<b>Distribution</b>	<b>Elims</b>	<b>Total</b>	<b>Installation</b>	<b>Distribution</b>	<b>Elims</b>	<b>Total</b>
Residential	\$ 1,134,350	\$ 512,479	\$ (88,875)	\$ 1,557,954	\$ 1,110,704	\$ 478,753	\$ (86,157)	\$ 1,503,300
Commercial	300,298	162,193	(23,894)	438,597	320,096	160,146	(21,771)	458,471
Net sales	<u>\$ 1,434,648</u>	<u>\$ 674,672</u>	<u>\$ (112,769)</u>	<u>\$ 1,996,551</u>	<u>\$ 1,430,800</u>	<u>\$ 638,899</u>	<u>\$ (107,928)</u>	<u>\$ 1,961,771</u>

The following tables present our revenues disaggregated by product (in thousands):

	<b>Three Months Ended September 30,</b>							
	<b>2020</b>				<b>2019</b>			
	<b>Installation</b>	<b>Distribution</b>	<b>Elims</b>	<b>Total</b>	<b>Installation</b>	<b>Distribution</b>	<b>Elims</b>	<b>Total</b>
Insulation and accessories	\$ 379,958	\$ 200,210	\$ (31,816)	\$ 548,352	\$ 388,796	\$ 182,111	\$ (27,872)	\$ 543,035
Glass and windows	41,912	—	—	41,912	37,885	—	—	37,885
Gutters	21,336	28,616	(5,482)	44,470	23,177	24,056	(7,270)	39,963
All other	49,000	15,287	(1,798)	62,489	48,532	14,780	(1,865)	61,447
Net sales	<u>\$ 492,206</u>	<u>\$ 244,113</u>	<u>\$ (39,096)</u>	<u>\$ 697,223</u>	<u>\$ 498,390</u>	<u>\$ 220,947</u>	<u>\$ (37,007)</u>	<u>\$ 682,330</u>

**TOPBUILD CORP.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

	Nine Months Ended September 30,							
	2020				2019			
	Installation	Distribution	Elims	Total	Installation	Distribution	Elims	Total
Insulation and accessories	\$ 1,110,952	\$ 556,018	\$ (91,422)	\$ 1,575,548	\$ 1,116,292	\$ 525,717	\$ (83,888)	\$ 1,558,121
Glass and windows	122,603	—	—	122,603	114,839	—	—	114,839
Gutters	61,843	74,585	(16,557)	119,871	63,669	65,707	(19,151)	110,225
All other	139,250	44,069	(4,790)	178,529	136,000	47,475	(4,889)	178,586
Net sales	<u>\$ 1,434,648</u>	<u>\$ 674,672</u>	<u>\$ (112,769)</u>	<u>\$ 1,996,551</u>	<u>\$ 1,430,800</u>	<u>\$ 638,899</u>	<u>\$ (107,928)</u>	<u>\$ 1,961,771</u>

We recognize revenue for our Installation segment over time as the related performance obligation is satisfied with respect to each particular order within a given customer's contract. Progress toward complete satisfaction of the performance obligation is measured using a cost-to-cost measure of progress method. The cost input is based on the amount of material installed at that customer's location and the associated labor costs, as compared to the total expected cost for the particular order. Revenue is recognized as the customer is able to receive and utilize the benefits provided by our services. Each contract contains one or more individual orders, which are based on services delivered. When a contract modification is made, typically the remaining goods or services are considered distinct and we recognize revenue for the modification as a separate performance obligation. When material and installation services are bundled in a contract, we combine these items into one performance obligation as the overall promise is to transfer the combined item.

Revenue from our Distribution segment is recognized when title to products and risk of loss transfers to our customers. This represents the point in time when the customer is able to direct the use of and obtain substantially all the benefits from the product. The determination of when control is deemed transferred depends on the shipping terms that are agreed upon in the contract.

At time of sale, we record estimated reductions to revenue for customer programs and incentive offerings, including special pricing and other volume-based incentives based on historical experience, which is continuously adjusted. The duration of our contracts with customers is relatively short, generally less than a 90-day period, therefore there is not a significant financing component when considering the determination of the transaction price which gets allocated to the individual performance obligations, generally based on standalone selling prices. Additionally, we consider shipping costs charged to a customer as a fulfillment cost rather than a promised service and expense as incurred. Sales taxes, when incurred, are recorded as a liability and excluded from revenue on a net basis.

We record a contract asset when we have satisfied our performance obligation prior to billing and a contract liability when a customer payment is received prior to the satisfaction of our performance obligation. The difference between the beginning and ending balances of our contract assets and liabilities primarily results from the timing of our performance and the customer's payment. Our remaining performance obligations are expected to be recognized within the next twelve months.

The following table represents our contract assets and contract liabilities with customers, in thousands:

	Included in Line Item on Condensed Consolidated Balance Sheets	As of	
		September 30, 2020	December 31, 2019
<b>Contract Assets:</b>			
Receivables, unbilled	Receivables, net	\$ 54,375	\$ 57,153
<b>Contract Liabilities:</b>			
Deferred revenue	Accrued liabilities	\$ 16,817	\$ 16,139

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**4. GOODWILL AND OTHER INTANGIBLES**

We have two reporting units which are also our operating and reporting segments: Installation and Distribution. Both reporting units contain goodwill. Assets acquired and liabilities assumed are assigned to the applicable reporting unit based on whether the acquired assets and liabilities relate to the operations of and determination of the fair value of such unit. Goodwill assigned to the reporting unit is the excess of the fair value of the acquired business over the fair value of the individual assets acquired and liabilities assumed for the reporting unit.

In the fourth quarter of 2019, we performed an annual assessment on our goodwill resulting in no impairment.

Changes in the carrying amount of goodwill for the nine months ended September 30, 2020 by segment, were as follows, in thousands:

	<b>Gross Goodwill at December 31, 2019</b>	<b>Additions</b>	<b>Gross Goodwill at September 30, 2020</b>	<b>Accumulated Impairment Losses</b>	<b>Net Goodwill at September 30, 2020</b>
Goodwill, by segment:					
Installation	\$ 1,683,589	\$ 11,803	\$ 1,695,392	\$ (762,021)	\$ 933,371
Distribution	446,350	—	446,350	—	446,350
Total goodwill	<u>\$ 2,129,939</u>	<u>\$ 11,803</u>	<u>\$ 2,141,742</u>	<u>\$ (762,021)</u>	<u>\$ 1,379,721</u>

See Note 13 – Business Combinations for goodwill recognized on acquisitions that occurred in the first half of 2020.

Other intangible assets, net includes customer relationships, non-compete agreements, and trademarks / trade names. The following table sets forth our other intangible assets, in thousands:

	<b>As of</b>	
	<b>September 30, 2020</b>	<b>December 31, 2019</b>
Gross definite-lived intangible assets	\$ 228,662	\$ 221,382
Accumulated amortization	(56,272)	(40,260)
Net definite-lived intangible assets	<u>172,390</u>	<u>181,122</u>
Indefinite-lived intangible assets not subject to amortization	—	—
Other intangible assets, net	<u>\$ 172,390</u>	<u>\$ 181,122</u>

The following table sets forth our amortization expense, in thousands:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
Amortization expense	\$ 5,382	\$ 5,197	\$ 16,012	\$ 15,543

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**5. LONG-TERM DEBT**

The following table reconciles the principal balances of our outstanding debt to our condensed consolidated balance sheets, in thousands:

	As of	
	September 30, 2020	December 31, 2019
Senior Notes - 5.625% due May 2026	\$ 400,000	\$ 400,000
Term loan	292,500	305,625
Equipment notes	27,484	33,525
Unamortized debt issuance costs	(7,867)	(6,923)
Total debt, net of unamortized debt issuance costs	712,117	732,227
Less: current portion of long-term debt	23,247	34,272
Total long-term debt	<u>\$ 688,870</u>	<u>\$ 697,955</u>

The following table sets forth our remaining principal payments for our outstanding debt balances as of September 30, 2020, in thousands:

	Payments Due by Period						
	2020	2021	2022	2023	2024	Thereafter	Total
Senior Notes	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 400,000	\$ 400,000
Term loan	3,750	15,000	20,625	22,500	28,125	202,500	292,500
Equipment notes	2,040	8,326	8,651	6,337	2,130	—	27,484
Total	<u>\$ 5,790</u>	<u>\$ 23,326</u>	<u>\$ 29,276</u>	<u>\$ 28,837</u>	<u>\$ 30,255</u>	<u>\$ 602,500</u>	<u>\$ 719,984</u>

*Amended Credit Agreement and Senior Secured Term Loan Facility*

On March 20, 2020, the Company entered into an Amended Credit Agreement, which renewed, amended and restated the Original Credit Agreement in its entirety. The Amended Credit Agreement provides for a term loan facility in an aggregate principal amount of \$ 300.0 million, all of which was drawn on March 20, 2020 and a Revolving Facility with an aggregate borrowing capacity of \$450.0 million, including a \$100.0 million letter of credit sublimit and up to a \$35.0 million swingline sublimit. The maturity date for the loans under the Amended Credit Agreement was extended from May 2022 to March 2025.

The following table outlines the key terms of our Amended Credit Agreement (dollars in thousands):

Senior secured term loan facility	\$ 300,000
Additional term loan and/or revolver capacity available under incremental facility (a)	\$ 300,000
Revolving Facility	\$ 450,000
Sublimit for issuance of letters of credit under Revolving Facility (b)	\$ 100,000
Sublimit for swingline loans under Revolving Facility (b)	\$ 35,000
Interest rate as of September 30, 2020	1.50 %
Scheduled maturity date	3/20/2025

- (a) Additional borrowing capacity is available under the incremental facility, subject to certain terms and conditions (including existing or new lenders providing commitments in respect of such additional borrowing capacity).
- (b) Use of the sublimits for the issuance of letters of credit and swingline loans reduces the availability under the Revolving Facility.

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Interest payable on borrowings under the Amended Credit Agreement is based on an applicable margin rate plus, at our option, either:

- A base rate determined by reference to the highest of either (i) the federal funds rate plus 0.50 percent, (ii) BofA's "prime rate," and (iii) the LIBOR rate for U.S. dollar deposits with a term of one month, plus 1.00 percent; or
- A LIBOR rate (or a comparable successor rate) determined by reference to the costs of funds for deposits in U.S. dollars for the interest period relevant to such borrowings, subject to a floor of 0.5%.

The Amended Credit Agreement contemplates future amendment by the Company and the agent to provide for the replacement of LIBOR with the Secured Overnight Financing Rate or another alternate benchmark rate, giving due consideration to any evolving or then existing convention for similar U.S. dollar denominated syndicated credit facilities for such alternative benchmarks, including any related mathematical or other applicable adjustments.

The applicable margin rate is determined based on our Secured Leverage Ratio. In the case of base rate borrowings, the applicable margin rate ranges from 0.00 percent to 1.50 percent and in the case of LIBOR rate borrowings, the applicable margin ranges from 0.00 percent to 2.50 percent. Borrowings under the Amended Credit Agreement are prepayable at the Company's option without premium or penalty. The Company is required to make prepayments with the net cash proceeds of certain asset sales and certain extraordinary receipts.

*Revolving Facility*

The Company has outstanding standby letters of credit that secure our financial obligations related to our workers' compensation, general insurance, and auto liability programs. These standby letters of credit, as well as any outstanding amount borrowed under our Revolving Facility, reduce the availability under the Revolving Facility. The following table summarizes our availability under the Revolving Facility, in thousands:

	As of	
	September 30, 2020	December 31, 2019
Revolving Facility	\$ 450,000	\$ 250,000
Less: standby letters of credit	(60,382)	(61,382)
Availability under Revolving Facility	<u>\$ 389,618</u>	<u>\$ 188,618</u>

We are required to pay commitment fees to the Lenders in respect of any unutilized commitments. The commitment fees range from 0.15 percent to 0.275 percent per annum, depending on our Secured Leverage Ratio. We must also pay customary fees on outstanding letters of credit.

*Senior Notes*

The Senior Notes are our senior unsecured obligations and bear interest at 5.625% per year, payable semiannually in arrears on May 1 and November 1 of each year, which began on November 1, 2018. The Senior Notes mature on May 1, 2026, unless redeemed early or repurchased. We have the right to redeem the Senior Notes under certain circumstances, and, if we undergo a change in control, we must make an offer to repurchase all of the Senior Notes then outstanding at a repurchase price equal to 101% of their aggregate principal amount, plus accrued and unpaid interest (if any) to, but not including, the repurchase date.

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*Equipment Notes*

As of December 31, 2019, the company has issued \$41.6 million of equipment notes for the purpose of financing the purchase of vehicles and equipment. No equipment notes were issued during the nine months ended September 30, 2020. The Company's equipment notes each have a five year term maturing from 2023 to 2024 and bear interest at fixed rates between 2.8% and 4.4%.

*Covenant Compliance*

The indenture governing our Senior Notes contains customary restrictive covenants that, among other things, generally limit our ability to incur additional debt and issue preferred stock; to create liens; to pay dividends, acquire shares of capital stock, make payments on subordinated debt or make investments; to place limitations on distributions from certain subsidiaries; to issue guarantees; to issue or sell the capital stock of certain subsidiaries; to sell assets; to enter into transactions with affiliates; and to effect mergers. The Senior Notes indenture also contains customary events of default, subject in certain cases to grace and cure periods. Generally, if an event of default occurs and is continuing, the trustee under the indenture or the holders of at least 25% in aggregate principal amount of the Senior Notes then outstanding may declare the principal of, premium, if any, and accrued interest on all the Senior Notes immediately due and payable. The Senior Notes and related guarantees have not been registered under the Securities Act of 1933, and we are not required to register either the Senior Notes or the guarantees in the future.

The Amended Credit Agreement contains certain covenants that limit, among other things, the ability of the Company to incur additional indebtedness or liens; to make certain investments or loans; to make certain restricted payments; to enter into consolidations, mergers, sales of material assets, and other fundamental changes; to transact with affiliates; to enter into agreements restricting the ability of subsidiaries to incur liens or pay dividends; or to make certain accounting changes. The Amended Credit Agreement contains customary affirmative covenants and events of default.

The Amended Credit Agreement requires that we maintain a Net Leverage Ratio and minimum Interest Coverage Ratio throughout the term of the agreement. The following table outlines the key financial covenants effective for the period covered by this Quarterly Report:

	<b>As of September 30, 2020</b>
Maximum Net Leverage Ratio	3.50:1.00
Minimum Interest Coverage Ratio	3.00:1.00
Compliance as of period end	In Compliance

**6. FAIR VALUE MEASUREMENTS****Fair Value on Recurring Basis**

The carrying values of cash and cash equivalents, receivables, net, and accounts payable are considered to be representative of their respective fair values due to the short-term nature of these instruments. We measure our contingent consideration liabilities related to business combinations at fair value. For more information see *Note 13 – Business Combinations*.

**Fair Value on Non-Recurring Basis**

Fair value measurements were applied to our long-term debt portfolio. We believe the carrying value of our term loan approximates the fair market value primarily due to the fact that the non-performance risk of servicing our debt obligations, as reflected in our business and credit risk profile, has not materially changed since we assumed our debt obligations under the Amended Credit Agreement. In addition, due to the floating-rate nature of our term loan, the market value is not subject to variability solely due to changes in the general level of interest rates as is the case with a fixed-rate debt obligation. Based on active market trades of our Senior Notes close to September 30, 2020 (Level 1 fair value measurement), we estimate that the fair value of the Senior Notes is approximately \$417.0 million compared to a gross carrying value of \$400.0 million at September 30, 2020.

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**7. SEGMENT INFORMATION**

The following tables set forth our net sales and operating results by segment, in thousands:

	<b>Three Months Ended September 30,</b>			
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>Net Sales</b>		<b>Operating Profit (b)</b>	
Our operations by segment were (a):				
Installation	\$ 492,206	\$ 498,390	\$ 83,142	\$ 69,846
Distribution	244,113	220,947	32,787	23,406
Intercompany eliminations	(39,096)	(37,007)	(6,374)	(5,935)
Total	<u>\$ 697,223</u>	<u>\$ 682,330</u>	109,555	87,317
General corporate expense, net (c)			(8,032)	(6,872)
Operating profit, as reported			101,523	80,445
Other expense, net			(7,606)	(8,854)
Income before income taxes			<u>\$ 93,917</u>	<u>\$ 71,591</u>

	<b>Nine Months Ended September 30,</b>			
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
	<b>Net Sales</b>		<b>Operating Profit (b)</b>	
Our operations by segment were (a):				
Installation	\$ 1,434,648	\$ 1,430,800	\$ 213,136	\$ 189,568
Distribution	674,672	638,899	81,612	65,154
Intercompany eliminations	(112,769)	(107,928)	(18,169)	(18,013)
Total	<u>\$ 1,996,551</u>	<u>\$ 1,961,771</u>	276,579	236,709
General corporate expense, net (c)			(24,610)	(23,606)
Operating profit, as reported			251,969	213,103
Other expense, net			(24,296)	(27,228)
Income before income taxes			<u>\$ 227,673</u>	<u>\$ 185,875</u>

- (a) All of our operations are located in the U.S.
- (b) Segment operating profit includes an allocation of general corporate expenses attributable to the operating segments which is based on direct benefit or usage (such as salaries of corporate employees who directly support the segment).
- (c) General corporate expense, net includes expenses not specifically attributable to our segments for functions such as corporate human resources, finance, and legal, including salaries, benefits, and other related costs.

**8. LEASES**

We have operating leases for our installation branch locations, distribution centers, our Branch Support Center in Daytona Beach, Florida, vehicles and certain equipment. In addition, we lease certain operating facilities from certain related parties, primarily former owners (and in some cases, current management personnel) of companies acquired. These related party leases are immaterial to our unaudited condensed consolidated statements of operations.

We recognize a ROU asset and a lease liability at the lease commencement date. Our leases may include options to extend or terminate the lease, which will be reflected in the calculation of the lease liability and corresponding ROU asset when it is reasonably certain that we will exercise that option. In addition, certain vehicle lease agreements have residual value guarantees at the end of the lease term which require us to return the asset with a specified percentage of the original or other calculated value. We do not recognize ROU assets and lease liabilities for short-term leases that have an initial lease term of 12 months or less. We recognize the lease payments associated with short-term leases as an expense on a straight-line basis over the lease term.

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The components of lease expense were as follows and are primarily included in cost of sales on the accompanying unaudited condensed consolidated statements of operations, in thousands:

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
Operating lease cost (a)	\$ 11,475	\$ 12,393	\$ 35,842	\$ 38,597
Short-term lease cost	3,209	3,381	9,086	9,391
Sublease income	(42)	(153)	(153)	(461)
Net lease cost	<u>\$ 14,642</u>	<u>\$ 15,621</u>	<u>\$ 44,775</u>	<u>\$ 47,527</u>

(a) Includes variable cost components of \$1,316 and \$1,434 in the three months ended September 30, 2020 and 2019, respectively, and \$4,090 and \$4,201 of variable cost components in the nine months ended September 30, 2020 and 2019, respectively.

Future minimum lease payments under non-cancellable operating leases as of September 30, 2020 were as follows, in thousands:

<b>Payments due by Period</b>	
2020	\$ 10,234
2021	32,978
2022	22,083
2023	12,429
2024	7,135
2025 & Thereafter	7,189
Total future minimum lease payments	<u>92,048</u>
Less: imputed interest	(6,629)
Lease liability at September 30, 2020	<u>\$ 85,419</u>

As of September 30, 2020, the weighted average remaining lease term was 3.5 years and the related lease liability was calculated using a weighted average discount rate of 3.9%. The lease liability is initially measured as the present value of the unpaid lease payments as of the lease commencement date. The lease liability is discounted based on our IBR at the time of initial adoption of ASU 2016-02 for all existing leases or upon a modification to the lease term and at the time of lease commencement for all future leases.

The amount below is included in the cash flows provided by (used in) operating activities section on the accompanying unaudited condensed consolidated statements of cash flows, in thousands:

	<b>Nine Months Ended September 30,</b>	
	<b>2020</b>	<b>2019</b>
Cash paid for amounts included in the measurement of lease liabilities	\$ (31,862)	\$ (33,914)

**9. INCOME TAXES**

Our effective tax rates were 25.5 percent and 22.6 percent for the three and nine months ended September 30, 2020, respectively. The effective tax rates for the three and nine months ended September 30, 2019, were 23.2 percent and 22.0 percent, respectively. The higher 2020 tax rate for the three months ended September 30, 2020 was due to a smaller benefit related to share-based compensation, state filing position changes, and an unfavorable return to accrual adjustment.

A tax benefit of \$0.8 million and \$7.7 million related to share-based compensation was recognized in our condensed consolidated statements of operations as a discrete item in income tax expense for the three and nine months ended September 30, 2020, respectively.



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At September 30, 2020, the net deferred tax liability of \$169.2 million consisted of net long-term deferred tax assets of \$4.4 million and net long-term deferred tax liabilities of \$173.6 million. The decrease in the net deferred tax liability was primarily related to the adoption of ASU 2016-13 and a return to accrual adjustment related to 2019 returns filed in 2020.

**10. INCOME PER SHARE**

Basic net income per share is calculated by dividing net income by the number of weighted average shares outstanding during the period, without consideration for common stock equivalents.

Diluted net income per share is calculated by adjusting the number of weighted average shares outstanding for the dilutive effect of common stock equivalents outstanding for the period, determined using the treasury stock method.

Basic and diluted net income per share were computed as follows:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
Net income (in thousands) - basic and diluted	\$ 69,996	\$ 54,976	\$ 176,266	\$ 145,011
Weighted average number of common shares outstanding - basic	32,847,652	33,790,857	32,960,969	33,977,464
Dilutive effect of common stock equivalents:				
RSAs with service-based conditions	42,317	82,087	53,719	86,373
RSAs with market-based conditions	159,985	195,740	145,835	183,537
RSAs with performance-based conditions	49,065	82,750	38,719	63,329
Stock options	111,526	216,468	138,017	230,932
Weighted average number of common shares outstanding - diluted	33,210,545	34,367,902	33,337,259	34,541,635
<b>Basic net income per common share</b>	<b>\$ 2.13</b>	<b>\$ 1.63</b>	<b>\$ 5.35</b>	<b>\$ 4.27</b>
<b>Diluted net income per common share</b>	<b>\$ 2.11</b>	<b>\$ 1.60</b>	<b>\$ 5.29</b>	<b>\$ 4.20</b>

The following table summarizes shares excluded from the calculation of diluted net income per share because their effect would have been anti-dilutive:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2020</b>	<b>2019</b>	<b>2020</b>	<b>2019</b>
Anti-dilutive common stock equivalents:				
RSAs with service-based conditions	—	—	4,184	5,264
RSAs with market-based conditions	—	—	2,780	6,567
RSAs with performance-based conditions	—	—	—	—
Stock options	26,556	12,642	39,998	72,580
Total anti-dilutive common stock equivalents	26,556	12,642	46,962	84,411

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**11. SHARE-BASED COMPENSATION**

Effective July 1, 2015, our eligible employees commenced participation in the 2015 LTIP. The 2015 LTIP authorizes the Board to grant stock options, stock appreciation rights, restricted shares, restricted share units, performance awards, and dividend equivalents. All grants are made by issuing new shares and no more than 4.0 million shares of common stock may be issued under the 2015 LTIP. As of September 30, 2020, we had 2.1 million shares remaining available for issuance under the 2015 LTIP.

Share-based compensation expense is included in selling, general, and administrative expense. The income tax effect associated with share-based compensation awards is included in income tax expense. The following table presents share-based compensation amounts recognized in our condensed consolidated statements of operations, in thousands:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2020	2019	2020	2019
Share-based compensation expense	\$ 3,121	\$ 3,926	\$ 12,159	\$ 11,411
Income tax benefit realized	\$ 838	\$ 1,304	\$ 7,734	\$ 5,110

The following table presents a summary of our share-based compensation activity for the nine months ended September 30, 2020, in thousands, except per share amounts:

	RSAs		Stock Options			
	Number of Shares	Weighted Average Grant Date Fair Value Per Share	Number of Shares	Weighted Average Grant Date Fair Value Per Share	Weighted Average Exercise Price Per Share	Aggregate Intrinsic Value
Balance December 31, 2019	411.6	\$ 57.51	373.5	\$ 17.06	\$ 45.90	\$ 21,356.4
Granted	192.8	\$ 129.11	71.0	\$ 39.49	\$ 118.58	
Converted/Exercised	(251.1)	\$ 43.44	(184.8)	\$ 14.84	\$ 39.54	\$ 13,222.1
Forfeited/Expired	(26.1)	\$ 90.81	(20.0)	\$ 30.13	\$ 87.67	
Balance September 30, 2020	327.2	\$ 87.20	239.7	\$ 24.33	\$ 68.86	\$ 22,925.1
Exercisable September 30, 2020 (a)			63.8	\$ 18.89	\$ 51.04	\$ 7,638.0

(a) The weighted average remaining contractual term for vested stock options is approximately 6.5 years.

Unrecognized share-based compensation expense related to unvested awards is shown in the following table, dollars in thousands:

	As of September 30, 2020	
	Unrecognized Compensation Expense on Unvested Awards	Weighted Average Remaining Vesting Period
RSAs	\$ 11,536	1.2 years
Stock options	1,359	1.0 years
Total unrecognized compensation expense related to unvested awards	\$ 12,895	

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Our RSAs with performance-based conditions are evaluated on a quarterly basis with adjustments to compensation expense based on the likelihood of the performance target being achieved or exceeded. The following table shows the range of payouts and the related expense for our outstanding RSAs with performance-based conditions, in thousands:

RSAs with Performance-Based Conditions	Grant Date Fair Value	Payout Ranges and Related Expense			
		0%	25%	100%	200%
February 19, 2018	\$ 1,865	\$ —	\$ 466	\$ 1,865	\$ 3,730
February 18, 2019	\$ 2,281	\$ —	\$ 570	\$ 2,281	\$ 4,562
February 17, 2020	\$ 2,716	\$ —	\$ 679	\$ 2,716	\$ 5,432

During the first quarter of 2020, RSAs with performance-based conditions that were granted on February 21, 2017 vested based on cumulative three-year achievement of 200%. Total compensation expense recognized over the three-year performance period, net of forfeitures, was \$3.3 million.

The fair value of our RSAs with a market-based condition granted under the 2015 LTIP was determined using a Monte Carlo simulation. The following are key inputs in the Monte Carlo analysis for awards granted in 2020 and 2019:

	2020	2019
Measurement period (in years)	2.88	2.87
Risk free interest rate	1.40 %	2.50 %
Dividend yield	0.00 %	0.00 %
Estimated fair value of market-based RSAs at grant date	\$ 158.24	\$ 80.74

The fair values of stock options granted under the 2015 LTIP were calculated using the Black-Scholes Options Pricing Model. The following table presents the assumptions used to estimate the fair values of stock options granted in 2020 and 2019:

	2020	2019
Risk free interest rate	1.53 %	2.59 %
Expected volatility, using historical return volatility and implied volatility	31.50 %	32.50 %
Expected life (in years)	6.0	6.0
Dividend yield	0.00 %	0.00 %
Estimated fair value of stock options at grant date	\$ 39.49	\$ 21.16

**12. SHARE REPURCHASE PROGRAM**

On February 22, 2019, our Board authorized the 2019 Repurchase Program, pursuant to which the Company may purchase up to \$200.0 million of our common stock. Share repurchases may be executed through various means including open market purchases, privately negotiated transactions, accelerated share repurchase transactions, or other available means. The 2019 Share Repurchase Program does not obligate the Company to purchase any shares and has no expiration date. Authorization for the 2019 Share Repurchase Program may be terminated, increased, or decreased by the Board at its discretion at any time. As of September 30, 2020, the Company has approximately \$46.0 million remaining under the 2019 Repurchase Program.

Effective November 4, 2019, under the 2019 Repurchase program, we entered into the 2019 ASR Agreement. We paid BofA \$50.0 million in exchange for an initial delivery of 392,501 shares of our common stock on November 5, 2019, representing an estimated 85% of the total number of shares we expected to receive under the 2019 ASR Agreement, at the time we entered into the agreement. During the quarter ended March 31, 2020, we received an additional 73,455 shares of our common stock from BofA representing the final settlement of the 2019 ASR agreement. We purchased a total of 465,956 shares of our common stock under the 2019 ASR Agreement at an average price per share of \$107.31.

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**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

Effective November 7, 2018, under the 2017 Repurchase Program, we entered into the 2018 ASR Agreement. We paid JPMorgan Chase Bank, N.A. \$50.0 million in exchange for an initial delivery of 796,925 shares of our common stock on November 8, 2018, representing an estimated 85% of the total number of shares we expected to receive under the 2018 ASR Agreement, at the time we entered into the agreement. During the quarter ended March 31, 2019, we received an additional 176,327 shares of our common stock from JPMorgan Chase Bank, N.A., representing the final settlement of the 2018 ASR Agreement. We purchased a total of 973,252 shares of our common stock under the 2018 ASR Agreement at an average price per share of \$51.37.

The following table sets forth our share repurchases under the 2019 and 2017 Repurchase Programs during the periods presented:

	<u>Three Months Ended September 30,</u>		<u>Nine Months Ended September 30,</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
Number of shares repurchased	57,810	364,074	582,254 (a)	810,077 (b)
Share repurchase cost (in thousands)	\$ 8,997	\$ 32,677	\$ 43,149	\$ 52,177

(a) The nine months ended September 30, 2020 includes 73,455 shares we received as final settlement of our 2019 ASR Agreement.

(b) The nine months ended September 30, 2019 includes 176,327 shares we received as final settlement of our 2018 ASR Agreement.

### 13. BUSINESS COMBINATIONS

We continue to acquire businesses as part of our ongoing strategy to grow our company and expand our market share. Each acquisition has been accounted for as a business combination under ASC 805, "Business Combinations." Acquisition related costs for the three months ended September 30, 2020, was \$0.2 million. There were no acquisition related costs for the three months ended September 30, 2019. Acquisition related costs for the nine months ended September 30, 2020 and 2019, were \$0.4 million and \$0.1 million, respectively. Acquisition costs are included in selling, general, and administrative expense in our condensed consolidated statements of operations.

#### Acquisitions

On July 15, 2019, we acquired Viking, an insulation company located in Burbank, California. The purchase price of approximately \$7.7 million was funded by cash on hand of \$6.5 million and contingent consideration of \$1.2 million.

On February 20, 2020, we acquired Cooper, a commercial glass company serving the Memphis market. The purchase price of approximately \$11.5 million was funded by cash on hand of \$10.5 million and contingent consideration of \$1.0 million. We recognized goodwill of \$5.7 million in connection with this acquisition during the nine months ended September 30, 2020.

On February 24, 2020, we acquired Hunter, a residential insulation company located in Long Island, New York. The purchase price of approximately \$9.1 million was funded by cash on hand. We recognized goodwill of \$5.3 million in connection with this acquisition during the nine months ended September 30, 2020.

#### Contingent Consideration

On February 27, 2017, we acquired substantially all of the assets of EcoFoam, a residential and light commercial insulation installation company with locations in Colorado Springs and Denver, Colorado. The purchase price of approximately \$22.3 million was funded by cash on hand of \$20.2 million and contingent consideration of \$2.1 million. We made the final contingent payment of \$0.8 million during the three months ended June 30, 2020 and have no remaining obligation under the arrangement.

**TOPBUILD CORP.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

The acquisition of Viking included a contingent consideration arrangement that requires additional consideration to be paid by TopBuild based on the achievement of annual gross revenue targets over a three-year period. The range of undiscounted amounts TopBuild may be required to pay under the contingent consideration agreement is between zero and \$1.5 million. The fair value of the contingent consideration recognized on the acquisition date of \$1.2 million was estimated by applying the income approach using discounted cash flows. That measure is based on significant Level 3 inputs not observable in the market. The significant assumption includes a discount rate of 10.0%. Changes in the fair value measurement each period reflect the passage of time as well as the impact of adjustments, if any, to the likelihood of achieving the specified targets. We made a contingent payment of \$0.5 million in the three months ended September 30, 2020.

The acquisition of Cooper includes a contingent consideration arrangement that requires additional consideration to be paid by TopBuild based on the achievement of annual gross revenue targets over a two-year period. The range of undiscounted amounts TopBuild may be required to pay under the contingent consideration agreement is between zero and \$1.0 million, which also represents the fair value recognized on the acquisition date.

The following table presents the fair value of contingent consideration, in thousands:

	<b>EcoFoam</b>	<b>Viking</b>	<b>Cooper</b>
	February 27, 2017	July 15, 2019	February 20, 2020
Fair value of contingent consideration recognized at acquisition date	\$ 2,110	\$ 1,243	\$ 1,000
Contingent consideration at December 31, 2019	\$ 822	\$ 1,304	\$ —
Additions	—	—	1,000
Change in fair value of contingent consideration during the nine months ended September 30, 2020	19	85	—
Payment of contingent consideration during the nine months ended September 30, 2020	(841)	(500)	—
Liability balance for contingent consideration at September 30, 2020	<u>\$ —</u>	<u>\$ 889</u>	<u>\$ 1,000</u>

**14. ACCRUED LIABILITIES**

The following table sets forth the components of accrued liabilities, in thousands:

	<b>As of</b>	
	<b>September 30, 2020</b>	<b>December 31, 2019</b>
Accrued liabilities:		
Salaries, wages, and commissions	\$ 39,908	\$ 32,154
Insurance liabilities	23,440	22,506
Deferred revenue	16,817	16,139
Interest payable on long-term debt	9,563	3,966
Other	27,728	23,653
Total accrued liabilities	<u>\$ 117,456</u>	<u>\$ 98,418</u>

See *Note 3 – Revenue Recognition* for discussion of our deferred revenue balances and related revenue recognition policy.

**TOPBUILD CORP.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)**

**15. OTHER COMMITMENTS AND CONTINGENCIES**

**Litigation.** We are subject to certain claims, charges, litigation, and other proceedings in the ordinary course of our business, including those arising from or related to contractual matters, intellectual property, personal injury, environmental matters, product liability, product recalls, construction defects, insurance coverage, personnel and employment disputes, antitrust, and other matters, including class actions. We believe we have adequate defenses in these matters, and we do not believe that the ultimate outcome of these matters will have a material adverse effect on us. However, there is no assurance that we will prevail in any of these pending matters, and we could in the future incur judgments, enter into settlements of claims, or revise our expectations regarding the outcome of these matters, which could materially impact our liquidity and our results of operations.

**Other Matters.** We enter into contracts, which include customary indemnities that are standard for the industries in which we operate. Such indemnities include, among other things, customer claims against builders for issues relating to our products and workmanship. In conjunction with divestitures and other transactions, we occasionally provide customary indemnities relating to various items including, among others, the enforceability of trademarks, legal and environmental issues, and asset valuations. We evaluate the probability that we may incur liabilities under these customary indemnities and appropriately record an estimated liability when deemed probable.

We also maintain indemnification agreements with our directors and officers that may require us to indemnify them against liabilities that arise by reason of their status or service as directors or officers, except as prohibited by applicable law.

We occasionally use performance bonds to ensure completion of our work on certain larger customer contracts that can span multiple accounting periods. Performance bonds generally do not have stated expiration dates; rather, we are released from the bonds as the contractual performance is completed. We also have bonds outstanding for license and insurance.

The following table summarizes our outstanding performance, licensing, insurance and other bonds, in thousands:

	As of	
	September 30, 2020	December 31, 2019
Outstanding bonds:		
Performance bonds	\$ 102,403	\$ 87,286
Licensing, insurance, and other bonds	27,603	25,309
Total bonds	<u>\$ 130,006</u>	<u>\$ 112,595</u>

**16. SUBSEQUENT EVENTS**

On October 1, 2020, we acquired Garland, an insulation installation company, based in Texas. The acquisition was accounted for as a business combination under ASC 805, "Business Combinations." The purchase price of approximately \$62 million was funded by cash on hand. During the measurement period, we expect to receive additional detailed information to complete the purchase price allocation.

## **Item 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **OVERVIEW**

TopBuild, headquartered in Daytona Beach, Florida, is a leading installer and distributor of insulation and other building products to the U.S. construction industry. We trade on the NYSE under the ticker symbol “BLD.”

We operate in two segments: Installation (TruTeam) and Distribution (Service Partners). Our Installation segment installs insulation and other building products nationwide through our TruTeam contractor services business which, as of September 30, 2020, had approximately 200 branches located across the United States. We install various insulation applications, including fiberglass batts and rolls, blown-in loose fill fiberglass, blown-in loose fill cellulose, and polyurethane spray foam. Additionally, we install other building products including gutters, glass and windows, afterpaint products, fireproofing, garage doors, fireplaces, shower enclosures, and closet shelving. We handle every stage of the installation process, including material procurement supplied by leading manufacturers, project scheduling and logistics, multi-phase professional installation, and installation quality assurance.

Our Distribution segment sells and distributes insulation and other building products, including gutters, fireplaces, closet shelving, and roofing materials through our Service Partners business, which, as of September 30, 2020, had approximately 75 branches located across the United States. Our Service Partners customer base consists of thousands of insulation contractors of all sizes, gutter contractors, weatherization contractors, other contractors, dealers, metal building erectors, and modular home builders.

We believe that having both TruTeam and Service Partners provides us with a number of distinct competitive advantages. First, the combined buying power of our two business segments, along with our national scale, strengthens our ties to the major manufacturers of insulation and other building products. This helps to ensure the availability of supply to our local branches and distribution centers at competitive prices with the overall effect of driving efficiencies through our supply chain. Second, being a leader in both installation and distribution allows us to effectively reach a broader range of builder customers, regardless of their size or geographic location in the U.S., and leverage housing growth wherever it occurs. Third, during industry downturns, many insulation contractors who buy directly from manufacturers during industry peaks return to purchasing through distributors. As a result, this helps to reduce our exposure to cyclical swings in our business.

For additional details pertaining to our operating results by segment, see *Note 7 – Segment Information* to our unaudited condensed consolidated financial statements contained in Part I, Item 1 of this Quarterly Report, which is incorporated herein by reference. For additional details regarding our strategy, material trends in our business and seasonality, please refer to Part II, Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our Annual Report for the year ended December 31, 2019, [as filed with the SEC on February 25, 2020](#), which discussion is hereby incorporated herein by reference.

### **COVID-19 BUSINESS UPDATE**

We continue to monitor the COVID-19 pandemic and its impact on macroeconomic and local economic conditions. While we are currently able to operate in all of our locations, there is no guarantee that the services we provide will continue to be allowed or that other events making the provision of our services challenging or impossible, will not occur. For example, if there are surges in levels of COVID-19 infections in certain states, those states may respond by, among other things, deeming residential and commercial construction as nonessential in connection with a restriction of commercial activity.

We continue to implement procedures and processes as required or recommended by governmental and medical authorities to ensure the safety of our employees, including increasing our cleaning and sanitizing practices at all locations and for all company vehicles, mandating social distancing on job sites and within our branch operations and limiting all but essential travel. However, we are not able to predict whether our customers will continue to operate at their current or typical volumes, and such decreases in their operations would have a negative impact on our business. We are also unable to predict how long the COVID-19 pandemic will last and the impact of the pandemic on demand for our products and services. For additional discussion of the potential impact of the COVID-19 pandemic on our business, see the sections entitled “Outlook” and “Risk Factors” included in this Quarterly Report.

The following discussion and analysis contains forward-looking statements and should be read in conjunction with the unaudited condensed consolidated financial statements, the notes thereto, and the section entitled “Forward-Looking Statements” included in this Quarterly Report.

### THIRD QUARTER 2020 VERSUS THIRD QUARTER 2019

The following table sets forth our net sales, gross profit, operating profit, and margins, as reported in our condensed consolidated statements of operations, in thousands:

	<b>Three Months Ended September 30,</b>	
	<b>2020</b>	<b>2019</b>
<b>Net sales</b>	<b>\$ 697,223</b>	<b>\$ 682,330</b>
Cost of sales	498,895	502,999
<i>Cost of sales ratio</i>	<i>71.6 %</i>	<i>73.7 %</i>
<b>Gross profit</b>	<b>198,328</b>	<b>179,331</b>
<i>Gross profit margin</i>	<i>28.4 %</i>	<i>26.3 %</i>
Selling, general, and administrative expense	96,805	98,886
<i>Selling, general, and administrative expense to sales ratio</i>	<i>13.9 %</i>	<i>14.5 %</i>
<b>Operating profit</b>	<b>101,523</b>	<b>80,445</b>
<i>Operating profit margin</i>	<i>14.6 %</i>	<i>11.8 %</i>
Other expense, net	(7,606)	(8,854)
Income tax expense	(23,921)	(16,615)
<b>Net income</b>	<b>\$ 69,996</b>	<b>\$ 54,976</b>
<i>Net margin</i>	<i>10.0 %</i>	<i>8.1 %</i>

#### *Sales and Operations*

Net sales increased 2.2 percent for the three months ended September 30, 2020, from the comparable period of 2019. The increase was primarily driven by a 1.1 percent increase in sales volume, a 0.7 percent increase in sales from our acquisitions and 0.4 percent increase due to higher selling prices.

Gross profit margins were 28.4 percent and 26.3 percent for the nine months ended September 30, 2020 and 2019, respectively. Gross profit margin improved primarily due to operational efficiencies, cost reduction initiatives, material deflation, and lower insurance costs.

Selling, general, and administrative expense, as a percent of sales, was 13.9 percent and 14.5 percent for the three months ended September 30, 2020 and 2019, respectively. The decrease in selling, general, and administrative expense as a percent of sales was primarily the result of reduced travel and entertainment activity, and savings from cost reduction activities.

Operating margins were 14.6 percent and 11.8 percent for the three months ended September 30, 2020 and 2019, respectively. The increase in operating margins was due to operational efficiencies, savings from cost reduction initiatives, material deflation, lower insurance costs, and reduced travel and entertainment activity.



**Business Segment Results**

The following table sets forth our net sales and operating profit margins by business segment, in thousands:

	<b>Three Months Ended September 30,</b>		<b>Percent Change</b>
	<b>2020</b>	<b>2019</b>	
<b>Net sales by business segment:</b>			
Installation	\$ 492,206	\$ 498,390	(1.2)%
Distribution	244,113	220,947	10.5 %
Intercompany eliminations	(39,096)	(37,007)	
<b>Net sales</b>	<b>\$ 697,223</b>	<b>\$ 682,330</b>	<b>2.2 %</b>
<b>Operating profit by business segment:</b>			
Installation	\$ 83,142	\$ 69,846	19.0 %
Distribution	32,787	23,406	40.1 %
Intercompany eliminations	(6,374)	(5,935)	
Operating profit before general corporate expense	109,555	87,317	25.5 %
General corporate expense, net	(8,032)	(6,872)	
<b>Operating profit</b>	<b>\$ 101,523</b>	<b>\$ 80,445</b>	<b>26.2 %</b>
<b>Operating profit margins:</b>			
Installation	16.9 %	14.0 %	
Distribution	13.4 %	10.6 %	
Operating profit margin before general corporate expense	15.7 %	12.8 %	
<b>Operating profit margin</b>	<b>14.6 %</b>	<b>11.8 %</b>	

**Installation**

*Sales*

Sales in our Installation segment decreased \$6.2 million, or 1.2 percent, for the three months ended September 30, 2020, as compared to the same period in 2019. The decrease was due to a 3.4 percent decrease in volume driven by the negative impacts of the COVID-19 pandemic primarily on our Commercial sales, partially offset by a 1.2 percent impact from higher selling prices and a 0.9 percent increase in sales from our acquisitions.

*Operating margins*

Operating margins in our Installation segment were 16.9 percent and 14.0 percent for the three months ended September 30, 2020 and 2019, respectively. The increase in operating margins was driven by operational efficiencies, savings from cost reduction initiatives, material deflation, lower insurance costs, and reduced travel and entertainment activity.

**Distribution**

*Sales*

Sales in our Distribution segment increased \$23.2 million, or 10.5 percent, for the three months ended September 30, 2020, as compared to the same period in 2019. This increase was due to a 12.2 percent increase in volume partially offset by a 1.7 percent impact from lower selling prices.

*Operating margins*

Operating margins in our Distribution segment were 13.4 percent and 10.6 percent for the three months ended September 30, 2020 and 2019, respectively. The increase in operating margins was driven by higher sales, operational efficiencies, savings from cost reduction initiatives, material deflation, and reduced travel and entertainment activity.

**OTHER ITEMS***Other expense, net*

Other expense, net, which primarily consisted of interest expense, was \$7.6 million and \$8.9 million for the three months ended September 30, 2020 and 2019, respectively. The decrease was primarily driven by lower LIBOR rates and a lower balance due on our term loan.

*Income tax expense*

Income tax expense was \$23.9 million, an effective tax rate of 25.5 percent, for the three months ended September 30, 2020, compared to \$16.6 million, an effective tax rate of 23.2 percent, for the comparable period in 2019. The tax rate for the three months ended September 30, 2020 was higher due to a smaller benefit related to share-based compensation, state filing position changes, and an unfavorable return to accrual adjustment.

**FIRST NINE MONTHS 2020 VERSUS FIRST NINE MONTHS 2019**

The following table sets forth our net sales, gross profit, operating profit, and margins, as reported in our condensed consolidated statements of operations, in thousands:

	<b>Nine Months Ended September 30,</b>	
	<b>2020</b>	<b>2019</b>
<b>Net sales</b>	<b>\$ 1,996,551</b>	<b>\$ 1,961,771</b>
Cost of sales	1,448,210	1,451,822
<i>Cost of sales ratio</i>	72.5 %	74.0 %
<b>Gross profit</b>	<b>548,341</b>	<b>509,949</b>
<i>Gross profit margin</i>	27.5 %	26.0 %
Selling, general, and administrative expense	296,372	296,846
<i>Selling, general, and administrative expense to sales ratio</i>	14.8 %	15.1 %
<b>Operating profit</b>	<b>251,969</b>	<b>213,103</b>
<i>Operating profit margin</i>	12.6 %	10.9 %
Other expense, net	(24,296)	(27,228)
Income tax expense	(51,407)	(40,864)
<b>Net income</b>	<b>\$ 176,266</b>	<b>\$ 145,011</b>
<i>Net margin</i>	8.8 %	7.4 %

*Sales and Operations*

Net sales increased 1.8 percent for the nine months ended September 30, 2020, from the comparable period of 2019. The increase was primarily driven by a 0.9 percent impact from higher selling prices and a 0.8 percent increase in sales from our acquisitions, with nearly flat volumes due to the negative impacts of COVID-19 on business activity.

Gross profit margins were 27.5 percent and 26.0 percent for the nine months ended September 30, 2020 and 2019, respectively. Gross profit margin improved primarily due to higher selling prices, operational efficiencies and savings from cost reduction initiatives, partially offset by higher depreciation expense.

Selling, general, and administrative expense, as a percent of sales, was 14.8 percent and 15.1 percent for the nine months ended September 30, 2020 and 2019, respectively. Decreased selling, general, and administrative expense as a percent of sales was primarily the result of higher sales, savings from cost reduction initiatives, and reduced travel and entertainment activity.

Operating margins were 12.6 percent and 10.9 percent for the nine months ended September 30, 2020 and 2019, respectively. The increase in operating margins was due to higher selling prices, operational efficiencies, savings from cost reduction initiatives and reduced travel and entertainment activity, partially offset by higher depreciation expense.

**Business Segment Results**

The following table sets forth our net sales and operating profit margins by business segment, in thousands:

	<b>Nine Months Ended September 30,</b>		<b>Percent Change</b>
	<b>2020</b>	<b>2019</b>	
<b>Net sales by business segment:</b>			
Installation	\$ 1,434,648	\$ 1,430,800	0.3 %
Distribution	674,672	638,899	5.6 %
Intercompany eliminations	(112,769)	(107,928)	
<b>Net sales</b>	<b>\$ 1,996,551</b>	<b>\$ 1,961,771</b>	<b>1.8 %</b>
<b>Operating profit by business segment:</b>			
Installation	\$ 213,136	\$ 189,568	12.4 %
Distribution	81,612	65,154	25.3 %
Intercompany eliminations	(18,169)	(18,013)	
Operating profit before general corporate expense	276,579	236,709	16.8 %
General corporate expense, net	(24,610)	(23,606)	
<b>Operating profit</b>	<b>\$ 251,969</b>	<b>\$ 213,103</b>	<b>18.2 %</b>
<b>Operating profit margins:</b>			
Installation	14.9 %	13.2 %	
Distribution	12.1 %	10.2 %	
Operating profit margin before general corporate expense	13.9 %	12.1 %	
<b>Operating profit margin</b>	<b>12.6 %</b>	<b>10.9 %</b>	

**Installation**

*Sales*

Sales in our Installation segment increased \$3.8 million, or 0.3 percent, for the nine months ended September 30, 2020, as compared to the same period in 2019. The increase in sales was driven by a 1.3 percent impact from higher selling prices and 1.1 percent due to sales from our acquisitions, partially offset by a 2.2 percent decrease in volume driven by the negative impact of COVID-19 on business activity.

*Operating margins*

Operating margins in our Installation segment were 14.9 percent and 13.2 percent for the nine months ended September 30, 2020 and 2019, respectively. The increase in operating margins was driven by operational efficiencies, higher selling prices, cost reduction initiatives, and reduced travel and entertainment activity, partially offset by higher depreciation.

**Distribution**

*Sales*

Sales in our Distribution segment increased \$35.8 million, or 5.6 percent, for the nine months ended September 30, 2020, as compared to the same period in 2019. The increase in sales was due to a 6.0 percent increase in volume despite a negative impact from COVID-19 on business activity, partially offset by a 0.4 percent negative impact from lower selling prices.

*Operating margins*

Operating margins in our Distribution segment were 12.1 percent and 10.2 percent for the nine months ended September 30, 2020 and 2019, respectively. The increase in operating margins was driven by operational efficiencies, savings from cost reduction initiatives and reduced travel and entertainment activity, partially offset by higher depreciation.

**OTHER ITEMS***Other expense, net*

Other expense, net, which primarily consisted of interest expense, was \$24.3 million and \$27.2 million for the nine months ended September 30, 2020 and 2019, respectively. The decrease was primarily driven by lower LIBOR rates and a lower balance due on our term loan.

*Income tax expense*

Income tax expense was \$51.4 million, an effective tax rate of 22.6 percent, for the nine months ended September 30, 2020, compared to \$40.9 million, an effective tax rate of 22.0 percent, for the comparable period in 2019. The tax rate for the nine months ended September 30, 2020 was higher due to state filing position changes and an unfavorable return to accrual adjustment, partially offset by a larger benefit related to share-based compensation.

**Cash Flows and Liquidity**

Significant sources (uses) of cash and cash equivalents are summarized for the periods indicated, in thousands:

	<b>Nine Months Ended September 30,</b>	
	<b>2020</b>	<b>2019</b>
Changes in cash and cash equivalents:		
Net cash provided by operating activities	\$ 255,723	\$ 182,779
Net cash used in investing activities	(46,324)	(38,288)
Net cash used in financing activities	(78,868)	(73,829)
Increase for the period	<u>\$ 130,531</u>	<u>\$ 70,662</u>

Net cash flows provided by operating activities increased \$72.9 million for the nine months ended September 30, 2020, as compared to the prior year period. The change was primarily due to the timing of accounts receivable collections and accrued liability payments, as well as an increase in net income.

Net cash used in investing activities was \$46.3 million for the nine months ended September 30, 2020, primarily composed of \$27.2 million for purchases of property and equipment, primarily vehicles, and \$21.5 million for acquisitions, partially offset by \$2.3 million in proceeds from the sale of property and equipment. Net cash used in investing activities was \$38.3 million for the nine months ended September 30, 2019, primarily composed of \$34.1 million for purchases of property and equipment, primarily vehicles, and \$6.5 million for the acquisition of Viking, partially offset by \$2.2 million in proceeds from the sale of property and equipment.

Net cash used in financing activities was \$78.9 million for the nine months ended September 30, 2020. During the nine months ended September 30, 2020, we used \$43.1 million for the repurchase of common stock pursuant to the 2019 Repurchase Program, \$19.2 million for payments on our term loan under our Amended Credit Agreement and on our equipment notes, \$14.8 million on purchases of common stock for tax withholding obligations related to the vesting and exercise of share-based incentive awards, and \$2.3 million in debt issuance costs as a result of entering into a new term loan and revolving credit facility. Net cash used in financing activities was \$73.8 million for the nine months ended September 30, 2019. During the nine months ended September 30, 2019, we used \$52.2 million for the repurchase of common stock pursuant to the 2019 Repurchase Program, \$19.4 million for payments on our term loan under our Amended Credit Agreement and on our equipment notes, and \$11.1 million on purchases of common stock for tax withholding obligations related to the vesting and exercise of share-based incentive awards. We also made payments totaling \$1.1 million for contingent consideration for EcoFoam and Santa Rosa. We received \$10.0 million in proceeds from the issuance of equipment notes.

We are closely managing our balance sheet, including maximizing our cash flow, to maintain our strong foundation and provide stability as we continue to work through the impacts of the COVID-19 pandemic. We had solid liquidity available to us at September 30, 2020, with \$315.3 million of cash and \$389.6 million available borrowing capacity under our Revolving Facility. In the three months ended September 30, 2020, we resumed share repurchases under the 2019 Share Repurchase Program, as well as reengaged with companies previously in our acquisition pipeline. Both activities had been previously suspended due to the uncertainty caused by the COVID-19 pandemic. We believe that our cash flows from operations, combined with our current cash levels and available borrowing capacity, will be adequate to support our ongoing operations and working capital needs.

The following table summarizes our liquidity, in thousands:

	<b>As of</b>	
	<b>September 30, 2020</b>	<b>December 31, 2019</b>
Cash and cash equivalents (a)	\$ 315,338	\$ 184,807
Revolving Facility	450,000	250,000
Less: standby letters of credit	(60,382)	(61,382)
Availability under Revolving Facility	389,618	188,618
Total liquidity	<u>\$ 704,956</u>	<u>\$ 373,425</u>

(a) Our cash and cash equivalents consist of AAA-rated money market funds as well as cash held in our demand deposit accounts.

We occasionally use performance bonds to ensure completion of our work on certain larger customer contracts that can span multiple accounting periods. Performance bonds generally do not have stated expiration dates; rather, we are released from the bonds as the contractual performance is completed. We also have bonds outstanding for license and insurance. Information regarding our outstanding bonds as of September 30, 2020 is incorporated by reference from *Note 15 – Other Commitments and Contingencies* to our unaudited condensed consolidated financial statements contained in Part I, Item 1 of this Quarterly Report.

## OUTLOOK

Throughout the COVID-19 pandemic, construction activities were generally deemed an essential service in all but a few states, resulting in our ability to continue operating in most locations until segments of the economy started to reopen during the second quarter. Management continues to evaluate every aspect of our business and is monitoring ongoing developments which may trigger restrictions on operating activities, an economic downturn, or other adverse impact to our business resulting from the pandemic's greater economic impact.

## OFF-BALANCE SHEET ARRANGEMENTS

We had no material off-balance sheet arrangements during the quarter ended September 30, 2020, other than short-term leases, letters of credit, and performance and license bonds, which have been disclosed in Part I, Item 1 of this Quarterly report.

## CONTRACTUAL OBLIGATIONS

There have been no material changes to our contractual obligations from those previously disclosed in our Annual Report for the year ended December 31, 2019, as filed with the SEC on February 25, 2020, except for the amendment to our Original Credit Agreement on March 20, 2020. See further information as disclosed in *Note 5 – Long Term Debt* in our unaudited condensed consolidated financial statements contained in Part I, Item 1 of this Quarterly Report.

## CRITICAL ACCOUNTING POLICIES

We prepare our condensed consolidated financial statements in conformity with GAAP. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the financial statements, and the reported amounts of sales and expenses during the reporting period. Actual results could differ from those estimates. Our critical accounting policies have not changed from those previously reported in our Annual Report for year ended December 31, 2019, as filed with the SEC on February 25, 2020, except as required by the adoption of ASU 2016-13.

See further information as disclosed in *Note 2 – Accounting Policies* in our unaudited condensed consolidated financial statements contained in Part 1, Item 1 of this Quarterly Report.

## APPLICATION OF NEW ACCOUNTING STANDARDS

Information regarding application of new accounting standards is incorporated by reference from *Note 2 – Accounting Policies* to our unaudited condensed consolidated financial statements contained in Part I, Item 1 of this Quarterly Report.

## FORWARD-LOOKING STATEMENTS

Statements contained in this report that reflect our views about future periods, including our future plans and performance, constitute “forward-looking statements” under the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as “will,” “would,” “anticipate,” “expect,” “believe,” “designed,” “plan,” or “intend,” the negative of these terms, and similar references to future periods. These views involve risks and uncertainties that are difficult to predict and, accordingly, our actual results may differ materially from the results discussed in our forward-looking statements. We caution you against unduly relying on any of these forward-looking statements. Our future performance may be affected by the duration and impact of the COVID-19 pandemic on the United States economy, specifically with respect to residential and commercial construction, our ability to continue operations in markets affected by the COVID-19 pandemic and our ability to collect receivables from our customers, our reliance on residential new construction, residential repair/remodel, and commercial construction, our reliance on third-party suppliers and manufacturers, our ability to attract, develop, and retain talented personnel and our sales and labor force, our ability to maintain consistent practices across our locations, and our ability to maintain our competitive position. We discuss the material risks we face under the caption entitled “Risk Factors” in our Annual Report for the year ended December 31, 2019, as filed with the SEC on February 25, 2020, as well as under the caption entitled “Risk Factors” in subsequent reports that we file with the SEC. Our forward-looking statements in this filing speak only as of the date of this filing. Factors or events that could cause our actual results to differ may emerge from time to time and it is not possible for us to predict all of them. Unless required by law, we undertake no obligation to update publicly any forward-looking statements as a result of new information, future events, or otherwise.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

### *Interest Rate Risk*

On March 20, 2020, the Company entered into the Amended Credit Agreement, which renews, amends and restates the Original Credit Agreement. The Amended Credit Agreement consists of a senior secured term loan facility in the amount of \$300.0 million and the Revolving Facility in the amount of \$450.0 million. We also have outstanding Senior Notes with an aggregate principal balance of \$400.0 million. The Senior Notes bear a fixed rate of interest and therefore are excluded from the calculation below as they are not subject to fluctuations in interest rates.

Interest payable on both the term loan facility and Revolving Facility under the Amended Credit Agreement is based on a variable interest rate. As a result, we are exposed to market risks related to fluctuations in interest rates on this outstanding indebtedness. As of September 30, 2020, we had \$292.5 million outstanding under our term loan facility, and the applicable interest rate as of such date was 1.50%. Based on our outstanding borrowings under the Amended Credit Agreement as of September 30, 2020, a 100 basis point increase in the interest rate would result in a \$2.8 million increase in our annualized interest expense. There was no outstanding balance under the Revolving Facility as of September 30, 2020.

**Item 4. CONTROLS AND PROCEDURES***Evaluation of Disclosure Controls and Procedures*

As of the end of the period covered by this Quarterly Report, we carried out an evaluation, under the supervision and with the participation of our principal executive officer and principal financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act). Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective as of September 30, 2020.

*Changes in Internal Control over Financial Reporting*

There was no change in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) in the most recent fiscal quarter ended September 30, 2020, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II – OTHER INFORMATION****Item 1. LEGAL PROCEEDINGS**

The information set forth under the caption "Litigation" in *Note 15 – Other Commitments and Contingencies* to our unaudited condensed consolidated financial statements contained in Part I, Item 1 of this Quarterly Report, is incorporated by reference herein.

**Item 1A. RISK FACTORS**

There have been no material changes to our risk factors as previously disclosed in our Annual Report for the year ended December 31, 2019, as filed with the SEC on February 25, 2020, and supplemented in our Quarterly Report for the three months ended March 31, 2020, [as filed with the SEC on May 5, 2020](#), which are incorporated by reference herein.

**Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table provides information regarding the repurchase of our common stock for the three months ended September 30, 2020, in thousands, except share and per share data:

Period	Total Number of Shares Purchased	Average Price Paid per Common Share	Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs
July 1, 2020 - July 31, 2020	-	\$ -	-	\$ 54,962
August 1, 2020 - August 31, 2020	24,524	\$ 152.87	24,524	\$ 51,213
September 1, 2020 - September 30, 2020	33,286	\$ 157.67	33,286	\$ 45,965
Total	57,810	\$ 155.63	57,810	

All repurchases were made using cash resources. Excluded from this disclosure are shares repurchased to settle statutory employee tax withholding related to the vesting of stock awards.

**Item 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable.

**Item 4. MINE SAFETY DISCLOSURES**

Not applicable.

**Item 5. OTHER INFORMATION**

Not applicable.

**Item 6. EXHIBITS**

The Exhibits listed on the accompanying Index to Exhibits are filed or furnished (as noted on such Index) as part of this Quarterly Report and incorporated herein by reference.



**INDEX TO EXHIBITS**

<b>Exhibit No.</b>	<b>Exhibit Title</b>	<b>Incorporated by Reference</b>			<b>Filed Herewith</b>
		<b>Form</b>	<b>Exhibit</b>	<b>Filing Date</b>	
31.1	<a href="#">Principal Executive Officer Certification required by Rules 13a-14 and 15d-14 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>				X
31.2	<a href="#">Principal Financial Officer Certification required by Rules 13a-14 and 15d-14 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>				X
32.1‡	<a href="#">Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of Sarbanes-Oxley Act of 2002</a>				
32.2‡	<a href="#">Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of Sarbanes-Oxley Act of 2002</a>				
101.INS	Inline XBRL Instance Document - the Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document				X
101.SCH	Inline XBRL Taxonomy Extension Schema Document				X
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document				X
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document				X
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document				X
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document				X
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)				X

‡Furnished herewith

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**TOPBUILD CORP.**

By: /s/ John S. Peterson  
Name: John S. Peterson  
Title: Vice President and Chief Financial Officer  
(Principal Financial Officer)

November 3, 2020

**Certifications**

I, Gerald Volas, certify that:

1. I have reviewed this quarterly report on Form 10-Q of TopBuild Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2020

/s/ Gerald Volas

Gerald Volas  
Chief Executive Officer and Director  
(Principal Executive Officer)

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**Certifications**

I, John S. Peterson, certify that:

1. I have reviewed this quarterly report on Form 10-Q of TopBuild Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2020

/s/ John S. Peterson  
John S. Peterson  
Vice President and Chief Financial Officer  
(Principal Financial Officer)

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**CERTIFICATION OF PERIOD REPORT**

I, Gerald Volas, Chief Executive Officer and Director of TopBuild Corp. (the "Company"), certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that, to the best of my knowledge:

- (1) the Quarterly Report on Form 10-Q of the Company for the quarter ended September 30, 2020 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 3, 2020

/s/ Gerald Volas

Gerald Volas  
Chief Executive Officer and Director  
(Principal Executive Officer)

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**CERTIFICATION OF PERIOD REPORT**

I, John S. Peterson, Vice President and Chief Financial Officer of TopBuild Corp. (the "Company"), certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350, that, to the best of my knowledge:

- (1) the Quarterly Report on Form 10-Q of the Company for the quarter ended September 30, 2020 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 3, 2020

/s/ John S. Peterson  
John S. Peterson  
Vice President and Chief Financial Officer  
(Principal Financial Officer)

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